

**DECISION FOR A STRATEGIC INNOVATION AGENDA (SIA) 2021-2027 OF THE EIT**

| <b>Row No</b> | <b>COM proposal - ST 11227/19 + ADD1</b>   | <b>EP amendments</b>   | <b>PGA</b>   | <b>Compromise text</b> |
|---------------|--|--|--|------------------------|
| 1             | Proposal for a   | Proposal for a   | Proposal for a   |                        |
| 2             | DECISION OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL   | DECISION OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL   | DECISION OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL   |                        |
| 3             | on the Strategic Innovation Agenda of the European Institute of Innovation and Technology (EIT) 2021-2027: Boosting the Innovation Talent and Capacity of Europe | on the Strategic Innovation Agenda of the European Institute of Innovation and Technology (EIT) 2021-2027: Boosting the Innovation Talent and Capacity of Europe                 | on the Strategic Innovation Agenda of the European Institute of Innovation and Technology (EIT) 2021-2027: Boosting the Innovation Talent and Capacity of Europe |                        |
| 4             | (Text with EEA relevance)  | (Text with EEA relevance)  | (Text with EEA relevance)  |                        |
| 5             | THE EUROPEAN PARLIAMENT AND THE COUNCIL OF THE EUROPEAN UNION,   | <i>[no change]</i>   | <i>[no change]</i>   |                        |
| 6             | Having regard to the Treaty on the Functioning of the European Union, and in particular Article 173(3) thereof,  | <i>[no change]</i>   | <i>[no change]</i>   |                        |
| 7             | Having regard to Regulation (EC) No 294/2008 of the European Parliament and of the Council of 11 March 2008 establishing the European Institute of Innovation    | Having regard to <b>.../2020 [EIT Regulation (2019/0151(COD))]</b> of the European Parliament and of the Council of <b>.... 2020</b> and in particular Article <b>4</b> thereof, | <i>[deleted]</i>   |                        |

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|    | and Technology <sup>1</sup> , and in particular Article 17 thereof,   |  |  |  |
| 8  | Having regard to the proposal from the European Commission,   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 9  | After transmission of the draft legislative act to the national parliaments,  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 10 | Having regard to the opinion of the European Economic and Social Committee,   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 11 | Acting in accordance with the ordinary legislative procedure,   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 12 | Whereas:  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 13 | (1) Regulation (EC) No 294/2008 provides for the adoption of a Strategic Innovation Agenda (‘SIA’).   | (1) Regulation (EU) <del>.../2020</del> <b>[EIT Regulation (2019/0151(COD))]</b> provides for the adoption of a Strategic Innovation Agenda (‘SIA’).   | (1) Regulation (EC) No 294/2008 <del>provides for the adoption of a Strategic Innovation Agenda (‘SIA’).</del> <b>[add number of new Regulation], and in particular Article 4 thereof,</b> provides for the adoption of a Strategic Innovation Agenda (‘SIA’). |  |
| 14 | (2) The SIA should define the priority fields and the long-term strategy for the European Institute of Innovation and Technology (‘EIT’) and include an assessment of its socio-economic impact and its capacity to generate best | (2) <b>Article 4(1) of Regulation (EU) <del>.../2020</del> [EIT Regulation (2019/0151(COD))]</b> provides <b>that</b> the SIA <b>is to set out a</b> strategy, <b>objectives and priorities</b> for the European | (2) The SIA should define the priority fields and the <del>long-term</del> strategy for the European Institute of Innovation and Technology (‘EIT’) <b>for the seven-year period concerned, in coherence with Horizon Europe,</b> and include an               |  |

<sup>1</sup> OJ L 97, 9.4.2008, p. 1.

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|    | <p>innovation added value. The SIA should take into account the results of the monitoring and evaluation of the EIT.</p> | <p>Institute of Innovation and Technology ('EIT') <i>for the seven-year period concerned, to establish its key actions, the targeted results and the resources needed</i> and include an assessment of its <i>social, economic and ecological</i> impact and its capacity to generate best innovation added value. The SIA should take into account the results of the monitoring and evaluation of the EIT <i>and should aim to ensure consistency with Horizon Europe, while providing synergies with other relevant Union programmes, contributing to the implementation of Union strategic priorities and to the realisation of Union objectives and policies, including the European Green Deal, the European Recovery Plan, the European data, digital, SME and industrial strategies and achieving Europe's strategic autonomy.</i></p> | <p>assessment of its socio-economic impact and its capacity to generate best innovation added value. The SIA should take into account the results of the monitoring and evaluation of the EIT.</p> |  |
| 15 | <p>(3) The SIA should include an analysis of potential and appropriate synergies and</p>                                 | <p>(3) <i>In accordance with Article 4(2) of Regulation (EU) .../2020 [EIT</i></p>   | <p>(3) The SIA should <del>include an analysis</del> <b>take into account the strategic planning</b> of potential</p>  |  |

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|     | complementarities between EIT activities and other Union initiatives, instruments and programmes.  | <b>Regulation (2019/0151(COD))</b> , the SIA <b>is to</b> include an analysis of potential and appropriate synergies and complementarities between EIT activities and other Union initiatives, instruments and programmes. | <del>and</del> <b><u>Horizon Europe and should establish and foster</u></b> appropriate synergies and complementarities between EIT activities and other <b><u>relevant Union, national and regional</u></b> initiatives, instruments and programmes <b><u>and should ensure consistency with EU priorities and commitments, including those related to the European Green Deal.</u></b> |  |
| 15a |  |  | <b><u>(3a) The SIA should additionally include an estimate of financial needs and sources for the future activities of the EIT. It should also include an indicative financial plan covering the period of the respective MFF.</u></b>   |  |
| 16  | HAVE ADOPTED THIS DECISION:  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 17  | Article 1  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 18  | The Strategic Innovation Agenda of the European Institute of Innovation and Technology for the period from 2021 to 2027 as set out in the Annex is hereby adopted. | The Strategic Innovation Agenda of the European Institute of Innovation and Technology for the period from 2021 to 2027 ( <b>the ‘SIA’</b> ) as set out in the Annex is hereby adopted.                                    | <i>[no change]</i>   |  |
| 19  | Article 2  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 20  | The SIA shall be implemented in accordance with Regulation (EU)  | The SIA shall be implemented in accordance   | <i>[no change]</i>   |  |

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|     | No on the European Institute of Innovation and Technology <sup>2</sup> .  | with Regulation (EU) .../2020 <b>[EIT Regulation (2019/0151(COD))]</b> .   |   |  |
| 21  | Article 3   | <i>[no change]</i>   | <i>[no change]</i>  |  |
| 22  | This Decision shall enter into force on the day following that of its publication in the <i>Official Journal of the European Union</i> .  | This Decision shall enter into force <b>twenty days after</b> its publication in the Official Journal of the European Union.                                   | <i>[no change]</i>  |  |
| 23  | Done at Brussels,   | <i>[no change]</i>   | <i>[no change]</i>  |  |
| 24  | For the European Parliament<br>The President  | <i>[no change]</i>   | <i>[no change]</i>  |  |
| 25  | For the Council<br>The President  | <i>[no change]</i>   | <i>[no change]</i>  |  |
| 25a |   |  |   | The table of contents will be inserted here, reflecting the outcome of inter-institutional negotiations. |
| 26  | 1. Introduction   | <i>[no change]</i>   | <i>[no change]</i>  |  |
| 27  | This Strategic Innovation Agenda (SIA) sets out the strategy and priorities for the European Institute of Innovation and Technology (EIT) for the period 2021-2027. It represents the main policy | This Strategic Innovation Agenda (SIA) sets out the strategy and priorities for the European Institute of Innovation and Technology (EIT) for the period 2021- | This Strategic Innovation Agenda (SIA) sets out the <b>priority fields</b> <b>and</b> strategy <del>and priorities for</del> <b>of</b> the European Institute of Innovation and Technology (EIT) for the period 2021-2027. <del>It represents the</del> |  |

<sup>2</sup> Reference to the adopted recast EIT Regulation.

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|    | document of the EIT over the next programming period and defines its objectives, key actions, expected results and resources needed. The SIA ensures the necessary alignment of the EIT with the [Horizon Europe proposal], which is the Union framework programme supporting research and innovation for the period 2021-2027. It also ensures appropriate synergies and complementarities between the EIT activities and other Union initiatives, policies and instruments. | 2027. It represents the main policy document of the EIT over the next programming period and defines its objectives, key actions, expected results and <b>impact and</b> resources needed. The SIA ensures the necessary alignment of the EIT with the [Horizon Europe proposal], which is the Union framework programme <b>for</b> research and innovation for the period 2021-2027. It also ensures appropriate synergies and complementarities between the EIT activities and other Union <b>programmes</b> , policies, instruments <b>and commitments</b> . | <del>main policy document of the EIT over the next programming period and</del> <b>It</b> defines its objectives, key actions, <b>mode of operation</b> , expected results and resources needed. The SIA ensures the necessary <del>alignment</del> <b>coherence</b> of the EIT with the [Horizon Europe proposal], which is the Union framework programme <del>supporting</del> <b>for</b> research and innovation for the period 2021-2027. <del>It also ensures appropriate synergies and complementarities between the EIT activities and other Union initiatives, policies and instruments.</del> |  |
| 28 | The SIA 2021-2027 is informed by the impact assessment carried out by the European Commission. It takes into account the draft SIA from the EIT Governing Board submitted to the European Commission on 20 December 2017, in accordance with the EIT Regulation <sup>3</sup> . It also reflects the   | The SIA 2021-2027 is informed by the impact assessment carried out by the European Commission. It takes into account the draft SIA from the EIT Governing Board submitted to the European Commission on 20 December 2017, in  | <i>[no change]</i>   |  |

<sup>3</sup> Regulation (EC) No 294/2008 of the European Parliament and of the Council of 11 March 2008 establishing the European Institute of Innovation and Technology (OJ L 97, 9.4.2008, p. 1). Amended by Regulation (EU) No 1292/2013 of the European Parliament and of the Council of 11 December 2013 (OJ L 347, 11.12.2013, p. 174).

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|    | <p>new [Horizon Europe proposal] of the European Commission of June 2018 and, in particular, the key role of the EIT as part of the [Open Innovation] Pillar (Pillar III), and its contribution to addressing global challenges, including established targets for climate objectives, and European industrial competitiveness (Pillar II) and to excellent science (Pillar I). The SIA builds on the lessons learnt over the last years of operation of the EIT and the results of a wide consultation process with key stakeholders.</p> | <p>accordance with the ... [EIT Regulation (2019/0151/COD)]<sup>3</sup>. It also reflects the new [Horizon Europe proposal] of the European Commission of June 2018 and, in particular, the key role of the EIT as part of the [Open Innovation] Pillar (Pillar III), and its contribution to addressing global <i>and societal</i> challenges, including established targets <i>and commitments</i> for climate objectives <i>and the United Nations Sustainable Development Goals (SDGs)</i>, and European industrial competitiveness (Pillar II) and to excellent science (Pillar I). The SIA builds on the lessons learnt over the last years of operation of the EIT and the results of a wide consultation process with key stakeholders.</p> |   |  |
| 29 | <p>The SIA takes into account the Strategic Planning of Horizon Europe to ensure alignment with the Framework Programme activities, with other relevant Union programmes and consistency with EU priorities and</p>  | <p>The SIA takes into account the Strategic Planning of Horizon Europe to ensure alignment with the Framework Programme activities, <i>as well as synergies and</i></p>   | <p>The SIA takes into account the Strategic Planning of Horizon Europe to ensure <del>alignment</del><b>coherence</b> with the Framework Programme activities, <b>as well as synergies</b> with other relevant Union programmes and</p> |  |

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|     | commitments and increase complementarity and synergies with national and regional funding programmes and priorities.  | <b><i>complementarity</i></b> with other relevant Union programmes and consistency with EU priorities and commitments. <b><i>It also aims to</i></b> increase complementarity and synergies with national and regional funding programmes and priorities.  | consistency with EU priorities and commitments <del>and increase,</del> <b><u>including those related to the European Green Deal. It also aims at increasing</u></b> complementarity and synergies <del>with</del> <b><u>between the EIT activities</u></b> <b><u>and</u></b> national and regional funding programmes and priorities.   |  |
| 30  | 1.1. The EIT: a fundamental EU innovation instrument  | <i>[no change]</i>   | <i>[deleted]</i>   |  |
| 30a |   |  | <b><i>1.1. Background</i></b>  |  |
| 31  | The EIT was established in 2008 in order to contribute to sustainable economic growth and competitiveness by reinforcing the innovation capacity of the Member States and the European Union. It pioneered the integration of education, business and research (knowledge triangle) together with a strong emphasis on entrepreneurial talent and innovation skills. The mid-term evaluation of the EIT in 2018 confirmed that the overarching rationale of the EIT remains valid and the model of innovation-driven knowledge triangle integration remains relevant. | The EIT was established in 2008 in order to contribute to sustainable economic growth and competitiveness by reinforcing the innovation capacity of the Member States and the European Union. It pioneered the integration of <b><i>higher education, research and innovation</i></b> (knowledge triangle) together with a strong emphasis on entrepreneurial talent, <b><i>business creation</i></b> and innovation skills. The mid-term evaluation of the EIT in <b><i>2017</i></b> confirmed that the overarching rationale of the EIT remains valid and the model of innovation-driven | The EIT was established in 2008 in order to contribute to sustainable economic growth and competitiveness by reinforcing the innovation capacity of the Member States and the European Union. It pioneered the integration of education, business and research (knowledge triangle) together with a strong emphasis on entrepreneurial talent and innovation skills. <del>The mid-term evaluation of the EIT in 2018 confirmed that the overarching rationale of the EIT remains valid and the model of innovation-driven knowledge triangle integration remains relevant.</del> |  |



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|    |  | knowledge triangle<br>integration remains relevant.   |                  |                             |
| 32 | A decade after EIT’s establishment, the pace of innovation has accelerated dramatically. Innovation is reshaping economic sectors, disrupting existing businesses and creating unprecedented opportunities. With a shifting global economic order and international competition on the rise, the EU’s dependence on talent and its capacity to innovate is growing. Co-design, collaboration and co-creation across disciplines and between education, business and research have never been as important as today to contribute to address global challenges related to climate change and unsustainable use on natural resources, digital transformation, demographic shifts or the future of healthcare and food. | A decade after <i>the</i> EIT’s establishment, the pace of innovation has accelerated dramatically. Innovation is reshaping economic sectors <i>and society</i> , disrupting existing businesses and creating unprecedented opportunities. With a shifting global economic order, <i>increasing impact of climate change</i> and international competition on the rise, the EU’s dependence on talent and its capacity to innovate is growing. Co-design, collaboration and co-creation across disciplines and between education, business and research have never been as important as today to contribute to <i>addressing</i> global challenges related to <i>for example healthcare, including the spread of pandemics, food</i> , climate change and unsustainable use of natural <i>resources</i> , digital transformation <i>and</i> demographic shifts. | <i>[deleted]</i> | Text moved to row 54 in PGA |
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| 33 | <p>With the [Horizon Europe proposal] for a new Framework Programme supporting research and innovation for the period 2021-2027, the European Commission made a firm commitment to raise further Europe's innovation potential in order to be able to respond to the challenges of the future. The EIT's distinctive role in fostering innovation by bringing together business, education, research, public authorities and civil society is reinforced by its positioning in the [Innovative Europe Pillar] of the [Horizon Europe proposal]. The [Horizon Europe proposal] reflects the growing ambition of the EU on innovation and the necessity to deliver on it.</p> | <i>[no change]</i>  | <i>[deleted]</i>   | Text moved to row 59 in PGA |
|    |   |   |  |                             |
| 34 | 1.2. Key strengths  | <i>[no change]</i>  | <i>[deleted]</i>   |                             |
| 35 | <p>Since its set up, the EIT has established itself gradually as a successful instrument addressing societal challenges. The EIT operates mainly through Knowledge and Innovation Communities (KICs), which are large-scale European partnerships between education and training, business and research organisations. There are currently</p>  | <p>Since its set up, the EIT has established itself gradually as a <b>unique</b> instrument addressing societal challenges <b>through the integration of the knowledge triangle</b>. The EIT operates mainly through Knowledge and Innovation Communities (KICs), which are large-scale European partnerships between <b>higher</b></p> | <p><del>Since its set up, the EIT has established itself gradually as a successful instrument addressing societal challenges. The EIT operates mainly through Knowledge and Innovation Communities (KICs), which are large-scale European partnerships</del> <b>as referred to in Horizon Europe</b> between education and training, business and research</p> |                             |

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|    | eight KICs that operate in the following areas: climate change, digital transformation, energy, food, health, raw materials, urban mobility and added-value manufacturing (see Figure 2).   | education and training, business and research organisations <i>and institutions</i> . There are currently eight KICs that operate in the following areas: climate change, digital transformation, energy, food, health, raw materials, urban mobility and added-value manufacturing.   | organisations. There are currently eight KICs that operate in the following areas: climate change, digital transformation, energy, food, health, raw materials, urban mobility and added-value manufacturing (see Figure 2).   |  |
| 36 | Each KIC is organised around five to ten of co-location centres (CLCs <sup>4</sup> ) which are intended to act as geographical hubs for the practical integration of the knowledge triangle. They are organised and structured according to their respective national and regional innovation context and build on a pan-European network of existing labs, offices or campuses of a KICs' core partners. | Each KIC <i>has so far been</i> organised <i>into between five and ten</i> co-location centres (CLCs <sup>5</sup> ) which are intended to act as geographical hubs <i>that also provide a physical space for local interaction within the innovation ecosystem and</i> for the practical integration of the knowledge triangle. They are organised and structured according to their respective national and regional innovation context and build | Each KIC <del>is</del> <u>has been</u> organised around <del>five to ten</del> of co-location centres (CLCs <sup>6</sup> ) which are intended to act as geographical hubs for the practical integration of the knowledge triangle. They are organised and structured according to their respective national and regional innovation context and build on a pan-European network of existing labs, offices or campuses of a <del>KICs' core partners</del> <u>KIC partner</u> . |  |

<sup>4</sup> A 'Co-location centre' is a geographical area where the main KICs knowledge triangle partners are based and can easily interact, providing the focal point for the KICs' activity in that area.

<sup>5</sup> A 'Co-location centre' *means a physical space, established in an open and transparent manner, covering* a geographical area where *a* main KICs knowledge triangle partners can easily interact, providing the focal point for the KICs' activity in that area.

<sup>6</sup> A '~~Co-location centre~~ centre' ~~is a geographical area where the main KICs~~ physical hub which promotes linkages and active collaboration among knowledge triangle partners are based and can easily interact, providing the actors and acts as a focal point for the KICs' activity in that area knowledge exchange through which KICs' partners can access facilities and the expertise needed to pursue their common objectives.

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|    |   | on a pan-European network of existing labs, offices or campuses of a KICs' core partners.  |   |  |
| 37 | The KICs aim at running portfolios of knowledge triangle activities through:  | The KICs aim <i>to run</i> portfolios of knowledge triangle activities through:  | [no change]   |  |
| 38 | <p>• <i>Education and training activities</i> with strong entrepreneurship components to train the next generation of talents, including the design and implementation of programmes awarded the EIT Label<sup>7</sup>, in particular at master and doctoral level;</p> | <p>(a) <i>higher</i> education and training activities <i>within the knowledge triangle</i> with strong entrepreneurship components to train the next generation of talents, including <i>with a view to the development of entrepreneurship and digital skills, programmes and activities aiming to re-skill and up-skill human resources in a lifelong learning perspective</i>; design and implementation of programmes awarded the EIT Label<sup>7</sup>, in particular at master and doctoral level; <i>special attention shall be dedicated to gender balance and gender-sensitive approaches,</i></p> | <p>) <i>Education and training activities</i> with strong entrepreneurship components to train the next generation of talents, including the design and implementation of programmes awarded the EIT Label<sup>8</sup>, in particular at master and doctoral level; <b><u>The EIT's education agenda is key for developing highly entrepreneurial and skilled innovators;</u></b></p> |  |

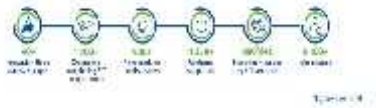
<sup>7</sup> The EIT Label is a quality seal awarded by the EIT to a KIC's educational programme which complies with specific quality criteria related inter alia to entrepreneurial education and innovative 'learning-by-doing' curricula.

<sup>8</sup> The EIT Label is a quality seal awarded by the EIT to a KIC's educational programme which complies with specific quality criteria related, inter alia, to entrepreneurial education and innovative 'learning-by-doing' curricula.

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|     |  | <i>especially in areas where women are still under represented such as ICT, Science, Technology, Engineering and Mathematics;</i> <sup>1</sup>   |  |  |
| 39  | • <i>Activities supporting innovation to develop innovative, products, processes and services that address a specific business opportunity;</i>                                      | <i>(b) activities supporting research and innovation to develop innovative and sustainable products, processes, technologies services and non-technological solutions that address a specific business opportunity or social objective;</i> <sup>1</sup>                   | ) <i>Activities supporting innovation to develop innovative, products, processes and services that address a specific business opportunity;</i>                                      |  |
| 40  | • <i>Business creation and support activities, such as accelerator schemes to help entrepreneurs translate their ideas into successful ventures and speed up the growth process.</i> | <i>(c) business creation and support activities, such as accelerator schemes to help entrepreneurs translate their ideas into successful ventures and speed up the growth and development process.</i> <sup>1</sup>  | ) <i>Business creation and support activities, such as accelerator schemes to help entrepreneurs translate their ideas into successful ventures and speed up the growth process.</i> |  |
| 40a |  | <i>Nevertheless, all current and future KICs shall use best efforts to dedicate more attention towards research embedded in the knowledge triangle contributing with education and innovation, to entrepreneurial development and an innovation ecosystem. Thereby all</i> |  |  |

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|    |  | <i>existing and future KICs shall ensure a balance between the three sides of the knowledge triangle, in order to preserve the unique feature of the KICs.</i>   |                  |  |
| 41 | The KICs represent dynamic innovation ecosystems that produce a wide range of results (see Figure 1 below).  | <i>deleted</i>   | <i>[deleted]</i> |  |
| 42 |  <p>Figure 1: EIT results up to date, source: EIT</p>   | <i>deleted</i>   | <i>[deleted]</i> |  |
| 43 | Education and training, talent and skills development are at the core of the EIT model. No other EU action on innovation includes higher education in the innovation value chain to the extent the EIT does. The EIT's education agenda is key for developing highly entrepreneurial and skilled innovators. By 2017, more than 1700 graduates have successfully completed an EIT-labelled master and/or doctoral programme, and thousands have participated in entrepreneurial and innovative education activities and formats. | Education and training, talent and skills development are at the core of the EIT model. No other EU action on innovation includes higher education in the innovation value chain to the extent the EIT does. The EIT's education agenda is key for developing highly entrepreneurial and skilled innovators. | <i>[deleted]</i> | "The EIT's education agenda is key for developing highly entrepreneurial and skilled innovators." - merged in row 38 in the PGA. |

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| 44 | <p>The focus on global challenges through the integration of the knowledge triangle distinguishes the EIT from other innovation instruments. By providing a grant for up to 15 years to KICs, the EIT is delivering on its long-term objective of tackling global challenges through innovative products and services and bringing concrete benefits to our society and citizens. The EIT also has set the objective to the KICs to become financially sustainable after 15 years, which is a unique feature that leads to a business and result oriented innovation instrument. In this context, KICs have to develop and implement revenue-creating strategies in order to maintain their innovation ecosystem beyond the period covered by the grant agreement.</p> | <p>The focus on global <i>and societal</i> challenges through the integration of the knowledge triangle distinguishes the EIT from other innovation instruments. By providing a grant for up to 15 years to KICs, the EIT is delivering <i>long-term stability which should allow the beneficiaries to address</i> global <i>and societal</i> challenges through innovative <i>and sustainable</i> products, <i>processes</i>, services <i>and solutions</i> and <i>bring</i> concrete benefits to our society and citizens. The EIT also has set the objective to the KICs to become financially sustainable after 15 years, which is a unique feature that <i>should lead</i> to a business and <i>impact</i> oriented innovation instrument. In this context, KICs have to develop and implement revenue-creating strategies in <i>close cooperation with the EIT</i>, in order to <i>achieve financial independence and</i> maintain their innovation ecosystem beyond the period covered by the <i>framework partnership</i></p> | <p>The focus on global challenges through the integration of the knowledge triangle <del>distinguishes the EIT from</del>, <b><u>integrating higher education activities in the innovation value chain, is a distinctive feature of the EIT compared to</u></b> other innovation instruments. <del>By providing a grant for up to 15 years to KICs, the EIT is delivering on its long-term objective of tackling global challenges through innovative products and services and bringing concrete benefits to our society and citizens. The EIT also has set the objective to the KICs to become financially sustainable after 15 years, which is a unique feature that leads to a business and result oriented innovation instrument. In this context, KICs have to develop and implement revenue-creating strategies in order to maintain their innovation ecosystem beyond the period covered by the grant agreement.</del></p> | <p>Last two deleted sentences moved to row 45 in the PGA.</p> |
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|    |  | <p>agreement <i>with the EIT. The innovation and close-to-market activities of the KICs should be financially sustainable at the earliest possible date and in any event within 15 years of their establishment. However, pursuant to Article 11 of ... [the Regulation on EIT], higher education, training and horizontally-structured activities of KICs should have the possibility to continue to receive EIT funding, after a positive and thorough evaluation by independent experts.</i></p> |  |  |
| 45 | <p>The EIT approach contributes to both incremental and disruptive innovations to happen, to effectively address market failures and help transform industries. It enables the creation of long-term business strategies for addressing global challenges and helps creating the framework conditions that are essential for a well-functioning innovation ecosystem to grow and innovation to thrive.</p> | <p>The EIT approach <b>helps build resilience, increase sustainability and</b> contributes to both incremental and disruptive innovations to happen, to effectively address market failures <b>and help transform industries and support the creation of start-ups, spin-offs and small and medium-sized enterprises (SMEs).</b> It enables the creation of long-term business strategies for addressing global <b>and societal</b> challenges and helps</p>  | <p>The EIT approach contributes to both incremental and disruptive innovations to happen, to effectively address market failures and help transform industries. It enables the creation of long-term business strategies for addressing global challenges and helps creating the framework conditions that are essential for a well-functioning innovation ecosystem to grow and innovation to thrive. <b><u>The EIT has also set the objective for the KICs to become financially sustainable, which is a unique feature that aims at</u></b></p> |  |



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|    |   | <i>create</i> the framework conditions that are essential <i>in order</i> for a well-functioning innovation ecosystem to grow and innovation to thrive.   | <b><u>business and result oriented innovation instrument. In this context, KICs have to develop and implement revenue-creating strategies in order to maintain their innovation ecosystem and the knowledge triangle activities beyond the period covered by the grant agreements.</u></b>   |  |
| 46 | The EIT offers an efficient and effective platform for launching, scaling up and managing KICs with strong network effects and positive spill-overs (see Figure 2 below). The first wave of KICs (EIT Digital, EIT Climate-KIC and EIT InnoEnergy), launched in 2009, is established and mature and after 2024 their framework partnership agreements will be terminated, in line with the maximum grant duration. A second and third generation of KICs (EIT Health and EIT Raw Materials (2014), EIT Food (2016)) is maturing. EIT Urban Mobility and EIT Manufacturing, the two KICs designated in December 2018, are starting their operations in 2019. | The EIT offers an efficient and effective platform for launching, scaling up and managing KICs with strong network effects and positive spill-overs. <b><i>A KIC usually has a lifespan of seven to fifteen years.</i></b> The first wave of KICs (EIT Digital, EIT Climate-KIC and EIT InnoEnergy), launched in 2009, is established and mature and after 2024 their framework partnership agreements <b><i>should</i></b> be terminated, in <b><i>accordance with Article 11 of the Regulation on EIT. A possible extension of the framework partnership agreement may be decided by the EIT Governing Board, after a thorough evaluation by independent experts. That extension shall not exceed</i></b> | The EIT <b><u>thus</u></b> offers an <del>efficient and effective</del> <b><u>dynamic</u></b> platform for launching, scaling up, <b><u>monitoring</u></b> and <del>managing</del> <b><u>supporting</u></b> KICs with strong network effects and positive spill-overs <del>(see Figure 2 below).</del> The first wave of KICs (EIT Digital, EIT Climate-KIC and EIT InnoEnergy), launched in 2009, is established and mature and after 2024 their framework partnership agreements <del>will</del> <b><u>shall</u></b> be terminated, in line with the maximum grant duration. A second and third generation of KICs (EIT Health and EIT Raw Materials (2014), EIT Food (2016)) is maturing. EIT Urban Mobility and EIT Manufacturing, the two KICs designated in December 2018, <del>are starting</del> <b><u>started</u></b> their operations in 2019. |  |


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|    |   | <p><i>three years</i>. A second and third generation of KICs (EIT Health and EIT Raw Materials (2014), EIT Food (2016)) is maturing. EIT Urban Mobility and EIT Manufacturing, the two KICs designated in December 2018, <i>started</i> their operations in 2019.</p>  |   |  |
| 47 |  <p>Figure 2: EIT Knowledge and Innovation Communities, source: European Commission</p>  | <i>deleted</i>   | <i>[deleted]</i>  |  |
| 48 | <p>Through its eight KICs with more than 1000 partners from business, research and education, the EIT represents the largest EU-supported innovation ecosystem. The EIT has supported more than 1200 start-ups and innovative ventures, leading to over EUR 890 million in external funding attracted by those companies and more than 6000 jobs created by the</p> | <p>Through its eight KICs with more than 1000 partners from business, research and education, the EIT represents the largest EU-supported innovation ecosystem. The EIT has supported more than 1200 start-ups and innovative ventures, leading to over EUR 890 million in external funding attracted by those</p> | <p><del>Through its eight KICs with more than 1000 partners from business, research and education, the EIT represents the largest EU-supported innovation ecosystem. The EIT has supported more than 1200 start-ups and innovative ventures, leading to over EUR 890 million in external funding attracted by those companies and more than 6000 jobs created by the supported start-</del></p> |  |

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|    | supported start-ups. More than 50% of KIC partners are from the business sector (industry, SMEs and start-ups) demonstrating the proximity to the market. The increase in number of partners in each KIC shows the attractiveness and long-term potential of the EIT model. By 2019, there are more than 600 businesses, 250 HEIs, 200 research organisations, and more than 50 civil society organisations and authorities participating in EIT KICs.  | companies and more than 6000 jobs created by the supported start-ups. More than 50% of KIC partners are from the business sector (industry, SMEs and start-ups) demonstrating the proximity to the market.   | <del>ups. More than 50% of KIC partners are from the business sector (industry, SMEs and start-ups) demonstrating the proximity to the market. The increase in number of partners in each KIC shows the attractiveness and long-term potential of the EIT model. By 2019, there are</del><br><b>By 2019, there were</b> more than 600 businesses, 250 HEIs, 200 research organisations, and more than 50 civil society organisations and authorities participating in <b>the eight</b> EIT KICs.   |  |
| 49 | In the backdrop of persisting regional disparities in innovation performance, the EIT launched a Regional Innovation Scheme (RIS) in 2014 to widen its regional outreach to modest and moderate innovator countries. Through the RIS, the EIT has expanded its activities across Europe and offers now opportunities for regions with low innovation performance to engage in knowledge triangle activities as part of the a KIC community. This is also reflected in the share of EIT funding allocated to EU-13 partners (8.3% as compared to 4.8% in Horizon 2020 as of 2018). | <i>Against</i> the backdrop of persisting regional disparities in innovation performance, the EIT launched a Regional Innovation Scheme (RIS) in 2014 to widen its regional outreach to modest and moderate innovator countries <b>and regions</b> . Through the RIS, the EIT has <b>to further expand</b> its activities across Europe and <b>must be dedicated to offering new opportunities to countries and regions in those countries with lower innovation performance, as defined in point (15a) of Article 2 of Regulation [xxx]</b> | In the backdrop of persisting regional disparities in innovation performance <b>in Europe</b> , the EIT launched a Regional Innovation Scheme (RIS) in 2014 to widen its regional outreach to modest and moderate innovator countries. Through the RIS, the EIT has expanded its activities across Europe and offers <del>now</del> opportunities for <b>countries (and regions in those countries)</b> with <del>low</del> <b>modest and moderate</b> innovation performance <b>as defined by the European Innovation Scoreboard (EIS)</b> to engage in knowledge triangle activities as part of <del>the</del> -a KIC community. <del>This is also reflected in the share of EIT</del> |  |

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|    |   | <p><i>establishing Horizon Europe as well as, to the extent that they are not low R&amp;I performing countries, in countries or regions of those countries that are classified as modest or moderate innovators in the European Innovation Scoreboard, to engage in knowledge triangle activities as part of the EIT community. The RIS will also be used to establish new EIT Innovation Hubs or CLCs in those countries or regions. In addition, the KICs shall work closely with managing authorities in all regions where RIS partners are established in order to encourage a broader use of the Union’s ESI funds for R&amp;I.</i></p> | <p>funding allocated to EU-13 partners (8.3% as compared to 4.8% in Horizon 2020 as of 2018).</p> |  |
| 50 |  <p>Figure 3: EIT in Europe, source: EIT, 2018</p> | <p><i>deleted</i></p>  | <p><i>[deleted]</i></p>   |  |

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| 51 | <p>The EIT has been able to stay agile and to develop the governance principles and rules for the successful management of its KICs under the overall umbrella of Horizon 2020, in accordance with the EIT Regulation. Its operational independence has allowed it to test and effectively implement a number of novelties in the management of its beneficiaries such as a competitive funding mechanism, financial sustainability targets and specific key performance indicators.</p> | <p>The EIT has been able to stay agile and to develop the governance principles and rules for the successful management of its KICs under the overall umbrella of Horizon 2020, in accordance with ... <b><i>[EIT Regulation (2019/0151/COD)]</i></b>. Its operational independence has allowed it to test and effectively implement a number of novelties in the management of its beneficiaries such as a competitive funding mechanism, <b><i>which should become the standard funding regime</i></b>, financial sustainability targets and specific key performance indicators. <b><i>The EIT and its KICs shall, as much as possible, operate under the Horizon Europe model grant agreement and shall apply the derogations from the Horizon Europe rules laid down in Article 8 of Regulation ... [EIT Regulation] when required to meet their objectives and when duly justified.</i></b></p> | [deleted]                         |  |
|    |  |   |                                   |  |
| 52 | 1.3. Key Challenges  | [no change]   | <b><u>1.2.</u></b> Key Challenges |  |

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| 53 | <p>The EIT is part of the overall Horizon Europe framework that aims, inter alia, to deliver scientific, economic/technological and societal impact so as to strengthen the scientific and technological bases of the Union; deliver on the Union strategic policy priorities, foster its competitiveness in all Member States, including in its industry, and contribute to tackling global challenges, including the Sustainable Development Goals. A core condition for being successful in this endeavor is to respond to the persisting need to increase innovation capacity across the Union. There are in particular three challenges the EU faces that will guide EIT’s actions in 2021-2027 as reflected by its general objectives.</p> | <p>The EIT is <i>an integral</i> part of the overall Horizon Europe framework that aims, inter alia, to deliver scientific, economic/technological and societal impact so as to strengthen the scientific and technological bases of the Union. <b><i>The EIT and the KICs’ objectives must contribute to the implementation of the Union strategic priorities and to the realisation of Union objectives and policies including the European Green Deal, the European Recovery Plan, the European data, digital, SME and industrial strategies and achieving Europe’s strategic autonomy. Furthermore, it shall</i></b> contribute to tackling global <b><i>and societal</i></b> challenges, including the <b><i>SDGs by following the principles of the Paris Agreement, and achieving a net-zero GHG economy by 2050 at the latest.</i></b> A core condition for being successful in this endeavor is to respond to the persisting <b><i>needs</i></b> to <b><i>involve all talents in the</i></b></p> | [deleted] |  |
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|    |  | <p><i>Union, increase the participation of women, and to bring R&amp;D to the market and society, thus increasing innovation capacity across the Union. There are in particular five challenges the EU faces that will guide EIT’s actions in 2021-2027 as reflected by its general objectives.</i></p> |   |                             |
| 54 |  |   | <p><b><u>During the past decade, the pace of innovation has accelerated dramatically. Innovation is reshaping economic sectors, disrupting existing businesses and creating unprecedented opportunities. With a shifting global economic order and international competition on the rise, the EU’s dependence on talent and its capacity to innovate is growing. Co-design, collaboration and co-creation across disciplines and between education, business and research have never been as important as today to contribute to address global challenges related to climate change, biodiversity loss and unsustainable use on natural resources, digital and social transformation, demographic shifts or the future of healthcare and food.</u></b></p> | <p>PGA text from row 32</p> |

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| 54a |  | <p><i>First, the economic shock linked with the spread of COVID-19 has had a major impact on universities, researchers, companies and other EIT stakeholders. It is important to identify and tackle related challenges, in particular access to finance, in order to safeguard the knowledge triangle and rebuild trust and confidence among all actors. In the medium term, all KICs must adapt to the impacts of the shock and re-orient their focus and activities, therefore they need to be agile and flexible in order to seek new opportunities. There might also be long-term effects on our society and economy, such as the need to increase the robustness and reduce the complexity of supply chains, to monitor the shifts in consumer demand, to strengthen the re-industrialisation and re-shoring of strategic production and to accompany the digital transformation.</i></p> |  |  |
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| 55 | <p>First, today’s economies are increasingly driven by the skills and abilities of people and organisations to turn ideas into products and services. Innovation skills and an entrepreneurial culture make all the difference today, in particular in the technological and scientific domains but increasingly also in other disciplines. There is a strong need to further boost the innovation capacity of higher education institutions in Europe. The EIT is in a unique position to deliver on this in the Horizon Europe framework.</p> | <p><i><b>Second</b></i>, today’s <i><b>societies and</b></i> economies are increasingly driven by the skills and abilities of people and organisations to turn ideas into <i><b>novel</b></i> products, <i><b>processes</b></i>, services, <i><b>businesses and societal models</b></i>. Innovation, entrepreneurial culture, <i><b>market uptake of innovative solutions and increased investments in education and RDI will</b></i> make all the difference <i><b>if the Union wants to succeed in its transition towards a competitive, digital, decarbonised and inclusive society</b></i>. There is a strong need to further boost <i><b>collaboration between disciplines and interdisciplinary learning as well as</b></i> the innovation capacity of higher education institutions <i><b>and other research organisations</b></i> in Europe. The EIT is in a unique position to deliver on this in the Horizon Europe framework.</p> | <p>First, today’s economies are increasingly driven by the skills and abilities of people and organisations to turn ideas into products and services. Innovation skills and an entrepreneurial culture make all the difference today, in particular in the technological and scientific domains but increasingly also in other disciplines. There is a strong need to further boost the innovation capacity of higher education institutions <del>in</del> <u>Europe across the Union</u>. The EIT is in a unique position to deliver on this in the Horizon Europe framework.</p> |  |
| 56 | <p>Second, physical proximity is a key enabling factor for innovation. Initiatives aiming at developing</p>   | <p><i><b>Third</b></i>, proximity is a key enabling factor for innovation. Initiatives aiming</p>  | <p>Second, physical proximity is <del>none</del> <u>one of the</u> key enabling <del>factor</del> <u>factors</u> for innovation. Initiatives aiming at</p>   |  |

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| <p>innovation networks and providing services that support the creation, sharing and transfer of knowledge, play a key role in fostering the interactions between business, academia, research organisations, governments and individuals. Still, research and innovation performances across the EU, as reflected in the annual European Innovation Scoreboard, vary considerably. It is of crucial importance that innovation is inclusive and rooted in the local territories. EIT activities, thanks to their “place-based” approach, are well suited to contribute to strengthening local innovation ecosystems.</p> | <p><i>to develop</i> innovation networks and providing services that support the creation, sharing and transfer of knowledge, play a key role in fostering the interactions between business, academia, research organisations, governments and individuals. Still, research and innovation performances across the EU, as reflected in the annual European Innovation Scoreboard, vary considerably <i>as recognised in Horizon Europe</i>. It is of crucial importance that innovation is inclusive and rooted in the local territories, <i>with a particular attention to the increased involvement of SMEs and third-sector organisations</i>. EIT activities, thanks to their “place-based” approach, are well suited to contribute to strengthening local <i>and regional</i> innovation ecosystems <i>and provide new models for a sustainable economy. The EIT and the KICs activities have yet to become increasingly linked to regional and Smart Specialisation Strategies</i>.</p> | <p>developing innovation networks and providing services that support the creation, sharing and transfer of knowledge, play a key role in fostering the interactions between business, academia, research organisations, governments and individuals. Still, research and innovation performances across the EU, as reflected in the annual European Innovation Scoreboard, vary considerably. It is of crucial importance that innovation is inclusive and rooted in the local territories. EIT activities, thanks to their “place-based” approach, are well suited to contribute to strengthening local innovation ecosystems <u>with a strong European dimension</u>.</p> |  |
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| 56a |   | <p><i>Fourth, talent circulation and R&amp;I opportunities vary greatly between Member States. The EIT shall adopt measures to extend its geographical coverage in the Union, to decrease concentration of the KICs' financial distribution, to tackle the brain drain in particular from eastern and southern Member States, and to promote circulation of students, researchers and entrepreneurs.</i></p>   |  |  |
| 57  | <p>Finally, vibrant innovation ecosystems require a mix of knowledge, infrastructure and talent. Framework conditions for cooperation between European research, education and innovation along with strong synergies need to be in place to ensure proper and efficient investment of scarce resources into research and innovation. Deepening the knowledge triangle integration through existing and new KICs is a proven way to foster an environment conducive to innovation and is a guiding objective for the EIT.</p> | <p>Finally, vibrant innovation ecosystems require a mix of knowledge, <i>investment</i>, infrastructure and talent. Framework conditions for cooperation between European research, education and innovation along with strong synergies need to be in place to ensure proper and efficient investment of scarce resources <i>and to leverage other sources of funding aimed at financial sustainability</i>. Deepening the knowledge triangle integration through existing and new KICs <i>reaching out and integrating new partners in other sectors and other</i></p> | <p>Finally, vibrant innovation ecosystems require a mix of knowledge, infrastructure and talent. Framework conditions for cooperation between European research, education and innovation along with strong synergies need to be in place to ensure proper and efficient investment of scarce resources <del>into</del> <u>to</u> research and innovation. <del>Deepening</del> <b>Strengthening</b> the knowledge triangle integration through existing and <u>KICs</u>, <b>including through the involvement of</b> new <u>KICs partners</u>, is a proven way to foster an environment conducive to innovation and is a guiding objective for the EIT.</p> |  |

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|     |  | <i>regions</i> is a proven way to foster an environment conducive to innovation and is a guiding objective for the EIT. |   |  |
| 58  | 2. Raising the bar: the EIT in 2021-2027   | [no change]   | [deleted]   | Moved to row 78 in the PGA text.                             |
| 58a |  |   | <b><u>1. 3. Positioning in Horizon Europe</u></b>   | Text moved from 70 in the PGA.                               |
| 59  |  |   | <b><u>With the [Horizon Europe proposal] for a new Framework Programme for research and innovation for the period 2021-2027, the European Commission made a firm commitment to raise further Europe's innovation potential in order to be able to respond to the challenges of the future. The EIT's distinctive role in fostering innovation by bringing together business, education, research, public authorities and civil society is reinforced by its positioning in the [Innovative Europe Pillar] of the [Horizon Europe proposal]. The [Horizon Europe proposal] reflects the growing ambition of the EU on innovation and the necessity to deliver on it.</u></b> | PGA text from row 33.  |
| 60  | The EIT as an integral part of the Horizon Europe programme will contribute delivering on its overarching objectives and | The EIT as an integral part of the Horizon Europe programme will contribute delivering on its overarching               | <b><u>The Horizon Europe Strategic Planning process aims at ensuring coherence between the EIT activities and the rest of</u></b>   | First sentence of PGA text taken (and modified) from row 71. |

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|     | <p>priorities. The KICs will be part of the Institutionalised European Partnerships, meaning they will follow a set of principles and life-cycle criteria to ensure a more coherent, open and impact-driven approach. The EIT general objectives therefore reflect the overall role of the EIT in Horizon Europe and its place in the [Innovative Europe Pillar].</p> | <p>objectives and priorities. <i>Within Horizon Europe</i>, the KICs <i>are considered as</i> European Partnerships, meaning they will follow <i>the</i> principles and life-cycle criteria <i>as established in Article 8 of and Annex III to Regulation [xxx] [establishing Horizon Europe]</i>. The EIT general objectives therefore reflect the overall role of the EIT in Horizon Europe and its place in the [‘Innovative Europe’ Pillar]. <i>Therefore the EIT shall work closely with other implementing bodies under the Innovative Europe Pillar of Horizon Europe and use best efforts to contribute to a “one-stop-shop for innovation”.</i></p> | <p><b>Horizon Europe.</b> The EIT as an integral part of the Horizon Europe programme will <u>shall</u> contribute delivering on its overarching objectives and priorities. The KICs will be part of the Institutionalised <u>to the strategic coordinating process for</u> European Partnerships, meaning they will follow a set of principles and life-cycle criteria to ensure a more coherent, open and impact driven approach. The EIT general objectives therefore reflect the overall role of the EIT in Horizon Europe and its place in the [Innovative Europe Pillar].</p> |  |
| 60a |   | <p><i>The EIT is driven by excellence. It shall encourage higher-quality integration of the knowledge triangle also in new innovation communities. Geographical spread is another key element, and to that end, KICs shall be open and transparent throughout the implementation of their activities.</i></p>  |   |  |

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| 61 | 2.1. Objectives   | <i>[no change]</i>  | <i>[deleted]</i> |                                  |
| 62 | <p>The overarching areas of intervention for the EIT are defined in the [Horizon Europe proposal]. The EIT will continue to support its Knowledge and Innovation Communities (KICs) in order to strengthen the innovation ecosystems that help to tackle global challenges. It will do so by fostering the integration of education, research and business, thereby creating environments conducive to innovation, and by promoting and supporting a new generation of entrepreneurs and stimulating the creation of innovative companies in close synergy and complementarity with the EIC. In doing so it will in particular:</p> | <p>The overarching areas of intervention for the EIT are defined in <b><i>Annexes I and Ia to Regulation [xxx] establishing</i></b> Horizon Europe. The EIT will continue to support its Knowledge and Innovation Communities (KICs) in order to strengthen the innovation ecosystems that help to tackle global <b><i>and societal</i></b> challenges, <b><i>in full alignment with Horizon Europe</i></b>. It will do so by fostering the integration of <b><i>higher</i></b> education, research and business, thereby creating environments conducive to innovation, and by promoting and supporting a new generation of entrepreneurs, <b><i>tackling also the gender dimension and the entrepreneurial gender gap</i></b>, and stimulating the creation of innovative companies, <b><i>with special attention to SMEs</i></b>, in close synergy and complementarity with the EIC. In doing so it <b><i>shall</i></b> in particular:</p> | <i>[deleted]</i> | Text moved to row 79 in the PGA. |
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| 63 | (1) Strengthen sustainable innovation ecosystems across Europe;   | <i>[no change]</i>   | <i>[deleted]</i> | Text moved to row 79a in the PGA. |
| 64 | (2) Foster innovation and entrepreneurship through better education;  | (2) Foster innovation and entrepreneurship <b><i>and skills development, supporting the entrepreneurial transformation of higher education institutions, a more inclusive, high-quality education and mentoring, in a lifelong learning perspective, and cross-border exchange programmes in the Union;</i></b>                        | <i>[deleted]</i> | Text moved to row 79a in the PGA. |
| 65 | (3) Bring new solutions to global challenges to market.   | (3) <b><i>Create</i></b> new solutions to global <b><i>and societal</i></b> challenges.  | <i>[deleted]</i> | Text moved to row 79a in the PGA. |
| 66 | In line with the identified challenges that the EIT is facing (described in chapter 1.3.) and in order to contribute to the above overarching objectives defined for the EIT in the [Horizon Europe proposal], the specific objectives of the EIT for the period of 2021-2027 are to: | In line with the identified challenges that the EIT is facing (described in chapter 1.3.) and in order to contribute to the above overarching objectives defined for the EIT in <b><i>Annexes I and Ia to Regulation [xxx] establishing</i></b> Horizon Europe, the specific objectives of the EIT for the period of 2021-2027 are to: | <i>[deleted]</i> | Text moved to row 81 in the PGA.  |

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| 67  | (a) Increase the impact of KICs and knowledge triangle integration;  | (a) Increase the impact of KICs <b>and their transparency</b> , and <b>boost</b> knowledge triangle integration;   | <i>[deleted]</i> | Text moved to row 82 in the PGA. |
| 67a |  | <b>(a a) Increase the openness of the KICs by including a wider range of stakeholders across the Union;</b>  |                  |                                  |
| 68  | (b) Increase the innovation capacity of the higher education sector by promoting institutional change in higher education institutions (HEIs); | (b) Increase the <b>entrepreneurial and</b> innovation capacity of the higher education sector <b>across the Union by guiding and monitoring KICs in promoting better integration in the innovation ecosystems and an</b> institutional change in higher education institutions (HEIs);                      | <i>[deleted]</i> | Text moved to row 82 in the PGA. |
|     |  |  |                  |                                  |
| 69  | (c) Increase the regional outreach of the EIT in order to address regional disparities in innovation capacity across the EU.                   | (c) Increase the regional outreach of the EIT <b>and its KICs, as well as ensure better dissemination and exploitation of results</b> , in order to address regional disparities in innovation capacity across the EU <b>and within individual Member States to ensure a balanced geographical coverage.</b> | <i>[deleted]</i> | Text moved to row 82 in the PGA. |
| 69a |  | <b>(c a) Implement a two-year crisis response programme with the necessary flexibility to be able to contribute to</b>   |                  |                                  |



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|    |  | <i>protecting the current innovation ecosystems and to help EIT stakeholders prepare for the economic recovery.</i>  |   |  |
| 70 | 2.2. Positioning in Horizon Europe   | [no change]  | [deleted]   | Text moved to 58a in the PGA.  |
| 71 | By delivering on these objectives, the EIT will contribute to the overall achievement of Horizon Europe scientific, economic/technological and societal impacts. It will continue to strengthen innovation ecosystems that help to tackle global challenges, by fostering the integration of the knowledge triangle in the areas of activity of the KICs. The Horizon Europe Strategic Planning process will ensure closer alignment between the EIT activities and the rest of Horizon Europe. Based on its proven track record, the EIT will play an important role in the Open Innovation Pillar. | By delivering on these objectives, the EIT will contribute to the overall achievement of Horizon Europe scientific, economic/technological and societal impacts. The Horizon Europe Strategic Planning process will ensure closer alignment between the EIT activities and the rest of Horizon Europe. <b>The</b> EIT will play an important role in the <b>Innovative Europe</b> Pillar <b>and across the whole Horizon Europe.</b> | <del>By delivering on these objectives, the EIT will contribute to the overall achievement of Horizon Europe scientific, economic/technological and societal impacts. It will</del> <b>The EIT shall</b> continue to strengthen innovation ecosystems that help to tackle global challenges, by fostering the integration of the knowledge triangle in the <b>thematic</b> areas of activity of the KICs. <del>The Horizon Europe Strategic Planning process will ensure closer alignment between the EIT activities and the rest of Horizon Europe. Based on its proven track record, the EIT will play an important role in the Open Innovation Pillar.</del> | "By delivering on these objectives, the EIT will contribute to the overall achievement of Horizon Europe scientific, economic/technological and societal impacts." = moved in PGA text to row 83.<br><br>"The Horizon Europe Strategic Planning process will ensure closer alignment between the EIT activities and the rest of Horizon Europe." = moved and modified in PGA text in row 60. |
| 72 | Strong synergies between the EIT and the European Innovation Council will be key for the impact of the <b>[Innovative Europe] Pillar</b> . The EIT and the EIC will run complementary activities aiming at streamlining the support provided   | Strong synergies between <b>all three implementing bodies of the [Innovative Europe] Pillar are required. The possibility of establishing a one-stop-shop for innovation shall be evaluated in the</b>   | Strong synergies, <b>including through co-operation at governance level</b> , between the EIT and the European Innovation Council <b>(EIC)</b> will be key for the impact of the [Innovative Europe] Pillar. The EIT and the EIC will   |  |

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|    | <p>to innovative ventures. Based on the expertise of its KICs, the EIT will provide business acceleration services and trainings to beneficiaries awarded EIC funding.</p>   | <p><i>mid-term review of the EIT. That one-stop-shop could have at least three main strands: knowledge triangle integration; European innovation ecosystems; scaling up of R&amp;I-intensive SMEs and start-ups. In particular, the EIT and the European Innovation Council will run complementary activities aiming to streamline the support provided to innovative companies, including business acceleration services and trainings.</i></p>                           | <p>run complementary activities aiming at streamlining the support provided to innovative ventures. <del>Based on the expertise of its KICs, the EIT will provide,</del> <b>including</b> business acceleration services and trainings to beneficiaries awarded EIC funding.</p>  |   |
| 73 | <p>The EIT will furthermore facilitate the access of EIC beneficiaries to KICs’ innovation ecosystems and relevant actors of the knowledge triangle. In this way EIC beneficiaries can become actively involved in KICs’ activities and benefit from KICs’ services. In parallel, EIT beneficiaries will be able to apply to the EIC instruments, when EIT KICs support may not be available. The EIC may help start-ups supported by KICs with a high growth potential to rapidly scale-up. In particular, the most innovative KICs’ -backed ventures may, if</p> | <p><b><i>KICs should stimulate the creation of innovative companies in close synergy and complementarity with the EIC. The EIT will take an active part in the activities of the EIC Forum and will establish links between the EIT Community and relevant activities supporting innovation ecosystems in order to avoid duplication and ensure the coherence and complementarity of actions. The EIT will facilitate the access of EIC beneficiaries to KICs’</i></b></p> | <p><del>The EIT will furthermore facilitate the access of EIC beneficiaries to KICs’ innovation ecosystems and relevant actors of the knowledge triangle. In this way EIC beneficiaries can become actively involved in KICs’ activities and benefit from KICs’ services. In parallel, EIT beneficiaries will be able to apply to the EIC instruments, when EIT KICs support may not be available. The</del> EIC may help start-ups supported by KICs with a high growth potential to rapidly scale-up. In particular, the most innovative KICs’ -backed ventures may, if</p> | <p>First two sentences in PGA moved down below in the same paragraph.</p> |

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|  | <p>selected under the EIC, benefit from the blended finance support offered by the EIC Accelerator and/or by the financial support offered by InvestEU instruments.</p> | <p>innovation ecosystems and relevant actors of the knowledge triangle. In this way EIC beneficiaries can become actively involved in KICs' activities and benefit from KICs' services. In parallel, EIT beneficiaries will be able to apply to the EIC instruments <i>for support additional to the services provided by the EIT KICs</i>. The EIC may help start-ups supported by KICs with a high growth potential to rapidly scale-up. In particular, the most innovative <i>KIC-backed</i> ventures may benefit from <i>a fast-track access to EIC actions, in particular to the blended finance support offered by the EIC Accelerator and/or by the financial support offered by InvestEU instruments. In addition, the KICs shall identify the SMEs and startups in their community that need support to access national and European funds and financial schemes in order to ensure their survival. To this end, the KICs shall work in close collaboration with the EIT,</i></p> | <p>selected under the EIC, benefit from the <del>blended finance</del> support offered by the EIC Accelerator and/or by the financial support offered by InvestEU instruments. <b><u>Furthermore, the EIT will facilitate the access of EIC beneficiaries to KICs' innovation ecosystems and relevant actors of the knowledge triangle. In this way EIC beneficiaries can become actively involved in KICs' activities and benefit from KICs' services.</u></b></p> |  |
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|     |   | <i>the EIC and the national authorities.</i>  |  |                                    |
| 73a |   |   | <b><u>The EIT will ensure coherence with the European innovation ecosystems strand of Horizon Europe. In particular, the EIT will take an active part in the activities of the EIC Forum and will establish links between the EIT Community and relevant activities supporting innovation ecosystems in order to avoid duplication and ensure coherence and complementarity of actions.</u></b>  | Text moved from row 76 in the PGA. |
| 74  | The EIT will ensure stronger synergies also with programmes and initiatives in the [Excellent Science] Pillar, to accelerate the transfer of knowledge resulting from blue sky research into concrete applications benefiting the society. In particular, with regard to the Marie-Skłodowska-Curie Actions (MSCA), the EIT will collaborate on the development of innovation and entrepreneurial skills of MSCA fellows. | The EIT will <i>also</i> ensure stronger synergies <i>with all the missions and the relevant partnerships, as for example PRIMA, IMI, EDCTP, FCH, ECSEL and</i> with programmes and initiatives in the [Excellent <i>and Open</i> Science] Pillar, to accelerate the transfer of knowledge resulting from blue sky research into concrete applications benefiting the society. In particular, with regard to the Marie-Skłodowska-Curie Actions (MSCA) <i>and the ERC</i> , the EIT will collaborate on the development of innovation and entrepreneurial skills of MSCA fellows <i>and ERC</i> | The EIT will ensure stronger synergies also with programmes and initiatives in the [Excellent Science] Pillar, to accelerate the transfer of knowledge resulting from blue sky research into concrete applications benefiting the society. In particular, with regard to the Marie-Skłodowska-Curie Actions (MSCA), the EIT will collaborate on the development of innovation and entrepreneurial skills of MSCA fellows: <b><u>at all stages of their career.</u></b> |                                    |

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|    |   | <i>grantees. That collaboration shall be made available on a voluntary basis and shall not increase the administrative burden for the beneficiaries.</i>  |  |                                   |
| 75 | The EIT will contribute to the [Global Challenges and Industrial Competitiveness] Pillar and complement relevant activities to tackle global challenges and increase the competitiveness of the EU on a global scale. In particular, through its KICs, the EIT will seek to contribute to relevant missions and thematic clusters and other European Partnerships by notably supporting demand-side measures and providing exploitation services to boost technology transfer and accelerate the commercialisation of results achieved. | The EIT will contribute to the [Global Challenges and <b>European</b> Industrial Competitiveness] Pillar and complement relevant activities to tackle global <b>and societal</b> challenges and increase the <b>sustainability and</b> competitiveness of the EU on a global scale. In particular, through its KICs, the EIT will seek to contribute to relevant missions and thematic clusters and other European Partnerships by notably supporting demand-side measures and providing exploitation services to boost technology transfer and accelerate the commercialisation of results achieved. | The EIT will contribute to the [Global Challenges and <b>European</b> Industrial Competitiveness] Pillar and complement relevant activities to tackle global challenges and increase the competitiveness of the EU on a global scale. In particular, through its KICs, the EIT will seek to contribute to relevant missions and thematic clusters and other European Partnerships <b>e.g.</b> by <del>notably</del> supporting demand-side measures and providing exploitation services to boost technology transfer and accelerate the commercialisation of results achieved. |                                   |
| 76 | The EIT will ensure coherence with the European innovation ecosystems strand of Horizon Europe. In particular, the EIT will take an active part in the activities   | <i>[no change]</i>  | <i>[deleted]</i>   | Text moved to row 73a in the PGA. |

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|    | of the EIC Forum and will establish links between the EIT Community and relevant activities supporting innovation ecosystems in order to avoid duplication and ensure coherence and complementarity of actions.  |   |   |  |
| 77 | <p>Opportunities for synergies will be also explored between the Sharing Excellence part of Horizon Europe and the outreach activities supported by the EIT. In particular, target countries of the Horizon Europe Sharing Excellence part will be able to leverage on EIT expertise and support for the development of downstream activities (i.e. close to market), as the target group for for EIT outreach activities.</p> | <p>Opportunities for synergies will be also explored between the <b><i>Widening Participation and Spreading</i></b> Excellence part of Horizon Europe and the <b><i>RIS and other</i></b> outreach activities supported by the EIT. <b><i>The aim is to reach a more balanced representation of EIT activities across the Union. The EIT shall guide the KICs to help them make better use of the RIS.</i></b> In particular, target countries of the Horizon Europe <b><i>Spreading</i></b> Excellence part will be able to leverage on EIT expertise and support for the development of downstream activities (i.e. close to market), as the target group for EIT outreach activities. <b><i>The RIS budget shall also be used as leverage for ESI funds. Such synergies shall be used by</i></b></p> | <p>Opportunities for synergies will be also explored between the <del>Sharing Excellence</del> <b><u>Widening participation and strengthening the European Research Area</u></b> part of Horizon Europe and the outreach activities supported by the EIT. In particular, target <del>countries</del> <b><u>entities</u></b> of the Horizon Europe <del>Sharing Excellence</del> <b><u>Widening participation and strengthening the European Research Area</u></b> part will be able to leverage on EIT expertise and support <del>for</del> <b><u>as well as for EIT outreach activities.</u></b></p> |  |

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|     |  | <i>the KICs to create funding schemes that are similar to the widening actions of the Framework Programme for Research and Innovation (Teaming and Twinning).</i> |  |   |
| 78  |  |   | <b><u>2. RAISING THE BAR: THE EIT STRATEGY IN 2021-2027</u></b>  | Text from row 58 in the PGA.            |
| 79  |  |   | <b><u>During the period 2021-2027, the EIT shall continue to support the KICs in order to strengthen the innovation ecosystems that help to tackle global challenges, in synergy with the rest of Horizon Europe and other Union programmes. It shall do so by fostering the integration of education, research and business, thereby creating environments conducive to innovation, and by promoting and supporting a new generation of entrepreneurs, contributing also to closing the entrepreneurial gender gap and stimulating the creation of innovative companies in close synergy and complementarity with the EIC. In doing so, based on the overarching areas of intervention defined in the [Horizon Europe proposal], the EIT shall in particular:</u></b> | Text from row 62 in the PGA.            |
| 79a |  |   | <b><u>(1) Strengthen sustainable innovation ecosystems across Europe;</u></b>  | Text from row 63, 64 and 65 in the PGA. |

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|    |  |  | <p><b><u>(2) Foster innovation and entrepreneurial skills in a lifelong learning perspective;</u></b><br/> <b><u>(3) Bring new solutions to market to address global challenges;</u></b><br/> <b><u>(4) Ensure synergies and value added within Horizon Europe</u></b></p>   |  |
| 80 |  |  | <p><b><u>2.1 Specific objectives of the EIT</u></b></p>  |  |
| 81 |  |  | <p><b><u>In line with the identified challenges that the EIT is facing and in order to contribute to the above overarching objectives defined for the EIT in the [Horizon Europe proposal], the specific objectives of the EIT for the period of 2021-2027 are to:</u></b></p>   | Text from row 66 in the PGA.             |
| 82 |  |  | <p><b><u>(a) Increase the openness and impact of KICs and knowledge triangle integration across the Union;</u></b><br/> <b><u>(b) Increase the entrepreneurial and innovation capacity of the higher education sector by promoting and supporting institutional change in higher education institutions (HEIs) and their integration in innovation ecosystems;</u></b><br/> <b><u>(c) Increase the regional and local outreach of the EIT and its KICs in order to address disparities in innovation capacity and to enhance knowledge and</u></b></p> | Text from rows 67, 68 and 69 in the PGA. |



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|    |  |   | <b><u>innovation diffusion across the Union.</u></b>  |                              |
| 83 |  |   | <b><u>By delivering on these objectives, the EIT will thus contribute to the overall achievement of Horizon Europe scientific, economic/technological and societal impacts.</u></b>   | Text from row 71 in the PGA. |
| 84 | 3. Boosting the Innovation Talent and Capacity of Europe   | <i>[no change]</i>  | <b><u>3. BOOSTING THE INNOVATION TALENT AND CAPACITY OF EUROPE: KEY ACTIONS</u></b>   |                              |
| 85 | A reinforced role of the EIT, through a focus on actions where it will add value at the EU level and contribute to achieving the objectives of Horizon Europe, will guide the EIT strategy for 2021-2027. First, the EIT will continue to support the innovation capacity and ecosystems through KICs, their further development and expansion, and through the launch of new KICs. Secondly, building on its experience with the knowledge triangle integration, the EIT will directly support the development of the entrepreneurial and innovation capacity in the higher education sector. Finally, through more effective cross-cutting measures, the EIT will ensure that its impact at the EU level increases. In addition, the EIT will also improve its | A reinforced role of the EIT, through a focus on <b><i>innovation-driven knowledge triangle integration, Union added value and contribution</i></b> to achieving the objectives of Horizon Europe, will guide the EIT strategy for 2021-2027. First, the EIT <b><i>shall</i></b> continue to support the innovation capacity and ecosystems through KICs, their further development, <b><i>openness, enhanced transparency, good governance</i></b> and expansion, and through the launch of new KICs. Secondly, building on its experience with the knowledge triangle integration, the EIT <b><i>shall monitor</i></b> the development of the entrepreneurial and | <del>A reinforced role of the EIT, through a</del> <b><u>The EIT strategy for 2021-2027 shall</u></b> focus on actions where <del>it</del> <b><u>the EIT</u></b> will add value at the EU level and contribute to achieving the objectives of Horizon Europe, <del>will guide the EIT strategy for 2021-2027.</del> First, the EIT <del>will</del> <b><u>shall</u></b> continue to support the innovation capacity and ecosystems <b><u>across the Union</u></b> through <b><u>the KICs</u></b> , their further development, <b><u>openness to new partners</u></b> and expansion, <del>and through the launch of new KICs.</del> Secondly, building on its experience with the knowledge triangle integration, the EIT <del>will directly</del> <b><u>shall steer the</u></b> support <del>the</del> <b><u>and</u></b> development of the entrepreneurial and innovation capacity in the higher education sector <b><u>implemented through the</u></b> |                              |

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|    | operations in a number of areas in order to increase its effectiveness, efficiency and impact.   | innovation capacity <i>of</i> higher education <b><i>activities embedded in the knowledge triangle and implemented by the KICs</i></b> . Finally, through more effective cross-cutting measures, the EIT <b><i>shall make all necessary efforts to</i></b> ensure that its <b><i>visibility and</i></b> impact at the EU level increases. In addition, the EIT will also improve its operations in a number of areas, <b><i>such as guiding the KICs towards financial sustainability, the openness, outreach, transparency, quality and sustainability of its own activities and of the activities of the KICs, higher involvement of SMEs and start-ups, gender balance and geographical coverage,</i></b> in order to increase its effectiveness, efficiency and impact. | <b><u>KICs</u></b> . Finally, through more effective cross-cutting measures, the EIT <del>will</del> <b><u>shall strive to</u></b> ensure that its impact at the EU level increases. In addition, the EIT <del>will</del> <b><u>shall</u></b> also improve its operations in <del>a number of areas in</del> order to increase its effectiveness, efficiency and impact. |                                    |
| 86 | 3.1. Knowledge and Innovation Communities  | <i>[no change]</i>  | <i>[deleted]</i>   |                                    |
| 87 | <i>(1) Support to existing KICs</i>  | <i>[no change]</i>  | <b><u>3.1. Support to existing KICs</u></b>  |                                    |
| 88 | The integration of the knowledge triangle by the EIT and KICs at EU, Member States, regional and | The integration of the knowledge triangle by the EIT and KICs at EU, Member   | <b><u>The EIT shall strengthen innovation ecosystems by continuing to support existing</u></b>   | First sentence taken from row 104. |

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| <p>local levels will remain a core task for strengthening innovation ecosystems and making them sustainable, as well as for developing new solutions to global challenges. The EIT will continue support a portfolio of KICs (see Figure 2) and will further strengthen its successful platform for launching, growing and managing them. KICs will continue to operate through co-location centers (CLC). The KICs will continue to pursue financial sustainability in order to achieve financial independence from the EIT grant in the long-term (at the latest, after 15 years) through leveraging public and private investment.</p> | <p>States, regional and local levels will remain a core task for strengthening innovation ecosystems and making them sustainable, as well as for developing new solutions to global <i>and societal</i> challenges. The EIT will continue <i>to</i> support a portfolio of KICs and will further strengthen its successful platform for launching, growing, <i>monitoring, providing strategic supervision and guidance to</i> them. KICs will continue to operate through <i>CLCs selected after transparent open calls for proposals</i>. The KICs will continue to pursue financial sustainability in order to achieve financial independence from the EIT grant in the long-term, <i>aiming to reach such an objective</i>, after 15 years of <i>operation</i>, through leveraging public and private investment. <i>After the end of the 15<sup>th</sup> year of operation and based on an extension of the framework partnership agreement, KICs should be able to participate in certain EIT activities</i></p> | <p><u><b>KICs in addressing global challenges through the</b></u> The integration of the knowledge triangle by <del>the EIT and KICs</del> at EU, Member States, regional and local levels <del>will remain a core task for strengthening innovation ecosystems and making them sustainable, as well as for developing new solutions to global challenges.</del> <u><b>In order to implement this task, a large share of the EIT budget is to be dedicated to</b></u> <del>The EIT will continue</del> support a portfolio of KICs, (see Figure 2) and <u><b>the EIT shall</b></u> will further strengthen its successful platform for launching, growing, <u><b>monitoring and supporting KICs</b></u> and managing them. <u><b>The EIT shall ensure that</b></u> <del>KICs will continue to operate through co-location centers (CLC). The KICs will continue to pursue financial sustainability in order to achieve financial independence from the EIT grant in the long-term (at the latest, after 15 years) through leveraging public and private investment,</del> <u><b>while keeping focus on integration of knowledge triangle activities.</b></u></p> |  |
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|    |  | <p><i>related, in particular, to education. Such an extension of the framework partnership agreement is to be decided by the Governing Board on the basis of a positive outcome of an evaluation made by independent external experts of the KICs' effectiveness and provided that they have reached a sufficient level of impact and financial sustainability. This will ensure that KICs are maintained in the EIT Community and that they continue to deliver certain results which cannot otherwise be achieved in a commercially viable manner.</i></p> |   |   |
| 89 | <p>The EIT will dedicate a large share of its budget to support KICs. It will monitor and analyse their performance and ensure they deliver towards the objectives of the EIT and of the Horizon Europe Programme. Beyond financial support, based on lessons learned, the EIT will provide strategic supervision to KICs, as well as guidance on horizontal and specific issues, including on the establishment of synergies within</p> | <p>The EIT <i>shall</i> dedicate a large share of its budget to support KICs. <i>Based on the indicators listed in Annex V to Regulation [xxx] establishing Horizon Europe, the EIT shall</i> monitor and analyse <i>the</i> performance, <i>the leverage investments and the different qualitative and quantitative impacts</i>. Beyond financial support, based on lessons</p>   | <p>The EIT <b><u>shall ensure that KICs develop and implement a strategy to create interfaces, collaboration and synergies with relevant European Partnerships, missions and the EIC as well as other relevant Union initiatives and programmes.</u></b> will dedicate a large share of its budget to support KICs. It will monitor and analyse their performance and ensure they deliver towards the objectives of the EIT and of the Horizon Europe</p> | <p>First sentence taken from row 106.</p> <p>Ref. to budget share and to monitoring (first two sentences) merged in row 88 above.</p> |

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|    | <p>Horizon Europe and with other EU initiatives. In particular, the EIT will support KICs in establishing interfaces and fostering joint activities with relevant European Partnerships and other relevant Union initiatives and programmes.</p> | <p>learned, the EIT <i>shall</i> provide strategic supervision to KICs, as well as guidance on horizontal and specific issues, including on the establishment of synergies within Horizon Europe, with other EU <i>and international</i> initiatives. In particular, the EIT <i>shall</i> support KICs in establishing interfaces and fostering joint activities with relevant European Partnerships, <i>Horizon Europe missions, the EIC</i> and other relevant Union initiatives and programmes, <i>and shall supervise the establishment of CLCs outside the Union. The EIT should make best efforts to streamline the terminology related to the structure of each KIC, with the purpose of further simplifying, clarifying and enhancing recognisability of the EIT.</i></p> | <p><del>Programme.</del> Beyond financial support, based on lessons learned, the EIT <del>will</del> <b>shall</b> provide strategic supervision to KICs, as well as guidance on horizontal and specific issues, <del>including on the establishment of synergies within Horizon Europe and with other EU initiatives. In particular, the EIT will support KICs in establishing interfaces and fostering joint activities with relevant European Partnerships and other relevant Union initiatives and programmes.</del></p> |  |
|    |  |   |   |  |
| 90 | <p>It will also monitor the award of the EIT Label to KICs' education and training programmes and explore a more effective quality assurance mechanism, including external recognition and accreditation for the EIT Label.</p>                  | <p>It <i>shall</i> also monitor, <i>improve and strengthen</i> the EIT Label <i>that is awarded</i> to KICs' education, training, <i>mentoring and re-skilling</i> programmes, <i>including online</i>, and explore a more</p>  | <p><i>[deleted]</i></p>   | <p>Text moved to last sentence of row 117.</p> |

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|    |   | effective quality assurance mechanism, including external recognition and <i>visibility</i> for the EIT Label.   |  |  |
| 91 | The EIT will facilitate shared services towards the KICs and exchanges of experiences and good practices between KICs and foster collaboration between them (cross-KIC activities) on both thematic and horizontal topics. Cross-KIC activities have highest potential where several KICs already address common EU policy priorities where no dedicated KICs exist. Bringing together the different KICs communities in dedicated joint actions of mutual benefit has high potential for synergies and The EIT will boost such activities and take an active part in defining the content and structure of the cross-KIC activities. It will monitor the implementation of cross-KIC activities as well as the results achieved, with the aim of making those activities an integral part of the KICs' strategies. | The EIT <i>is to</i> facilitate <b><i>the establishment of EIT community shared services and facilities, aiming to jointly handle specific operational tasks that are common to several KICs. The EIT shall also facilitate</i></b> exchanges of experiences and good practices between KICs and foster collaboration between them (cross-KIC activities) on both thematic and horizontal topics. <b><i>Cross-fertilisation between different subject areas is increasingly important for creativity, innovation and business. Cross-KIC activities and dedicated joint actions have the highest potential for synergies and interdisciplinary benefits, especially</i></b> where several KICs <b><i>already address</i></b> common EU policy priorities <b><i>and</i></b> where no dedicated KICs | The EIT <b><u>shall define areas of and promote stronger cross-KIC collaboration on topics of strategic and policy relevance.</u></b> <del>will facilitate shared services towards the KICs and</del> <b><u>The EIT shall strengthen coordination between KICs in areas of common interest, in particular, by fostering</u></b> exchanges of experiences and good practices between KICs and <del>foster</del> collaboration between them (cross-KIC activities <sup>2</sup> ) on both thematic and horizontal topics. Cross-KIC activities have highest potential where several KICs already address common EU policy priorities where no dedicated KICs exist. Bringing together the different KICs communities in dedicated joint actions of mutual benefit has high potential for synergies and <del>the EIT shall encourage</del> <del>will</del> <del>boost</del> such activities and take an active part in defining the content and structure of the cross-KIC | First sentence taken from row 105.<br>Ref. to shared service moved at the end of this paragraph. |

<sup>2</sup> Cross-KIC activities are those activities that aim at enhancing the cooperation and synergies between KICs, at fostering a more inter-disciplinary approach and at creating a critical mass among KICs to tackle topics of common interest.

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|    |  | <p>exist. The EIT <i>shall</i> boost such <b>activities and</b> take an active part in defining the content and structure of the cross-KIC activities. It <i>shall</i> monitor the implementation of cross-KIC activities as well as the results achieved, with the aim of <i>ensuring the long-term sustainability of</i> those activities <i>as</i> an integral part of the <i>EIT and the KICs' multi-annual</i> strategies.</p>   | <p>activities. It <del>shall</del> <i>will</i> monitor the implementation of cross-KIC activities as well as the results achieved, with the aim of making those activities an integral part of the KICs' strategies. <b><u>EIT shall also facilitate the establishment of cross-KICs shared services aimed at jointly handling operational tasks common for all KICs.</u></b></p> |  |
| 92 | <i>(2) Increasing the regional impact of KICs</i>  | <i>[no change]</i>  | <b><u>3.2</u></b> <i>Increasing the regional impact of KICs</i>   |  |
| 93 | <p>The EIT will further increase its regional impact through an enhanced <b>openness</b> towards potential partners and stakeholders and a better articulated <b>regional strategy</b> of KICs, including links to the relevant Smart Specialisation Strategies.</p> | <p>The EIT <i>shall</i> further increase its regional impact through an enhanced openness <i>of the KICs</i> towards <i>a wide range of</i> potential partners and stakeholders, <i>a balanced geographical coverage, a strengthened dissemination and exploitation of results</i> and a better articulated regional strategy of KICs. <i>Each KIC shall elaborate such regional strategy as an integral part of their multi-annual business plans aiming to strengthen the relationship with regional and local innovation actors,</i></p> | <p>The EIT <del>shall</del> <i>will</i> further increase its regional impact through an enhanced <b>openness of the KICs</b> towards <b>wide range of</b> potential partners and stakeholders <b>across the Union</b> and <b>through</b> a better articulated <b>regional strategy</b> of KICs, including links to the relevant Smart Specialisation Strategies.</p>              |  |

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|  |  | <p>including <i>SMEs</i>. Where relevant, <i>KICs should demonstrate links with Smart Specialisation Strategies and with the activities of thematic platforms and interregional initiatives, including with the Managing Authorities of ESI Funds. The EIT shall continuously monitor the implementation of those territorial strategies including the leverage effect on the ESI Funds.</i></p> <p><i>The EIT shall also monitor how CLCs operate and how they integrate in the local innovation ecosystems. In addition, KICs shall enhance such integration also through the establishment of Innovation Hubs, which should serve as an entry point for interacting with regional and local knowledge triangle actors. The Innovation Hubs can help establish synergies, internationalise the local networks, identify funding and collaboration opportunities, provide advice to the public authorities and support the beneficiaries.</i></p> |  |  |
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|  | <p><i>The Innovation Hubs can also grow into CLCs.</i></p> <p><i>While excellence remains the main criterion, when selecting partners, projects or new co-location centres, particular attention shall be paid to building sustainable innovation structures and ecosystems in modest and moderate innovator countries and regions, especially if they are not yet part of the EIT Community. When it is strictly necessary to select between proposals of equal evaluation results, KICs are to give priority to those proposals that:</i></p> <p><i>(a) include a higher number of low R&amp;I performing countries and regions or that are modest or moderate innovators, as defined in point (8) of Article 2 of EIT Regulation [xxx];</i></p> <p><i>(b) include a higher number of regions or countries that are not yet participating in the KIC community;</i></p> |  |  |
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|     |  | <p><i>(c) involve regions and countries that commit to contribute with ESI funds.</i></p> |   |   |
| 93a |  |   | <p><b><u>In particular, the EIT shall ensure that KICs have an inclusive approach. KICs shall</u></b><del>In addition, in order to ensure KICs' deeper integration in local innovation ecosystems, each KIC will be required to develop and implement a strategy aiming at strengthening the relationship with <b><u>national,</u></b> regional and local innovation actors. <del>The, and the EIT shall will</del> actively monitor <b><u>its</u></b> the implementation. A “place-based” innovation approach <del>should</del> <b><u>is to</u></b> be integrated within the KIC’s multi-annual strategy and business plan and build on KIC’s CLCs (and RIS), thus leveraging on their role as gateway for accessing a KIC community and interacting with the co-located partners, <b><u>as well as with other local innovation actors.</u></b> KICs should demonstrate links with local Smart Specialisation Strategies, <b><u>where relevant,</u></b> and with the activities of relevant thematic platforms and interregional initiatives, including the Managing Authorities of ESI Funds. The EIT <del>shall will</del> also monitor how CLCs <b><u>and RIS entities</u></b> operate and how they</del></p> | <p>Reference to "inclusive approach" taken from row 107.</p> <p>Text moved from row 97 (track-changes compared to original COM text).</p> |

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|    |  |  | integrate in the local innovation ecosystems.  |  |
| 94 | <p>The EIT Regional Innovation Scheme, steered by the EIT and implemented by KICs, has been so far run on a voluntary basis. From 2021 on, the EIT RIS will become an integral part of the KIC’ multi-annual strategy. The EIT will continue to provide guidance and support to KICs in the preparation of multi-annual EIT RIS strategies and in their implementation. EIT RIS activities will continue with improved support to the innovation capacity of countries and regions that underperform in terms of innovation. The EIT budget devoted to implementing EIT RIS activities will be at least 10% of the overall EIT support funding to KICs, thereby increasing the number of KIC partners from targeted regions. Activities supported through the RIS will aim to:</p> | <p>The EIT Regional Innovation Scheme, steered by the EIT and implemented by KICs, has been so far run on a voluntary basis. From 2021 on, the EIT RIS <i>shall</i> become <b><i>mandatory and</i></b> an integral part of the <i>KICs’</i> multi-annual <i>strategies</i>. The EIT <i>shall ensure that RIS activities are used as a bridge towards the following:</i></p> <p><i>(i) relevant Research and Innovation Smart Specialisation Strategies thereby catalysing other investments, especially ESI funds;</i></p> <p><i>(ii) the integration of potential new partners thereby extending the KICs’ geographical coverage.</i></p> <p><i>The EIT shall</i> continue to provide guidance and support to KICs in the preparation <i>and implementation</i> of multi-</p> | <p><b><u>The EIT shall ensure that EIT RIS activities shall be used to attract and facilitate integration of potential new partners that add value to the KICs, thus extending EIT’s pan-European coverage, and are fully integrated in KICs’ multi-annual strategies.</u></b> The EIT Regional Innovation Scheme, steered by the EIT and implemented by KICs, has been so far run on a voluntary basis. From 2021 on, the EIT RIS <b><u>activities shall become mandatory and</u></b> <del>will become</del> an integral part of the KIC’ multi-annual strategy. The EIT <b><u>shall</u></b> <del>will</del> continue to provide guidance and support to KICs in the preparation of multi-annual EIT RIS strategies and in their implementation. EIT RIS activities <b><u>shall</u></b> <del>will</del> continue <del>with improved</del> <b><u>to</u></b> support to the innovation capacity of countries (and regions <b><u>in those countries</u></b>) <b><u>that have modest and moderate innovation performances according to the European Innovation Scoreboard<sup>10</sup>, as well</u></b></p> | <p>Ref. to "KICs' multi-annual strategies" taken from row 108.</p> |

<sup>10</sup> For the period 2021-2024, countries eligible for EIT RIS activities are those identified as either “moderate” or “modest” innovator in at least one of the three European Innovation Scoreboard (EIS) annual reports issued in 2018, 2019 and 2020. For the period 2025-2027, countries

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|    |   | <p>annual EIT RIS strategies. RIS activities will continue with improved support to the innovation capacity of countries and regions, <b>including outermost regions, that have low R&amp;I performances or that are modest or moderate innovators, as defined in point (8) of Article 2 of EIT Regulation [xxx], and that have limited participation in the KICs' activities.</b> The EIT budget devoted to implementing EIT RIS activities <b>shall</b> be at least <b>15%</b> of the overall EIT support funding to KICs, thereby <b>facilitating an increased</b> number of KIC partners from targeted regions. Activities supported through the RIS <b>shall</b> aim to:</p> | <p><b><u>as the Outermost Regions, in order to foster their integration in the KICs' communities</u></b><del>that underperform in terms of innovation.</del> The EIT budget devoted to implementing EIT RIS activities <b>shall</b> <del>will</del> be at least 10% <b>and maximum 15%</b> of the overall EIT support funding to <b><u>for existing and new</u></b> KICs, thereby increasing the number of KIC partners from targeted regions. Activities supported through the RIS <b>shall</b> <del>will</del> aim to:</p> |  |
| 95 | <ul style="list-style-type: none"> <li>improve the innovation capacities of the local ecosystem, via capacity building activities and closer interactions between the local innovation actors (clusters, networks, regional authorities,</li> </ul> | <p>— <b>contribute to improving</b> the innovation capacities of the <b>regional and local ecosystem across the Union</b>, via capacity building activities and closer interactions between the</p>   | <p><del>improve</del> improve the innovation capacities of the local ecosystem, via capacity building activities and closer interactions between the local <b><u>knowledge triangle</u></b> innovation actors (<b>e.g.</b> clusters, networks, <del>regional</del> <b>public</b> authorities, HEIs,</p>  |  |

eligible for EIT RIS activities are those identified as either “moderate” or “modest” innovator in at least one of the three European Innovation Scoreboard (EIS) annual reports issued in 2021, 2022 and 2023.

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|     | HEIs, research organisations, VET institutions);   | <b>regional and</b> local innovation actors (clusters, networks, regional authorities, HEIs, research organisations, VET institutions);  | research organisations, VET institutions, <b><u>SMEs) and their activities;</u></b>  |                        |
| 96  | • link local innovation ecosystems to pan-European innovation ecosystems through cooperation with EIT KICs and their co-locations centres.   | — <b><i>attract new partners in EIT KICs, extend the geographical coverage of EIT KICs also through the EIT Innovation Hubs and</i></b> link local innovation ecosystems to pan-European innovation ecosystems through <b><i>the attraction of new partners, extending the geographical coverage and</i></b> the cooperation with EIT KICs and their co-locations centres. | <b><u>NI support the objective of attracting new partners in KICs</u></b> and link local innovation ecosystems to pan-European innovation ecosystems through cooperation with EIT KICs and their co-locations centres. |                        |
| 96a |  | — <b><i>leverage additional private and public funding, with particular attention to ESI Funds.</i></b>  |  |                        |
| 97  | In addition, in order to ensure KICs’ deeper integration in local innovation ecosystems, each KIC will be required to develop and implement a strategy aiming at strengthening the relationship with regional and local innovation actors, and the EIT will actively monitor the implementation. A “place-based” innovation approach should be integrated within the | <b><i>deleted</i></b>  | <b><i>[deleted]</i></b>  | Text moved to row 93a. |

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|    | KIC's multi-annual strategy and business plan and build on KIC's CLCs (and RIS), thus leveraging on their role as gateway for accessing a KIC community and interacting with the co-located partners. KICs should demonstrate links with local Smart Specialisation Strategies and with the activities of relevant thematic platforms and interregional initiatives, including the Managing Authorities of ESI Funds. The EIT will also monitor how CLCs operate and how they integrate in the local innovation ecosystems.                 |  |   |   |
| 98 | <i>(3) Launch of new KICs</i>   | <i>[no change]</i>   | <b><u>3.3</u></b> <i>Launch of new KICs</i>   |   |
| 99 | In order to contribute to addressing new and emerging global challenges, the EIT will launch new KICs in priority fields selected based on criteria assessing, among other aspects, their relevance to Horizon Europe policy priorities, and their potential and added value to be addressed through the EIT model. The launch of new KICs will take into account the Strategic Planning of Horizon Europe and the budget allocated to the EIT in 2021-2027. The relevant selection criteria for European Partnerships defined in Annex III | In order to contribute to addressing new and emerging global challenges, the EIT <b><i>shall</i></b> launch <b><i>open and transparent calls to create</i></b> new KICs in priority fields selected <b><i>among thematic areas of strategic importance</i></b> and based on criteria assessing, among other aspects, their relevance to <b><i>the Union</i></b> policy priorities <b><i>with regard to addressing global and societal challenges</i></b> , and their potential and added value to be addressed through | In order to contribute to addressing new and emerging global challenges, the EIT <del>shall</del> <b><u>will</u></b> launch <b><u>calls for establishing</u></b> new KICs in <b><u>selected thematic areas of strategic importance, starting with a KIC in the field of Cultural and Creative Industries</u></b> <del>priority fields selected based on criteria assessing, among other aspects, their relevance to Horizon Europe policy priorities, and their potential and added value to be addressed through the EIT model.</del> The launch of new KICs will take into account the Strategic Planning | Ref. to "strategic importance" of CCI taken from row 109. |

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|     | of the [Horizon Europe Regulation] will be included in the KIC Call for proposals and assessed during the evaluation.   | the EIT model. The launch of new KICs <i>shall</i> take into account the Strategic Planning of Horizon Europe and the budget allocated to the EIT in 2021-2027. The relevant selection criteria for European Partnerships defined in Annex III of the [Horizon Europe Regulation] <i>shall</i> be included in the KIC Call for proposals and <i>shall be</i> assessed during the evaluation. | <del>of Horizon Europe and the budget allocated to the EIT in 2021-2027. The relevant selection criteria for European Partnerships defined in Annex III of the [Horizon Europe Regulation] will be included in the KIC Call for proposals and assessed during the evaluation.</del>  |  |
| 100 | The list of priority fields for future KICs is set out in Annex 1A to this SIA.   | <i>[no change]</i>   | The <b><u>priority field for launching a KIC in 2023 and the list of possible priority fields for future KICs a second new KIC in 2026</u></b> are set out in Annex 1A to this SIA.  |  |
| 101 | Based on a proposal from the EIT Governing Board and an analysis thereof, a first KIC in the field of Cultural and Creative Industries (CCI) is proposed to be launched in 2022 with a call for proposals to be published in 2021. This priority field has the strongest complementarity with the eight KICs that have already been launched by the EIT, as well as with the potential priority areas for other European Partnerships to be | Based on a proposal from the EIT Governing Board and an analysis thereof, a first KIC in the field of Cultural and Creative <i>Sectors and Industries (CCSI)</i> is proposed to be launched in 2022 with a call for proposals to be published in 2021. However, <i>if the EIT Governing Board considers that further consultation of stakeholders is appropriate before</i>                  | Based on a proposal from the EIT Governing Board and an analysis thereof, a first KIC in the field of Cultural and Creative Industries (CCI) is proposed to be launched in 2023 <del>2</del> with a call for proposals to be published in 2022 <del>1</del> . This priority field has the strongest complementarity with the eight KICs that have already been launched by the EIT, as well as with the potential priority areas for other European Partnerships to be |  |

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|      | <p>launched in the framework of Horizon Europe. CCI are a sector with a high growth potential, many grass-roots initiatives and strong citizen appeal. They are strongly embedded in their local and regional ecosystems. However, CCI are still a very fragmented sector and the innovators and business creators lack the needed entrepreneurial and innovation skills. These bottlenecks would be best tackled by a KIC thanks to its knowledge triangle integration approach, long-term perspective and place-based approach. A factsheet summarizing the challenges of the CCI field and the expected impact of the future KIC is included in Annex 1B to this SIA.</p> | <p><i>launching the call for proposals, it may postpone the launch until 2022 for the purpose of establishing the KIC for CCSI in 2023.</i></p>   | <p><del>launched in the framework of Horizon Europe. CCI are a sector with a high growth potential, many grass-roots initiatives and strong citizen appeal. They are strongly embedded in their local and regional ecosystems. However, CCI are still a very fragmented sector and the innovators and business creators lack the needed entrepreneurial and innovation skills. These bottlenecks would be best tackled by a KIC thanks to its knowledge triangle integration approach, long-term perspective and place-based approach. A factsheet summarizing the challenges of the CCI field and the expected impact of the future KIC is included in Annex 1B to this SIA.</del></p> |  |
| 101a |  | <p><i>A second KIC in the field of Water, Marine and Maritime Sectors and Ecosystems (WaterKIC) is proposed to be launched in 2025, with a call for proposals to be published in 2024. However, the Commission, with the assistance of independent experts, shall carry out an impact assessment to evaluate the relevance of the field of Water, Marine and Maritime Sectors and</i></p> |   |  |



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|             |  | <p><i>Ecosystems by 2023. If the assessment has a negative result, the Commission shall propose an amendment to Annex 1A and Annex 1B, taking into account the contribution of the EIT Governing Board and the strategic planning process of Horizon Europe.</i></p>   |  |  |
| <p>101b</p> |  | <p><i>The Water, Marine and Maritime Sectors and Ecosystems priority field covers a wide range of traditional and emerging economic sectors, which are intrinsically linked to an environmental natural capital that is under pressure. This field will play a crucial role in delivering a climate-neutral, sustainable and competitive Union by 2050, as new technologies and the need to decarbonise the economy are leading to an increasing use and exploitation of marine and aquatic resources. Seas, oceans and inland waters have a central role in climate processes, in human health and wellbeing, in the provision of food, the preservation of biodiversity,</i></p> |  |  |

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|      |  | <p><i>critical ecosystem services, renewable energy and other resources. Wastewater treatments will reduce the amount of energy used, the pathogenic bacteria during the sewage sludge dewatering and in general increase the plants' efficiency and quality. This priority field is complementary to the eight existing KICs. A factsheet summarising the challenges of this field and the expected impact of the future KIC is included in Annex 1Ba to this SIA.</i></p> |  |  |
| 101c |  | <p><i>The CCSI priority field has a strong complementarity with the eight KICs that have already been launched by the EIT, and also with the potential priority areas for other European Partnerships to be launched in the framework of Horizon Europe. Cultural and creative sectors have a high growth potential, many grass-roots initiatives and strong citizen appeal. They are strongly embedded in their local and regional ecosystems. However,</i></p>            |  |  |

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|     |  | <p><i>cultural and creative industries and sectors are still very fragmented and the innovators and business creators lack the necessary entrepreneurial and innovation skills. These bottlenecks would be best tackled by a KIC thanks to its knowledge triangle integration approach, long-term perspective and place-based approach. A factsheet summarising the challenges of this field and the expected impact of the future KIC is included in Annex 1B.</i></p>  |   |  |
| 102 | <p>Based on the proposed budget for the EIT, a second new KIC could be launched in 2025 with a call to be published in 2024, after an amendment to Annex 1A to add new priority field(s). The priority area(s) will be selected in light of the proposals of the EIT Governing Board. These proposals will take into account the priority areas to be identified in the Horizon Europe Strategic Research and Innovation Plan and the criteria set for the selection of European Partnerships, in particular openness, transparency, EU added value, coherence and synergies. The criteria for selecting new KICs will</p> | <p><i>Other new KICs could be selected <b>if additional budget to that</b> of the EIT <b>becomes available and</b> will take into account the priority areas <b>in the proposal of the EIT Governing Board and</b> in the Horizon Europe Strategic Research and Innovation Plan and the criteria set for the selection of European Partnerships, in particular openness, transparency, EU added value, <b>contribution to the SDGs, coherence and synergies</b>. Other new KIC/KICs could be selected <b>if</b> additional budget to that of</i></p> | <p>Based on the proposed budget for the EIT, a second new KIC could be launched in 2026<del>5</del> with a call to be published in 2025<del>4</del>. <b><u>To this end, the Commission shall, by 2024, assess the relevance of the list of possible priority fields in Annex 1A and may, where appropriate, submit a proposal for,</u></b> after an amendment to Annex 1A <b><u>and Annex 1B, taking into account the contribution</u></b> to add new priority field(s). The priority area(s) will be selected in light of the proposals of the EIT Governing Board <b><u>as well as the Horizon Europe Strategic Planning process.</u></b></p> |  |

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|     | <p>be aligned with those in the Horizon Europe. They will also support delivery on EU policy priorities such as missions and Sustainable Development Goals. Other new KIC/KICs could be selected in case additional budget to that of the EIT would become available.</p> | <p>the EIT would become available.</p> | <p><b><u>In case additional budget to that of the EIT would become available, other new priority fields for potential new KICs could be identified following the above procedure.</u></b></p> <p><del>These proposals will take into account the priority areas to be identified in the Horizon Europe Strategic Research and Innovation Plan and the <b><u>The</u></b> criteria <b><u>for selecting new KICs shall be aligned with those</u></b> set for the selection of European Partnerships <b><u>defined in Annex III of the [Horizon Europe Regulation]</u></b>, in particular openness, transparency, EU added value, coherence and synergies. <del>Those</del> <del>The</del> criteria <del>for</del> selecting new KICs will be aligned with those in the Horizon Europe <b><u>shall be included in the KIC Call for proposals and assessed during the evaluation.</u></b> They <del>The</del> <b><u>new KICs</u></b> will also support delivery on EU policy priorities such as missions and Sustainable Development Goals. <del>Other new KIC/KICs could be selected in case additional budget to that of the EIT would become available.</del></del></p> |  |
|     |   |  |   |  |
| 103 | The EIT will:   | <i>deleted</i>                         | <i>[deleted]</i>  |  |

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| 104 | <ul style="list-style-type: none"> <li>Strengthen innovation ecosystems by continuing to support existing KICs in addressing global challenges through the integration of the knowledge triangle.</li> </ul>                       | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 88.  |
|     |  |                |                  |                        |
| 105 | <ul style="list-style-type: none"> <li>Define areas of and promote stronger cross-KIC collaboration on topics of strategic and policy relevance.</li> </ul>  | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 91.  |
|     |  |                |                  |                        |
| 106 | <ul style="list-style-type: none"> <li>Ensure that KICs develop and implement a strategy to create collaboration and synergies with relevant European Partnerships and other relevant Union initiatives and programmes.</li> </ul> | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 89.  |
|     |  |                |                  |                        |
| 107 | <ul style="list-style-type: none"> <li>Ensure that KICs have an inclusive approach aiming at strengthening their relationship with national, regional and local innovation actors.</li> </ul>                                      | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 93a. |
|     |  |                |                  |                        |
| 108 | <ul style="list-style-type: none"> <li>Ensure that EIT RIS activities deliver on increased regional impact and are fully integrated in KICs' multi-annual strategies.</li> </ul>   | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 94.  |
|     |  |                |                  |                        |
| 109 | <ul style="list-style-type: none"> <li>Launch new KICs in selected thematic areas of strategic importance, starting with a KIC in</li> </ul>   | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 99.  |

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|     | the field of Cultural and Creative Industries in 2022  |   |   |  |
| 110 | 3.2. Supporting the innovation capacity of higher education  | 3.2. Supporting the <i>entrepreneurial and</i> innovation capacity of higher education  | <b>3.4.</b> Supporting the <b><u>entrepreneurial and</u></b> innovation capacity of higher education  |  |
| 111 | Through the knowledge triangle integration model, the EIT has helped to bridge the persistent gap between higher education, research and innovation. In particular, the EIT is a key tool for the development of human capital through its distinctive focus on entrepreneurial education. However, the impact of the EIT remains limited to the KICs' partners. | Through the knowledge triangle integration model, the EIT has helped to bridge the persistent gap between higher education, research and innovation. In particular, the EIT <i>and its KICs are key</i> for the development of human capital through <i>their</i> distinctive focus on <b><i>innovation and</i></b> entrepreneurial education. However the impact of the EIT <b><i>shall not be</i></b> limited to the KICs' partners, <b><i>it shall rather be extended.</i></b> | <b><u>In cooperation with the Commission, the EIT shall design and launch a pilot to support the development of innovation capacity in higher education, which will be implemented through the KICs, starting in 2021.</u></b> Through the knowledge triangle integration model, the EIT <del>has helped to bridge</del> <b><u>is bridging</u></b> the persistent gap between higher education, research and innovation. In particular, the EIT is a key tool for the development of human capital through its distinctive focus on entrepreneurial education. However, the impact of the EIT <del>remains limited to</del> <b><u>must be further extended beyond</u></b> the KICs' partners. | First sentence taken from row 120.   |
| 112 | To support innovation more widely, higher education institutions in Europe need to be innovative and entrepreneurial in their approach to education, research, and engagement with   | To support innovation more widely, higher education institutions in Europe need to be innovative and entrepreneurial in their approach to education,  | <del>To support innovation more widely, higher</del> <b><u>Higher</u></b> education institutions <del>in</del> <b><u>across</u></b> Europe need to be innovative and entrepreneurial in their approach to education, research, and  | Ref. to methodological framework and commitment of resources taken from row 113. |

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|     | businesses and the broader local innovation ecosystem, including civil society.   | research, and engagement with businesses and the broader local <i>and regional</i> innovation ecosystem, including civil society, <i>public institutions and third-sector organisations, in the most inclusive and gender balanced way. Therefore, the KICs shall enhance regular higher education activities and further develop the entrepreneurial and innovative capacities of HEIs within the KICs activities.</i>   | engagement with businesses and the broader local innovation ecosystem, including civil society. <b><u>This can be achieved through a clear strategy, a methodological framework and commitment of resources.</u></b> |  |
| 113 | Developing HEIs into more innovative and entrepreneurial organisations requires a clear strategy, a methodological framework and commitment of resources. Based on its experience, the EIT is uniquely positioned to support the development of entrepreneurial and innovation capacity of HEIs under Horizon Europe. | <i>In cooperation with the Commission and based on input by the KICs, the EIT is to design and launch a higher education initiative to support the development of innovation and entrepreneurial capacity in the knowledge triangle, which will be implemented by and through the KICs. Based on the results of an evaluation by independent experts to be carried out at the end of the first three years after the launch of the higher education initiative, the EIT Governing Board</i> | [deleted]  | Ref. to methodological framework and commitment of resources moved to row 112. |

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|     |   | <i>shall decide whether the initiative should be continued, upscaled or discontinued.</i>  |  |  |
| 114 | <p>Activities will be implemented by the EIT through the KICs in an open and targeted way which will aim at increasing the innovation capacity in higher education in order to integrate a wider number of HEIs in innovation value chains and ecosystems. These activities will complement the intervention of the EIT on education as core part of the Knowledge Triangle Integration activities of KICs, in particular through making them more open and accessible to non-partners of the KICs. The impact of the EIT would reach beyond the KICs and contribute to the EIT's core mission of boosting sustainable economic growth and competitiveness by reinforcing the innovation capacity of Member States, in line with the Horizon Europe goals of fostering entrepreneurial and innovation skills in a lifelong learning perspective, including increasing the capacities of HEIs across Europe.</p> | <p>Activities <i>shall</i> be implemented by the KICs in an open, <b>transparent</b> and targeted way which will aim <b>to increase</b> the innovation capacity in higher education in order to integrate HEIs <b>that are not yet KIC partners</b> in innovation value chains and ecosystems. These activities will complement the intervention of the EIT on education <b>in each KICs'</b> Knowledge Triangle, in particular through making them more open and accessible to non-partners of the KICs.</p> <p><b><i>The higher education initiative implemented by KICs should improve, inter alia, the exchange of best practices on organisational learning, coaching and mentoring, the development of courses and training for upskilling and reskilling, the development of action plans to recognise needs in</i></b></p> | <p>Activities <del>will</del><b>shall</b> be implemented by the EIT through the KICs in an open and targeted <b>transparent</b> way which will aim at increasing the innovation capacity in higher education in order to integrate a wider number of HEIs, <b>targeting mainly HEIs that are not KIC partners</b> in innovation value chains and ecosystems <b>across the Union. The activities shall address primarily capacity development of higher education institutions including, inter alia: the exchange and implementation of best practices in knowledge triangle integration (including organisational learning, coaching and mentoring); the development of action plans on how to address identified needs in areas such as innovation management, start-up creation and development, technology transfer including IPR management, people and organisational management and engagement with (local) stakeholders and civil society;</b></p> |  |



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|  |  | <p><i>identified areas such as innovation management, start-up creation, sustainability and climate neutrality, technology transfer, intellectual property rights management, integration of gender approaches in innovation, engagement with local stakeholders, and other innovation capacity activities.</i></p> <p><i>KICs shall integrate their activities aiming to strengthen the innovation capacities of the HEIs in the multi-annual strategy. The activities shall have a reach beyond the KICs and contribute to the EIT's core mission of boosting <b>European</b> sustainable economic growth and competitiveness by reinforcing the innovation capacity of Member States, in line with the Horizon Europe goals of fostering entrepreneurial and innovation skills in a lifelong learning perspective, <i>always taking into account the gender dimension.</i></i></p> | <p><b><u>and the implementation of innovation capacity development action plans and their follow-up.</u></b> These activities <del>will</del><b>shall also involve other actors of the knowledge triangle (e.g. VET organisations, RTOs, SMEs and start-ups) and shall</b> complement the intervention of the EIT on education as core part of the Knowledge Triangle Integration activities of KICs, <del>in particular through making them more open and accessible to non partners of the KICs.</del> The impact of the EIT would reach. <b><u>The EIT shall promote stronger cross-KIC collaboration within this initiative. The eligibility criteria to be included in the calls shall ensure that the majority of funding per project will go to HEIs from outside of the KICs. The aim is that the impact of the EIT reaches</u></b> beyond the KICs and contribute to the EIT's core mission of boosting sustainable economic growth and competitiveness by reinforcing the innovation capacity of Member States. <del>This is</del> in line with the Horizon Europe goals of fostering entrepreneurial and innovation skills in a lifelong learning perspective, including</p> |  |
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|     |  |  | increasing the capacities of HEIs across Europe.   |  |
| 115 | The EIT support will build on policy initiatives such as the HEInnovate <sup>11</sup> and RIIA <sup>12</sup> frameworks that have proven their value in a number of HEIs and Member States across the EU. The EIT will design the support activities in close collaboration with the Commission ensuring coherence and complementarity with relevant activities within Horizon Europe , Erasmusand | The EIT <i>and the KICs</i> will build on policy initiatives such as <i>European Universities</i> , the HEInnovate <sup>11</sup> and RIIA <sup>12</sup> frameworks that have proven their value in a number of HEIs and Member States across the EU. The EIT <i>shall</i> support <i>the KICs in designing</i> activities in coherence and | The EIT support will <b>also</b> build on policy initiatives such as the HEInnovate <sup>13</sup> and RIIA <sup>14</sup> frameworks that have proven their value in a number of HEIs and Member States across the EU. The EIT <del>will</del> <b>shall</b> design the support activities in close collaboration with the Commission ensuring <b>full</b> coherence and complementarity with relevant activities within Horizon Europe , Erasmusand , |  |

<sup>11</sup> HEInnovate is a policy framework developed by the European Commission and the OECD. HEInnovate offers HEIs a methodology to identify innovation capacity areas for further edvelopment and to shape relevant strategies and actions in order to achieve the desired impact. HEInnovate is based on sound methodological evidence with eight capacity development areas: Leadership and Governance; Digital Transformation; Organisational Capacity; Entrepreneurial Teaching and Learning; Preparing and Supporting Entrepreneurs; Knowledge Exchange; Internationalisation; and Measuring Impact. OECD has published a number of HEInnovate-based country reports, see OECD Skills Studies series at <https://www.oecd-ilibrary.org/education/>

<sup>12</sup> The Regional Innovation Impact Assessment framework (RIIA) was developed by the European Commission as a first step in guiding assessments of the innovation impact of universities through the elaboration of metrics based case studies. Assessing the innovation impact, e.g. through the RIIA framework, could potentially be tied to innovation performance based funding instruments at the regional, national or EU level.

<sup>13</sup> HEInnovate is a policy framework developed by the European Commission and the OECD. HEInnovate offers HEIs a methodology to identify innovation capacity areas for further edvelopment and to shape relevant strategies and actions in order to achieve the desired impact. HEInnovate is based on sound methodological evidence with eight capacity development areas: Leadership and Governance; Digital Transformation; Organisational Capacity; Entrepreneurial Teaching and Learning; Preparing and Supporting Entrepreneurs; Knowledge Exchange; Internationalisation; and Measuring Impact. OECD has published a number of HEInnovate-based country reports, see OECD Skills Studies series at <https://www.oecd-ilibrary.org/education/>

<sup>14</sup> The Regional Innovation Impact Assessment framework (RIIA) was developed by the European Commission as a first step in guiding assessments of the innovation impact of universities through the elaboration of metrics based case studies. Assessing the innovation impact, e.g. through the RIIA framework, could potentially be tied to innovation performance based funding instruments at the regional, national or EU level.

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|     | <p>other programmes. The specific details of the implementation and delivery mechanism process will be further developed and fine-tuned in the first three years and will be subject to monitoring and evaluation during this pilot phase before further upscaling.</p>   | <p>complementarity with relevant activities within Horizon Europe, <i>Erasmus and</i> other programmes. The specific details of the implementation and delivery mechanism process will be further developed and fine-tuned in the first three years <i>of the higher education initiative</i> and will be subject to monitoring.</p>  | <p><u>Erasmus and</u> other programmes. The specific details of the implementation and delivery mechanism process <del>will</del><u>shall</u> be further developed and fine-tuned in the first three years and will be subject to monitoring and evaluation during this pilot phase before further upscaling. <u>The evaluation of the pilot phase will be conducted by external experts and the results will be communicated to the Member States' Representatives Group. Based on the results of this evaluation, the Governing Board shall decide whether the action should be continued and scaled up or discontinued.</u></p> |  |
| 116 | <p>The EIT will play a steering and coordination role in the implementation and monitoring of the activities that will be run by the KICs. Particular attention will be paid to ensuring: an inclusive approach to attract HEIs beyond the KICs' partners; an inter-disciplinary and inter-sectoral approach; and a link with the European Commission Smart Specialization Strategy, relevant thematic platforms and the EIT RIS.</p> | <p><i>Each KIC shall pay particular attention to ensuring: an <b>open and</b> inclusive approach to attract HEIs beyond the KICs' partners <b>aiming to ensure the widest geographical coverage possible</b>; an inter-disciplinary and inter-sectoral approach; <b>a broader participation of women in sectors where they are underrepresented</b>; and a link with the European Commission Smart Specialization Strategy,</i></p> | <p><u>The Governing Board of the EIT will play a steering</u><del>role in</del><u>shall steer</u> and <del>coordinate</del><u>supervise</u> the implementation and monitoring of the activities <del>that will be run by</del><u>of</u> the KICs. Particular attention <del>will</del><u>shall</u> be paid to ensuring: an <b>open and</b> inclusive approach to attract HEIs beyond the KICs' partners <b>aiming at wide geographical coverage</b>; an inter-disciplinary and inter-sectoral approach; and a link with <del>the European Commission</del><u>relevant</u> Smart Specialization Strategy,</p>                       |  |

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|     |  | relevant thematic platforms <i>such as the Policy Support Facility</i> and the EIT RIS.   | <del>relevant thematic platforms</del> <b>Strategies</b> , and the EIT RIS.   |   |
| 117 | The EIT will link its support to developing innovation capacity in higher education to the EIT Label, which is awarded currently to the KICs' education programmes. In particular, participating HEIs may be involved in the use of the EIT Label. The EIT will also extend the EIT Label to lifelong learning activities involving and reaching out to a wider target group of students, adult learners and institutions (including VET institutions) beyond the KICs. The application of the Label beyond the EIT community will have a more structuring effect at all levels (individual, programme and institution). | The EIT will support <i>KICs in the implementation of</i> the EIT Label, which is awarded to the KICs' education programmes. Participating HEIs <i>will be incentivised to use</i> the EIT Label. The EIT <i>KICs shall make better use of</i> the EIT Label <i>also extending its scope</i> lifelong learning activities, <i>mentoring, vocational training, skilling and re-skilling programmes, MOOCs</i> , involving and reaching out to a wider target group of students, adult learners and institutions (including VET institutions) beyond the KICs' <i>partners</i> . The application of the Label beyond the EIT <i>KICs' communities is expected to</i> have a more structuring effect at all levels (individual, programme and institution). <i>The EIT shall monitor the effectiveness of expanding the scope of the EIT label of the KICs' educational and training programmes.</i> | <del>The EIT will</del> <b><u>shall strengthen and widen the scope of the EIT Label beyond the KICs to include the HEIs participating in the action. With the involvement of actors from across the knowledge triangle, the EIT shall strive to</u></b> link its support to developing innovation capacity in higher education to the EIT Label, which is awarded currently to the KICs' education programmes. In particular, participating HEIs may be involved in the use of the EIT Label.<br><br>The EIT <del>will</del> <b><u>shall</u></b> also extend the EIT Label to lifelong learning activities involving and reaching out to a wider target group of students, adult learners and institutions (including VET institutions) beyond the KICs. The application of the Label beyond the EIT community <del>will</del> <b><u>is expected to</u></b> have a more structuring effect at all levels (individual, programme and institution). <b><u>The EIT shall also monitor the award of the EIT Label to KICs' education and training</u></b> | First sentence taken from row 123.<br><br>Last sentence in PGA taken from row 90. |

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|     |  |  | <b><u>programmes and explore a more effective quality assurance mechanism, including external recognition and accreditation for the EIT Label.</u></b>  |  |
| 118 | The EIT will in particular target HEIs from countries that are moderate and modest innovators and other low performing regions that wish to strengthen their innovation footprint and Smart Specialisation Strategies. The EIT will allocate to this measure at least 25% of the overall budget allocated to these activities. | The <i>KICs shall implement their higher education activities through open and transparent calls for proposals. KICs shall target HEIs across the Union, but in particular those</i> from countries <i>and regions</i> that are moderate and modest innovators and other low performing regions that wish to strengthen their innovation footprint and Smart Specialisation Strategies. The EIT <i>KICs shall allocate an adequate budget to these activities and the eligibility criteria to be included in the calls shall ensure that a significant number of the HEIs involved in the projects come from outside of the KIC.</i> | <del>The EIT will in particular</del> <b><u>To ensure the success of this action, the EIT shall provide specific guidance, expertise and coaching to participating HEIs. For this action, the EIT shall</u></b> target HEIs from <b><u>across Europe but will pay special attention to HEIs from countries (and regions in those countries)</u></b> that are moderate and modest innovators <del>and other low performing regions</del> that wish to <b><u>develop their innovation capacities,</u></b> strengthen their innovation footprint and Smart Specialisation Strategies. <del>The EIT will allocate to this measure at least 25% of the overall budget allocated to these activities.</del> | Ref. to guidance, expertise and coaching taken from row 122. |
| 119 | The EIT will:  | <i>deleted</i>   | <i>[deleted]</i>  |  |
| 120 | • In cooperation with the Commission, design and launch  | <i>deleted</i>   | <i>[deleted]</i>  | Text moved to row 111.                                       |

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|     | activities to support the development of innovation capacity in higher education, which will be implemented through the KICs, starting in 2021.  |   |  |                        |
| 121 | • Introduce an outreach scheme to incentivize HEIs from moderate and modest innovator countries to develop their innovation capacities.  | <i>deleted</i>  | <i>[deleted]</i>   |                        |
| 122 | • Provide specific guidance, expertise and coaching to participating HEIs.   | <i>deleted</i>  | <i>[deleted]</i>   | Text moved to row 118. |
| 123 | • Strengthen and widen the scope of the EIT Label beyond the KICs to include the HEIs participating in the action.   | <i>deleted</i>  | <i>[deleted]</i>   | Text moved to row 117. |
| 124 | 3.3. EIT cross-cutting activities  | <i>[no change]</i>  | <b>3. 5. EIT cross-cutting activities</b>  |                        |
| 125 | <i>(1) Communication</i>   | <i>(1) Communication and dissemination</i>  | <b><u>3.5.1 Communication</u></b>  |                        |
| 126 | The EIT will reinforce its communication and visibility. With a growing number of KICs and a new action supporting the entrepreneurial development of HEIs, the EIT will boost its efforts to increase its recognition as a quality brand for innovation. This | The EIT <i>and the KICs shall</i> reinforce <i>and improve their</i> communication and visibility <i>and apply an improved branding strategy towards their main stakeholders (HEIs, research organisations, start-ups and</i> | <b><u>The EIT will reinforce shall strive to improve its communication and visibility towards main stakeholders in Member States and ensure the visibility of EU's support in line with Horizon Europe communication approach.</u></b> With a growing number |                        |

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|     | <p>brand management and improved communication is crucial especially towards citizens as the innovations coming out of the EIT contribute to demonstrate the concrete impact of EU investments through the European Research and Innovation Framework Programme. The EIT will apply an improved branding strategy towards its main stakeholders (HEIs, research organisation, businesses, etc.) in all Member States and beyond, in line with Horizon Europe communication approach.</p> | <p><i>SMEs, third-sector organisations, etc.) in all Member States and beyond, in line with the Horizon Europe communication approach.</i> With a growing number of KICs and <i>new initiatives</i> supporting the <i>innovation and entrepreneurial capacity</i> of HEIs, the EIT will boost its efforts to increase <i>the recognition of Union support</i> as a quality brand for innovation. This brand management and improved communication is crucial especially towards citizens, <i>regional and national authorities</i> as the innovations coming out of the EIT <i>and EIC together</i> contribute to demonstrate the concrete impact of EU investments through the European Research and Innovation Framework Programme.</p> | <p>of KICs and a new action supporting the entrepreneurial development of HEIs, the EIT <del>will</del><b>shall</b> boost its efforts to increase its recognition as a quality brand for innovation. This <del>brand management and</del> improved communication is crucial especially towards citizens as the innovations coming out of the EIT contribute to demonstrate the concrete impact of EU investments through the <del>European Research and Innovation Framework Programme.</del> The EIT will apply an improved branding strategy towards its main stakeholders (HEIs, research organisation, businesses, etc.) in all Member States and beyond, in line with Horizon Europe communication approach. <b><u>Union framework programme for research and innovation.</u></b></p> |   |
|     |  |   |  |   |
| 127 | <p>In order to ensure wider dissemination and better understanding of the opportunities offered by the EIT, the EIT will explore the possibility to reinforce guidance and assistance on aspects related to participation in EIT</p>   | <p>In order to ensure wider dissemination and better understanding of the opportunities offered by the EIT, the EIT <i>shall</i> reinforce guidance and assistance on aspects related to</p>  | <p><b><u>The EIT shall strive to increase the use of existing EU information networks and provide coordination to their activities in order to ensure better advice and guidance to potential EIT KICs partners.</u></b> In</p>  | <p>First sentence taken from row 141.</p> |

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|     | KICs across Europe by building on existing networks of information across Europe.  | participation in EIT KICs across Europe. <i>The dedicated network of EIT country liaison officers, as part of the National Contact Points of Horizon Europe, shall build on existing networks of information across Europe contributing to increase the visibility and communication activities of the EIT and the KICs. In addition, they should support the national and regional authorities in identifying the necessary synergies with the multi-annual programmes of the KICs.</i> | order to ensure wider dissemination and better understanding of the opportunities offered by the EIT, the EIT will <del>explore the possibility to</del> reinforce guidance and assistance on aspects related to participation in EIT KICs across Europe by building on existing networks of information across Europe. <b><u>and structures across Europe, in particular the National Contact Points of Horizon Europe. The concrete establishment of EIT National Contact Points within Horizon Europe structure will be decided at the appropriate level together with the Commission.</u></b> |  |
| 128 | In order to ensure that a large stakeholder community across the knowledge triangle at EU, national, regional and local levels are aware of all EIT (and KICs) calls and funded projects, they will appear also in the European Funding and Tender Opportunities Portal, under Horizon Europe. | [no change]  | In order to ensure that a large stakeholder community across the knowledge triangle at EU, national, regional and local levels <del>are</del> <b>is</b> aware of all EIT (and KICs) calls and funded projects, they will appear also in the European Funding and Tender Opportunities Portal, under Horizon Europe.   |  |
| 129 | EIT will organise regular meetings of the Member States' Representatives Group as well as Commission related services, at least twice a year, to ensure an appropriate communication and   | EIT will organise regular meetings <i>with</i> the Member States' Representatives Group as well as Commission related services, <i>the European Parliament and</i>   | <b><u>The EIT will shall</u> organise regular meetings of the Member States' Representatives Group as well as Commission related services, at least twice a year, to ensure an appropriate</b>  |  |



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|     | <p>flow of information with Member States and at EU level, and keep them informed of the performances and achievements of the EIT-funded activities. The Member States' Representatives Group shall also ensure appropriate support to liaise EIT-supported activities with national programmes and initiatives, including the potential national co-financing of those activities.</p> | <p><i>the Committee of the Regions</i>, to ensure an appropriate communication and flow of information with Member States and at EU level, and keep them informed of the performances and achievements of the EIT-funded activities. The Member States' Representatives Group shall also ensure appropriate support to liaise EIT-supported activities with national programmes and initiatives, including the potential national co-financing of those activities.</p> | <p><b>communication and flow of information with Member States and at EU level, and keep them. <u>The Member States shall be kept duly informed of the performances and performance, achievements and activities of the EIT-funded activities. The and KICs. In addition, the</u></b> Member States' Representatives Group shall <b><u>give advice on strategically important issues to the EIT. The Member States' Representatives Group, together with the EIT, shall</u></b> also ensure appropriate support to liaise <b><u>and promote synergies about</u></b> EIT-supported activities with national <b><u>or regional</u></b> programmes and initiatives, <del>including</del> <b><u>and share information about</u></b> the potential national <b><u>and/or regional</u></b> co-financing of those activities.</p> |   |
|     |   |   |  |   |
| 130 | <p>The EIT will continue running the EIT Stakeholder Forum and the EIT awards in order to promote the interactions with European actors of the knowledge triangle and recognise the most promising entrepreneurs and innovators in Europe.</p>  | <p>The EIT <i>shall</i> continue running the EIT Stakeholder Forum and the EIT awards in order to promote the interactions with European actors of the knowledge triangle and recognise the most promising entrepreneurs and innovators in Europe.</p>  | <p><del>The EIT will continue running the EIT</del> <b><u>shall further increase the visibility of its action towards citizens and its community of stakeholders through the Stakeholder Forum, the EIT Awards and the EIT awards in order</u></b> <del>Alumni. The aim is</del> to promote the interactions with European actors of the knowledge triangle and recognise the most</p>   | <p>Ref. to visibility taken from row 143.</p> |

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|     |  |   | promising entrepreneurs and innovators in Europe.  |                                    |
| 131 | The EIT will continue to steer and provide strategic guidance to the EIT Alumni Community <sup>15</sup> (in collaboration with the EIT Alumni Board) to maximise its entrepreneurial and societal impact and the continuous involvement of its members in EIT-supported activities. In the course of 2021-2027 the Community will continue growing and will also include the alumni taking part to the actions supporting the innovation capacities of HEIs. | <i>[no change]</i>  | The EIT <del>will</del> <b>shall</b> continue to steer and provide strategic guidance to the EIT Alumni Community <sup>16</sup> (in collaboration with the EIT Alumni Board) to maximise its entrepreneurial and societal impact and the continuous involvement of its members in EIT-supported activities. In the course of 2021-2027 the Community will continue growing and will also include the alumni taking part to the actions supporting the innovation capacities of HEIs. |                                    |
| 132 | <i>(2) Identify and share good practices with stakeholders</i>   | <i>[no change]</i>  | <b><i>3.5.2 Identify and share good practices with stakeholders</i></b>  |                                    |
| 133 | The EIT has a key role in disseminating good practices and lessons learned. The KICs and the projects supporting innovation and entrepreneurial capacity of HEI are a valuable source of evidence and experimental learning for policy-makers, providing examples of good practices and support in the   | The EIT has a key role in <b><i>identifying, spreading and</i></b> disseminating good practices and lessons learned. <b><i>The EIT and the KICs, also through the EIT country liaison officer, shall engage with Member States’ national and regional authorities and the</i></b> | <del>The EIT has a key role in disseminating</del> <b><u>shall identify, codify, and effectively share learnings and good practices and lessons learned-emerging from EIT-funded activities and engage with EU Member States authorities at both national and regional level and with the</u></b>  | First sentence taken from row 144. |

<sup>15</sup> The EIT Alumni Community brings together entrepreneurs and change agents who have participated in an education or entrepreneurship programme delivered by a KIC. The Community represents a network of over 5000 members.

<sup>16</sup> The EIT Alumni Community brings together entrepreneurs and change agents who have participated in an education or entrepreneurship programme delivered by a KIC. The Community represents a network of over 5000 members.

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|     | development and implementation of EU policy in their thematic domains.   | <i>European Parliament, in particular with its Science and Technology Panel (STOA), to establish a structured dialogue, in order to identify, share and disseminate good practices, learnings and opportunities.</i> The KICs and the projects supporting innovation and entrepreneurial capacity of HEI are a valuable source of evidence and experimental learning for policy-makers <b>and RDI stakeholders</b> , providing examples of good practices and support in the development and implementation of EU policy in their thematic domains. | <b><u>Commission, establishing a structured dialogue and coordinating efforts, in order to identify, share and disseminate good practices and learnings.</u></b> The KICs and the projects supporting innovation and entrepreneurial capacity of HEI are <b><u>expected to be</u></b> a valuable source of evidence and experimental learning for policy-makers, <del>providing examples of good practices and support in the development and implementation of EU policy</del> <b><u>field of research, innovation and education, as well as in their different</u></b> thematic domains. |  |
| 134 | So far, the good practices and learnings stemming from the KICs have not been sufficiently codified and disseminated effectively. In its support function as a knowledge partner for policy makers and the entire innovation community, the EIT will further develop its role as an innovation institute able to detect, analyse, codify, share and ensure the take-up of innovative practices, learnings and results from the EIT-funded activities (education & training, support to | So far, the good practices and learnings stemming from the KICs have not been sufficiently <b><i>pooled</i></b> , codified and disseminated effectively. In its support function as a knowledge partner for policy makers and the entire <b>RDI</b> community, the EIT <b><i>shall</i></b> further develop its role as an innovation institute able to detect, analyse, codify, share and ensure the take-up of innovative practices,   | So far, the good practices and learnings stemming from the KICs have not been sufficiently codified and disseminated effectively. <del>In its support function as a knowledge partner for policy makers and the entire innovation community, the EIT will</del> <b><u>The EIT shall</u></b> further develop its role as an innovation institute able to detect, analyse, codify, share and ensure the take-up of innovative practices, learnings and results from the EIT-funded activities (education &   |  |

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|     | innovation, support to entrepreneurship) on a broader scale. This activity will build on the links and synergies with the other initiatives within the [Innovative Europe Pillar]of the [Horizon Europe proposal].   | learnings and results from the EIT-funded activities (education <i>and</i> training, support to <i>research and</i> innovation, support to entrepreneurship) on a broader scale. This activity <i>shall</i> build on the links and synergies with the other initiatives within the Innovative Europe Pillar of Horizon Europe, <i>in particular the European Innovation Council, the Missions and the European Partnerships.</i> | training, support to innovation, support to entrepreneurship) on a broader scale. This activity will build on the links and synergies with the other initiatives within the [Innovative Europe Pillar] of the [Horizon Europe proposal].   |                                    |
| 135 | <i>(3) International cooperation</i>   | (3) International cooperation <i>and global outreach activities</i>  | <u>3.5.3</u> <i>International cooperation</i>  |                                    |
| 136 | Within the scope of the EIT Regulation, the EIT will seek greater impact of its activities through international cooperation and will coordinate international EIT-funded activities by the KICs. Its focus will align closely with relevant industrial policy objectives of the European Union as well as its research and innovation priorities and ensuring European added value. | Within the scope of ... [EIT Regulation (2019/0151/COD)], the EIT will seek <i>to ensure that</i> its activities <i>have a greater impact</i> through international cooperation and international EIT-funded activities by the KICs.   | <b><u>The EIT shall develop broad lines of international cooperation of the EIT and the KICs under the supervision of the EIT Governing Board, in compliance with the Horizon Europe approach to international cooperation and other relevant EU policies, and in consultation with the respective Commission services.</u></b> Within the scope of the EIT Regulation, the EIT will seek greater impact of its activities through international cooperation and <del>will</del> <b>shall</b> coordinate | First sentence taken from row 145. |

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|     |   |   | international EIT-funded activities by the KICs. Its focus <del>will</del> <b>shall be to</b> align closely with relevant <del>industrial</del> -policy objectives of the European Union as well as its research and innovation priorities and ensuring European added value.   |  |
| 137 | In its international cooperation the EIT, in consultation with the Commission, will focus on effective tackling of global societal challenges, contributing to relevant international initiatives and the Sustainable Development Goals, ensuring access to talent and enhanced supply and demand of innovative solutions. The EIT and KICs will plan and perform their international activities in close collaboration with the Commission, in compliance with the Horizon Europe approach and other relevant EU policies, and under the supervision of the EIT Governing Board. | The EIT and KICs will plan and perform their international activities in close collaboration with the Commission, in compliance with the Horizon Europe approach and other relevant EU policies, and under the supervision of the EIT Governing Board. <b><i>In its international cooperation and global outreach activities the KICs, in consultation with the EIT Governing Board and the Commission, shall focus on effective tackling of global and societal challenges, contributing to relevant international initiatives and the SDGs, ensuring access to talent and enhanced supply and demand of innovative solutions.</i></b> | In its international cooperation, the EIT, in consultation with the Commission, <del>will</del> <b>shall</b> focus on effective tackling of global societal challenges, contributing to relevant international initiatives and the Sustainable Development Goals, ensuring access to talent and enhanced supply and demand of innovative solutions. <del>The EIT and KICs will plan and perform their international activities in close collaboration with the Commission, in compliance with the Horizon Europe approach and other relevant EU policies, and under the supervision of the EIT Governing Board.</del> |  |
| 138 | The EIT will:   | <del>deleted</del>  | <del>[deleted]</del>  |  |

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| 139 | <ul style="list-style-type: none"> <li>• Improve its visibility through a stronger branding strategy towards main stakeholders in Member States.</li> </ul>  | <i>deleted</i> | <i>[deleted]</i> |                       |
| 140 | <ul style="list-style-type: none"> <li>• Ensure visibility of the European Union’s support.</li> </ul>   | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 126 |
| 141 | <ul style="list-style-type: none"> <li>• Explore the feasibility to use existing EU information networks and provide coordination to their activities in order to ensure better advice and guidance to potential EIT KICs partners.</li> </ul>                                 | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 127 |
| 142 | <ul style="list-style-type: none"> <li>• Organise regular meetings of the Member States’ Representatives Group to ensure an effective communication and flow of information with MS</li> </ul>   | <i>deleted</i> | <i>[deleted]</i> |                       |
| 143 | <ul style="list-style-type: none"> <li>• Increase the visibility of its action towards citizens and its community of stakeholders through the Stakeholder Forum, the EIT Awards and the EIT Alumni.</li> </ul>   | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 130 |
| 144 | <ul style="list-style-type: none"> <li>• Identify, codify, and effectively share learnings and good practices emerging from EIT-funded activities; engage with EU Member States authorities at both national and regional level, establishing a structured dialogue</li> </ul> | <i>deleted</i> | <i>[deleted]</i> | Text moved to row 133 |

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|     | and coordinating efforts, in order to identify, share and disseminate good practices and learnings.   |   |  |                       |
| 145 | <ul style="list-style-type: none"> <li>Develop broad lines of international cooperation of the EIT and the KICs under the supervision of the EIT Governing Board, in compliance with the Commission's strategy for international cooperation on research and innovation and in consultation with the the respective Commission services</li> </ul>  | <i>deleted</i>  | <i>[deleted]</i>   | Text moved to row 136 |
| 146 | 3.4. Making it work   | <i>[no change]</i>  | <b><u>3.6. Making it work: Mode of operation</u></b>   |                       |
| 147 | This section includes a number of measures that aim to adapt and improve the current functioning of the EIT and the KICs. An effective and strategic EIT Governing Board will monitor the implementation of those measures at the EIT level, and will provide the necessary incentives and control, including through the funding allocation process, to ensure that the KICs implement them. | This section includes a number of measures that aim to adapt and improve the current functioning of the EIT and the KICs. An effective and strategic EIT Governing Board <b><i>shall monitor</i></b> the implementation of those measures at the EIT level, and <b><i>shall</i></b> provide the necessary incentives and control, including through the <b><i>performance-based</i></b> funding allocation process, to ensure that the KICs implement them. | This section includes a number of measures that aim to adapt and improve the current functioning of the EIT and the KICs. An effective, <b><u>empowered</u></b> and strategic EIT Governing Board <del>will</del> <b><u>shall</u></b> monitor the implementation of those measures at the EIT level, and <del>will</del> <b><u>shall</u></b> provide the necessary incentives and control, including through the <b><u>performance-based</u></b> funding allocation process, to ensure that the KICs implement them. |                       |

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| 148 | <i>(4) KIC operational model</i>   | <i>[no change]</i>  | <b><i>3.6.1. KIC operational model</i></b>   |  |
| 149 | The EIT will provide operational guidance to and monitor the KICs on compliance with sound management principles, the principles and criteria set out for European Partnerships in the Horizon Europe regulation and alignment with Horizon Europe priorities in order to maximize their performance and impact. | The EIT will provide operational guidance to and <b><i>continuously</i></b> monitor the KICs <b><i>to ensure</i></b> compliance with sound management <b><i>and good governance</i></b> principles, the principles and criteria set out for European Partnerships in the Horizon Europe regulation and alignment with <b><i>the requirements stemming from</i></b> Horizon Europe <b><i>and with its</i></b> priorities in order to <b><i>maximise</i></b> their performance and impact, <b><i>based on a long-term collaboration strategy between the EIT and the KICs. Appropriate measures may be taken where a KIC underperforms or fails to achieve the expected results and impact.</i></b> | <b><u>The EIT will</u>shall ensure that the implementation of the KICs is in full compliance with the respective requirements stemming from the Horizon Europe regulation, including ensuring the transition of existing eight KICs towards delivery of the new implementation criteria of Horizon Europe for European Partnerships. Therefore the EIT shall</b> provide <b><u>strengthened</u></b> operational guidance to <b><u>KICs</u></b> and <b><u>continuously</u></b> monitor the <del>KICs</del> <b><u>KICs' performance in</u></b> compliance with sound management, <b><u>monitoring and evaluation</u></b> principles, <b><u>set in the EIT regulation, as well as</u></b> the principles and criteria set out for European Partnerships in the Horizon Europe regulation and alignment with Horizon Europe priorities <b><u>and indicators</u></b> in order to maximize their performance and impact. <b><u>Appropriate corrective measures shall be taken in case KIC underperforms, delivers inadequate results or lack European added value.</u></b> | First sentence taken from row 155 and 158. |
| 150 | Measures ensuring continuous openness of the KICs and  | <b><i>The EIT shall make sure that the</i></b> measures ensuring  | <del>Measures ensuring</del> <b><u>The EIT shall ensure that continuous openness</u></b>   |  |



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| <p>transparency during implementation will be improved notably by including common provisions for new members that add value to the partnerships. They will also run their activities in a fully transparent way. KICs will remain dynamic partnerships that new partners, including an increasing share of SMEs, can join on the basis of excellence and strategic fit. In order to limit the concentration of funding and ensure that KICs activities benefit from a wide network of partners, the procedure for the preparation of the Business Plan (including the identification of priorities, the selection of activities and the allocation of funds) will be made more transparent and inclusive. Finally, KICs will increase the share of calls, in particular for innovation projects that are open to third parties. All these measures will increase the number of participating entities involved in KICs' activities. Finally, KICs should report on the involvement of new partners in their regular reporting.</p> | <p>continuous openness of the KICs <i>to new members as well as</i> transparency during implementation will be improved notably by <i>adopting and applying transparent, clear and consistent accession and exit criteria</i> for new members that add value to the partnerships, <i>by a continuous monitoring of the effectiveness of the measures</i>. They <i>shall</i> also run their activities in a fully transparent way, including <i>through a systematic use of open calls for projects, for partners and for the establishment of new CLCs</i>.</p> | <p><del>of the KICs and transparency during implementation will be improved notably by including common provisions</del> <b><u>ensuring that KICs apply coherent, clear and transparent accession criteria for new members that add value to the partnerships. They will, as well as other provisions like transparent procedures for preparation of their business plans and by systemically monitoring KICs' activities. KICs shall</u></b> also run their activities in a fully transparent way. <del>KICs will</del> <b><u>and shall</u></b> remain <b><u>open and dynamic partnerships that new partners across the Union,</u></b> including an increasing share of SMEs, <b><u>that add value to the partnership,</u></b> can join on the basis of excellence and <del>strategie fit</del> <b><u>innovation relevance</u></b>. In order to limit the concentration of funding and ensure that KICs activities benefit from a wide network of partners, the procedure for the preparation of the Business Plan (including the identification of priorities, the selection of activities and the allocation of funds) <del>will</del> <b><u>and related funding decisions shall</u></b> be made more transparent and inclusive. <del>Finally,</del> <b><u>The KICs' multiannual strategies shall</u></b></p> |  |
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|      |  |  | <p><b><u>address the expansion of the partnership, including the establishment of new co-location centres for which the Governing Board shall allocate an adequate budget. When deciding on the funding, the Governing Board shall take into account the progress towards the targets indicated in the multiannual strategies, inter alia, the number of co-location centres.</u></b> KICs will <del>share</del> <b>shall</b> increase the <del>share</del> <b>openness</b> of calls, in particular for <del>innovation</del> projects that are open to third parties. All these measures will increase the number of participating entities involved in KICs' activities. Finally, KICs <del>should</del> <b>shall</b> report on the involvement of new partners in their regular reporting: <b><u>as one of the elements of their performance-based funding.</u></b></p> |  |
| 150a |  | <p><i>While excellence remains the main criterion for the selection of partners, projects or new co-location centres, when it is strictly necessary to select between proposals of equal evaluation results, KICs shall give priority to those proposals that:</i></p> |  |  |

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|      |  | <p><i>(a) include a higher number of regions and countries of low R&amp;I performing countries and regions, or that are modest or moderate innovators, as defined in point (8) of Article 2 of EIT Regulation [xxx];</i></p> <p><i>(b) include a higher number of regions or countries that are not yet participating in the KIC community;</i></p> <p><i>(c) involve regions and countries that commit to contribute to with ESI funds;</i></p> <p><i>(d) involve a higher number of SMEs;</i></p> <p><i>(e) ensure a better gender balance.</i></p> |  |  |
| 150b |  | <p><i>KICs will remain as open and dynamic partnerships that new partners across the Union, including an increasing share of SMEs and start-ups, can join on the basis of excellence added value and their ability to contribute to innovation ecosystems and strategic fit. In order to limit the concentration of funding</i></p>   |  |  |

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|     |  | <p><i>and ensure that KICs activities benefit from a wide geographical coverage and an extensive network of partners, the procedure for the preparation of the Business Plan (including the identification of priorities, the selection of activities and the allocation of funds) and the selection of new co-location centres and funding decisions shall be made more transparent, open and inclusive. Finally, KICs should report on the involvement of new partners and beneficiaries in their regular reporting.</i></p> |   |  |
| 151 | <p>As KICs operate across the entire value chain of innovation, they will ensure an appropriate balance of education, entrepreneurship and innovation activities in their Business Plan portfolio. KICs operations will be implemented through a lean, efficient and cost-effective structure that would keep administrative and overhead costs to a minimum. EIT will ensure that KICs will achieve their expected impacts through a broad range of activities, identified in the KICs' Business Plans, which effectively</p> | <p>As KICs operate across the entire value chain of innovation, they <i>shall</i> ensure an appropriate <i>and continuous</i> balance of education, <i>research</i>, entrepreneurship and innovation activities in their Business Plan portfolio. <i>The EIT shall monitor</i> KICs operations <i>to ensure that they are</i> implemented through a lean, efficient and cost-effective structure that would keep administrative, <i>management</i> and overhead</p>  | <p><b>As KICs operate across the entire value chain of innovation, they will <u>the EIT shall ensure an appropriate balance of education, entrepreneurship and innovation activities in their KICs Business Plan portfolio. Plans and that KICs operations will be implemented through a lean, and cost-efficient and cost-effective structure that would keep keeps administrative and overhead management costs to a minimum.</u> EIT will <u>shall</u> ensure that KICs will achievedeliver their expected impacts through a broad</b></p> |  |

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|     | <p>support the fulfilment of their objectives.</p>  | <p>costs to a <i>reasonable</i> minimum. EIT will ensure that KICs will achieve their expected impacts through a broad range of activities, identified in the KICs' Business Plans, which effectively support the fulfilment of their objectives.<br/><i>In order to decrease the administrative burden, the KICs' Business Plans and the EIT grants for the KICs shall cover a period of at least three years, while KICs activities shall continue to be reported annually.</i></p>       | <p>range of activities, identified in the KICs' Business Plans, which effectively support the fulfilment of their objectives- <b><u>including potential impact on innovation ecosystems at local, regional, national and EU levels.</u></b></p>   |  |
| 152 | <p>Commitments from each KIC's partner throughout the contractual duration of the initiative will be ensured by regularly monitoring the actual partner's contributions against the original commitments. EIT will ensure that KICs have a risk management system in place for cases where some partners are not able to meet their original commitments.</p> | <p>Commitments from each KIC's partner throughout the contractual duration of the initiative <i>shall</i> be ensured by regularly monitoring the actual partner's contributions against the original commitments. EIT <i>shall</i> ensure that KICs have a risk management system in place for cases where some partners are not able to meet their original commitments. <i>In pursuing the financial sustainability of their activities, the KICs should look for a wide range of</i></p> | <p>Commitments from each KIC's partner throughout the contractual duration of the initiative <del>will</del><b>shall</b> be ensured by regularly monitoring the actual partner's contributions against the original commitments. EIT <del>will</del><b>shall</b> ensure that KICs have a risk management system in place for cases where some partners are not able to meet their original commitments.</p> |  |

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|     |  | <i>revenue and investment sources. Any effort made towards financial sustainability shall not lead to increases in tuition-fees or membership fees from partners, nor to a disadvantage for smaller entities, such as SMEs and startups, in terms of membership or tuition-fees nor reduced provision of grants.</i> |                  |                                    |
| 153 | The EIT will:  | <i>deleted</i>   | <i>[deleted]</i> |                                    |
| 154 | <ul style="list-style-type: none"> <li>• Ensure that KICs apply strict principles of openness and transparency, in particular as regards the selection of new partners and the procedure for the preparation of the Business Plans.</li> </ul> | <i>deleted</i>   | <i>[deleted]</i> | Content already covered in row 150 |
| 155 | <ul style="list-style-type: none"> <li>• Ensure that the implementation of the KICs is in full compliance with the respective requirements stemming from the Horizon Europe regulation.</li> </ul>   | <i>deleted</i>   | <i>[deleted]</i> | Text moved to row 149              |
| 156 | <ul style="list-style-type: none"> <li>• Ensure an appropriate balance in the Business Plans between activities of the knowledge triangle.</li> </ul>  | <i>deleted</i>   | <i>[deleted]</i> |                                    |

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| 157 | • Ensure that KICs keep their administrative costs to a minimum.   | <i>deleted</i>   | <i>[deleted]</i>   | Content already covered in row 151                   |
| 158 | • Ensure transition of existing eight KICs towards delivery of the new implementation criteria of Horizon Europe for European Partnerships.  | <i>deleted</i>   | <i>[deleted]</i>   | Text moved to row 149                                |
| 159 | <i>(5) KIC funding model</i>   | <i>[no change]</i>   | <b><u>3.6.2. KIC funding model</u></b>   |  |
| 160 | Through a lean and simplified funding model, the EIT will enhance the impact and contribution of KICs towards reaching the objectives of the Horizon Europe Programme. In order to increase the value added of its support, the EIT will adapt its funding model. There are four main areas where the EIT will implement improvements. | Through a lean and simplified funding model, the EIT will enhance the impact and contribution of KICs towards reaching the objectives of the Horizon Europe Programme. In order to increase the value added by its support, the EIT <i>shall</i> adapt its funding model <i>in order to increase over time the commitments from KICs' partners or from other private and public sources. The EIT should ensure a balanced distribution of the budget for the duration of the period and a smooth transition from the current period to the next MFF period, in particular for the ongoing activities.</i> There are four main areas where the EIT will implement improvements. | <b>Through a lean and simplified funding model, the EIT <del>will</del> <u>is expected to enhance the impact of KICs and contribution of objectives of the EIT and the Horizon Europe Programme: as well as incentivise commitment from KICs partners.</u></b> In order to increase the value added of its support, the EIT <del>will</del> <u>shall</u> adapt its funding model. There are four main areas where the EIT <del>will</del> <u>shall</u> implement improvements. | Ref. to "incentivise commitment" taken from row 167. |

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| 161                 | <p>Firstly, the EIT will introduce a co-funding rate in order to increase the levels of private and public investments. The adaptation of the funding model will facilitate the KICs in the transition towards financial sustainability. It will incentivise them to decrease gradually during the duration of the framework partnership agreements the share of EIT funding in their Business Plan while increasing the level of co-investment from non-EIT sources. Fixed decreasing co-funding rates will be applicable across phases of the entire KICs’ life cycle (start-up, ramp-up, maturity, exit from the EIT grant) as presented below.</p> | <p>Firstly, the EIT will <i>apply the appropriate and gradually decreasing co-funding rates down to 50% as from the 12th year of operation of a KIC</i> in order to increase the levels of private and public investments, <i>other than revenues from their partners, thus facilitating the KICs to leverage increasing additional public and private revenue and investments, in order to achieve</i> financial sustainability. <i>The EIT shall adapt the share of the funding according to the KICs’ Multiannual Business Plan</i> while increasing the level of co-investment from non-EIT sources. <i>EIT funding shall be performance-based, shall incentivise impact and reward success, shall be directly tied to the progress made towards the achievement of the KICs’ objectives, and may be discontinued in the case of a persistent lack of results.</i></p> | <p><del>Firstly, the EIT will introduce a</del> <b><u>eo-shall gradually reduce its funding rate for KIC added value activities</u></b> in order to increase the levels of private and public investments. The adaptation of the funding model <del>will</del> <b><u>is expected to</u></b> facilitate the KICs in the transition towards financial sustainability. It <del>will</del> <b><u>is expected to</u></b> incentivise them to decrease gradually during the duration of the framework partnership agreements the share of EIT funding in their Business Plan while increasing the level of co-investment from non-EIT sources. <del>Fixed decreasing co-</del> <b><u>Decreasing EIT</u></b> funding rates <del>will</del> <b><u>for KIC added value activities shall</u></b> be applicable across phases of the entire KICs’ life cycle (start-up, ramp-up, maturity, exit from the EIT grant) as presented below.</p> |   |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
|---------------------|--|--|--|---|----------|---------------------|-------|-------|-------|--------|---------|---------------------|------------|-----------|-----------|---|-----------------------|---|--|----------|---------|----------|---------------------|-------|-------|-------|--------|---------|------------------|------------|-----------|-----------|---|--|
| 162                 | <table border="1"> <thead> <tr> <th></th> <th>Start-up</th> <th>Ramp-up</th> <th>Maturity</th> <th>Exit from EIT grant</th> </tr> </thead> <tbody> <tr> <td>Years</td> <td>1 – 4</td> <td>5 – 7</td> <td>8 – 11</td> <td>12 - 15</td> </tr> <tr> <td>EIT Co-funding rate</td> <td>Up to 100%</td> <td>Up to 80%</td> <td>Up to 70%</td> <td>50% at year 12, decreasing by 10% per annum</td> </tr> </tbody> </table> <p>Figure 4: EIT co-funding rates 2021-2027</p>   |  | Start-up   | Ramp-up   | Maturity | Exit from EIT grant | Years | 1 – 4 | 5 – 7 | 8 – 11 | 12 - 15 | EIT Co-funding rate | Up to 100% | Up to 80% | Up to 70% | 50% at year 12, decreasing by 10% per annum | <p><i>deleted</i></p> | <table border="1"> <thead> <tr> <th></th> <th>Start-up</th> <th>Ramp-up</th> <th>Maturity</th> <th>Exit from EIT grant</th> </tr> </thead> <tbody> <tr> <td>Years</td> <td>1 - 4</td> <td>5 – 7</td> <td>8 – 11</td> <td>12 - 15</td> </tr> <tr> <td>EIT Funding rate</td> <td>Up to 100%</td> <td>Up to 80%</td> <td>Up to 70%</td> <td>Up to 50% at year 12, decreasing by 10% per annum</td> </tr> </tbody> </table> |  | Start-up | Ramp-up | Maturity | Exit from EIT grant | Years | 1 - 4 | 5 – 7 | 8 – 11 | 12 - 15 | EIT Funding rate | Up to 100% | Up to 80% | Up to 70% | Up to 50% at year 12, decreasing by 10% per annum |  |
|                     | Start-up   | Ramp-up  | Maturity   | Exit from EIT grant                               |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
| Years               | 1 – 4  | 5 – 7  | 8 – 11   | 12 - 15   |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
| EIT Co-funding rate | Up to 100%   | Up to 80%  | Up to 70%  | 50% at year 12, decreasing by 10% per annum       |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
|                     | Start-up   | Ramp-up  | Maturity   | Exit from EIT grant                               |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
| Years               | 1 - 4  | 5 – 7  | 8 – 11   | 12 - 15   |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |
| EIT Funding rate    | Up to 100%   | Up to 80%  | Up to 70%  | Up to 50% at year 12, decreasing by 10% per annum |          |                     |       |       |       |        |         |                     |            |           |           |   |                       |   |  |          |         |          |                     |       |       |       |        |         |                  |            |           |           |   |  |



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|     |   |  | Figure 4: EIT co-funding rates 2021-2027   |  |
| 163 | <p>Secondly, the grant allocation process currently used will be geared more strongly towards competitive performance and results and the use of multiannual grants. The EIT Governing Board will provide stronger incentives to KICs in particular based on their individual performance in order to ensure the highest level of impact. The EIT will therefore amend its competitive funding provisions in order to improve its impact as part of Horizon Europe.</p> | <p>Secondly, <i>the EIT will ensure that</i> the grant allocation process <i>is based on</i> competitive performance and the use of multiannual grants. <b><i>EIT funding shall be tied to progress in accordance with Article 11 of ... [EIT Regulation (2019/0151(COD))].</i></b> The EIT Governing Board will provide stronger incentives to KICs in particular based on their individual performance in order to ensure the highest level of impact. The EIT will therefore amend its competitive funding provisions in order to improve its impact as part of Horizon Europe.</p> | <p><b>Secondly, the <u>EIT shall ensure that the grant allocation process currently used will be geared more strongly towards competitive</u> <u>follow a performance and results and the - based funding model. The use of multiannual grants. The EIT Governing Board will shall be increased. The EIT funding shall be directly tied to progress made in the areas defined in Articles 10 and 11(2) of the EIT Regulation and to the KICs' objectives as laid out in their business plans, and could be reduced, modified or discontinued in case of lack of results. The EIT shall, inter alia, provide stronger incentives to KICs to strive for new partners as well as take corrective measures</u> in particular based on their individual performance in order to ensure the highest level of impact. The EIT will therefore amend its competitive funding provisions in order to improve its impact as part of Horizon Europe.</b></p> |  |
| 164 | <p>Thirdly, the EIT will apply strict rules for reinforcing the review mechanism prior to the expiry of the first 7 years initial period of KIC's operations. This mid-term</p>   | <p>Thirdly, the EIT will apply strict rules for reinforcing the review mechanism prior to the expiry of the first 7 years initial period of KIC's</p>  | <p><b>Thirdly, the EIT will <u>shall</u> apply strict rules for reinforcing the review <u>assessment mechanism prior to the expiry of the first 7 years initial period of KIC's</u></b></p>  |  |

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|      | <p>review to be undertaken with the help of external experts should be in line with the best international practice, in line with Horizon Europe criteria for the monitoring and evaluation of European Partnerships and take place before the expiry of the initial seven years period. As a result of the review, a decision will be made by the Governing Board to either continue the financial contribution to a KIC, or to discontinue it (thus not extending the framework partnership agreement with that KIC) and reallocate the resources to better performing activities.</p> | <p>operations. <i>The</i> mid-term review <i>shall</i> be undertaken <i>by</i> external <i>and independent</i> experts <i>and shall</i> be in line with the best international practice, in line with Horizon Europe criteria for the monitoring and evaluation of European Partnerships and <i>criteria set out in Article 11 of ... [EIT Regulation (2019/0151(COD))]. The review shall</i> take place before the expiry of the initial seven years period. As a result of the review, <i>in accordance with Article 11 of ... [EIT Regulation (2019/0151(COD))]</i>, a decision will be made by the Governing Board to either <i>reduce, modify or</i> continue the financial contribution to a KIC, or to discontinue it (thus not extending the framework partnership agreement with that KIC).</p> | <p><b><u>operations: in accordance with Articles 10 and 11 of the EIT regulation.</u></b> This <del>mid-term review</del><b>assessment</b> to be undertaken with the help of external experts <del>should</del><b>shall</b> be in line with the best international practice, in line with <del>Horizon Europe criteria for the monitoring and evaluation of</del> <b><u>criteria set out for</u></b> European Partnerships <del>and</del><b><u>in the Horizon Europe regulation. It shall</u></b> take place before the expiry of the initial seven years period. As a result of the <del>review</del><b>assessment</b>, a decision <del>will</del><b>shall</b> be made by the Governing Board to either continue the financial contribution to a KIC, <b><u>to modify</u></b> or to discontinue it (thus not extending the framework partnership agreement with that KIC) and reallocate the resources to better performing activities.<b><u>The Governing Board shall seek opinion from the Member States Representatives Group prior to taking that decision.</u></b></p> |  |
| 164a |  | <p><b><i>(5a) Reducing the administrative burden</i></b></p>   |  |  |
| 165  | <p>Finally, the EIT will continue its efforts towards simplification in order to alleviate unnecessary</p>   | <p><i>The EIT shall ramp up</i> its efforts towards simplification <i>and reduction of the administrative burden<sup>17</sup> for the KICs</i>, allowing the implementation of their</p>   | <p><b>Finally, the EIT <del>will</del>shall continue its efforts towards simplification in order to alleviate unnecessary</b></p>  |  |

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|     | <p>administrative burden<sup>17</sup> of the KIC, allowing the implementation of their annual Business Plan and multi-annual strategy in an agile and efficient way. This will include the use of lump sum or unit costs for relevant KIC activities. Moreover, in order to provide a better planning of the resources, in particular of innovation activities, as well as facilitate stronger commitment and long-term investment from participating partners in KICs activities, the EIT will sign multi-annual grant agreements with KICs, when appropriate, under the respective framework partnership agreements. These multi-annual grant agreements should not exceed 3 years.</p> | <p>multi-annual <i>Business Plans</i> in an agile and efficient way. This will include the use of lump sum or unit costs for relevant KIC activities. Moreover, in order to provide a better planning of the resources, in particular of innovation activities, as well as facilitate stronger commitment and long-term investment from participating partners in KICs activities, the EIT will sign multi-annual grant agreements with KICs under the respective framework partnership agreements. These multi-annual grant agreements should <i>cover a period of at least 3 years. The EIT shall reinforce trust relationships with the KICs and concentrate its evaluation on their results and impacts.</i></p> | <p><b>administrative burden<sup>18</sup> of the KIC, allowing the implementation of their annual Business Plan and multi-annual strategy in an agile and efficient way.</b> This <del>will</del><u>may</u> include the use of lump sum or unit costs for relevant KIC activities. Moreover, in order to provide a better planning of the resources, in particular of innovation activities, as well as facilitate stronger commitment and long-term investment from participating partners in KICs activities, the EIT will sign multi-annual grant agreements with KICs <b><u>including provisions for performance-based funding</u></b>, when appropriate, under the respective framework partnership agreements. These multi-annual grant agreements should not exceed 3 years.</p> |  |
| 166 | The EIT will:   | <i>deleted</i>   | <i>[deleted]</i>   |  |

<sup>17</sup> In particular, the annual reporting on KIC complementary activities would be discontinued, as recommended by the Court of Auditors in its Special Report of 2016 ( Recommendation 1, p. 51).

<sup>18</sup> In particular, the annual reporting on KIC complementary activities would be discontinued, as recommended by the Court of Auditors in its Special Report of 2016 ( Recommendation 1, p. 51).

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| 167 | • Implement a new funding model designed to incentivise commitment from KICs' partners.   | <i>deleted</i>   | <i>[deleted]</i>  | Text moved to row 160              |
| 168 | • Continuously improve the funding model by simplifying KIC's reporting practices and, when deemed appropriate, sign multi-annual grant agreements with KICs under the respective framework partnership agreements.   | <i>deleted</i>   | <i>[deleted]</i>  | Content already covered in row 165 |
| 169 | • Adapt the competitive grant allocation process to reward performance and results.   | <i>deleted</i>   | <i>[deleted]</i>  | Content already covered in row 163 |
| 170 | • Reinforce the comprehensive review of the performance of each KIC prior to the expiry of their 7th year of activity to support a Governing Board decision on the continuation or termination of their financial support, in line with Horizon Europe framework for European Partnerships. | <i>deleted</i>   | <i>[deleted]</i>  | Content already covered in row 164 |
| 171 | <i>(6) EIT relation with KICs after the termination of the framework partnership agreement</i>  | <i>[no change]</i>   | <b><i><u>3.6.3 EIT relation with KICs after the termination of the framework partnership agreement</u></i></b>  |                                    |
| 172 | Subject to an in-depth independent study in close cooperation with the Commission, by the end of 2023, the EIT will define its relations with the KICs that will stop   | <b><i>The EIT shall develop the general principles for the relation with KICs after the termination of the framework partnership</i></b> | <b><u>The EIT shall develop the general principles for the relation with KICs after the termination of the framework partnership agreement in line with Horizon</u></b> | First sentence taken from row 178  |

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|     | receiving support grants in the course of the 2021-2027 programming period. Subject to a positive outcome of a final review, the EIT may conclude a “Memorandum of Co-operation” with each KIC, aiming to maintain cooperation with KICs after the termination of the framework partnership agreement. | <i>agreement in line with Horizon Europe framework for European Partnerships.</i> Subject to an in-depth independent study in close cooperation with the Commission, by the end of 2023, the EIT <i>shall assess the impact and results of the three KICs whose Framework Partnership Agreement will come to an end</i> in the course of the 2021-2027 programming period <i>and shall define their relations thereafter.</i> | <b><u>Europe framework for European Partnerships.</u></b> Subject to an in-depth independent study in close cooperation with the Commission, by the end of 2023, the EIT <del>will</del> <b>shall</b> define <b><u>the overall framework for</u></b> its relations with the KICs <del>that will stop receiving support grants</del> <b>for which the Framework Partnership Agreement is to be terminated</b> in the course of the 2021-2027 programming period. <del>Subject</del> <b>Based on the overall framework and subject</b> to a positive outcome of a final review, the EIT may conclude a “Memorandum of Co-operation” ( <b><u>MoC</u></b> ) with <del>each</del> <b>a</b> KIC, aiming to maintain <b><u>active</u></b> cooperation with <del>KICs</del> <b>it</b> after the termination of the framework partnership agreement. |  |
|     |  |   |   |  |
| 173 | This Memorandum should include, inter alia, rights and obligations linked to: <ul style="list-style-type: none"> <li>• the use of the EIT brand, participation in EIT Awards and in other initiatives organized by the EIT;</li> </ul>   | <i>deleted</i>  | This Memorandum <del>should</del> <b>shall</b> include, inter alia, <del>;</del> <b><u>the</u></b> rights and obligations linked to the: <b><u>continuation of the knowledge triangle activities as well as maintenance of the KIC's ecosystem and network</u></b> , use of the EIT brand, participation in EIT Awards and in other initiatives organized by the EIT;   |  |
|     |  |   |   |  |
| 174 | • the use of the EIT Label for education & training programmes;  | <i>deleted</i>  | the use of the EIT Label for education & training programmes;   | Ref. to EIT Alumni taken from row 176. |

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|      |  |  | <b><u>and relations with the EIT Alumni Community;</u></b>  |                       |
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| 175  | • participation in EIT competitive calls for cross-KIC activities and shared services; | <i>deleted</i>   | <b><u>Under conditions for participation in EIT competitive calls for some specific activities, where relevant, e.g. cross-KIC activities and shared services; The Governing Board will take into account the in-depth independent study when defining the types of activities to be supported via competitive calls.</u></b> |                       |
| 176  | • relations with the EIT Alumni Community.   | <i>deleted</i>   | <i>[deleted]</i>  | Text moved to row 174 |
| 176a |  | <i>Subject to a positive outcome of in depth review by external independent experts and a positive decision of its Governing Board, the EIT may, pursuant Article 11 of the EIT Regulation, decide to extend the framework partnership agreement until the end of the current programming period, if the evaluation shows that certain activities by the KIC cannot yet be financially sustainable, but remain crucial for the fulfilment of its tasks, activities and capabilities in responding to societal challenges and</i> |   |                       |

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|     |  | <i>hence still need financial support from the EIT to allow the KICs to become financially sustainable. In accordance with Article 11 of the EIT Regulation, such extension shall be subject to certain conditions and be limited in scope, budget and time.</i> |   |                                    |
| 177 | The EIT will:  | <i>deleted</i>   | <i>[deleted]</i>  |                                    |
| 178 | • Develop the general principles for the relation with KICs after the termination of the framework partnership agreement, in line with Horizon Europe framework for European Partnerships; | <i>deleted</i>   | <i>[deleted]</i>  | Text moved to row 172              |
| 179 | • Conclude, subject to a positive final review and EIT Governing Board decision, Memoranda of Cooperation with the KICs in order to keep them as active members of the EIT Community.      | <i>deleted</i>   | <i>[deleted]</i>  | Content already covered in row 172 |
| 180 | 3.5. Synergies & complementarities with other programmes   | <i>[no change]</i>   | <b>3.7. <u>Synergies &amp;and complementarities with other programmes</u></b>   |                                    |
| 181 | Building on its broad scope of action and distinctive role, the EIT is well placed to create synergies and provide complementarities with other EU programmes or                           | Building on its broad scope of action and distinctive role <i>as an integral part of Horizon Europe</i> , the EIT is well placed to create synergies and   | Building on its broad scope of action and distinctive role, the EIT is well placed to create synergies and provide complementarities, <b>while avoiding duplications</b> , with |                                    |

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|     | instruments, including by reinforcing its support to KICs in their planning and implementing activities. The list below offers concrete examples where the EIT will contribute to synergies in the mid to long term beyond Horizon Europe.   | provide complementarities with other EU programmes or instruments, including by reinforcing its support to KICs in their planning and implementing activities. The list below offers concrete examples where the EIT will contribute to synergies in the mid to long term beyond Horizon Europe. | other EU programmes or instruments, including by reinforcing its support to KICs in their planning and implementing activities. The list below offers concrete examples where the EIT <del>will</del> <b>is expected to</b> contribute to synergies in the mid to long term beyond Horizon Europe.   |  |
| 182 | <i>Erasmus</i>   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 183 | <ul style="list-style-type: none"> <li>Erasmus and EIT will establish synergies between their respective communities. Cooperation will be geared towards ensuring access for Erasmus students participating in KIC partner higher education institutions to KICs’ summer schools or other relevant training activities (for instance, on entrepreneurship and innovation management) and establishing contacts with the KICs’ alumni network.</li> </ul> | <i>[no change]</i>   | <ul style="list-style-type: none"> <li>Erasmus and EIT will establish synergies between their respective communities. Cooperation <del>will</del> <b>is to</b> be geared towards ensuring access for Erasmus students participating in KIC partner higher education institutions to KICs’ summer schools or other relevant training activities (for instance, on entrepreneurship and innovation management) and establishing contacts with the KICs’ alumni network.</li> </ul> |  |
| 184 | <ul style="list-style-type: none"> <li>Cooperation activities can also include delivery of training by EIT/KICs to academic staff (coming from all Higher Education Institutions, beyond the KICs) for curricula integrating entrepreneurship and innovation,</li> </ul>   | <i>[no change]</i>   | <ul style="list-style-type: none"> <li>Cooperation activities <del>can</del> <b>may</b> also include delivery of training by EIT/KICs to academic staff (coming from all Higher Education Institutions, beyond the KICs) for curricula integrating entrepreneurship and innovation, as</li> </ul>  |  |



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|     | as well as testing, adoption and scaling-up of innovative practices developed within Erasmus networks (like the Knowledge Alliances between higher education institutions and businesses) by KICs and vice versa.   |                    | well as testing, adoption and scaling-up of innovative practices developed within Erasmus networks (like the Knowledge Alliances between higher education institutions and businesses) by KICs and vice versa.   |  |
| 185 | • Synergies will be ensured, where possible, with the European Universities initiative that could help mainstream EIT’s educational activities to reach a systemic impact.  | <i>[no change]</i> | ¶ <del>¶</del> Synergies <del>will</del> <b>are to</b> be ensured, where possible, with the European Universities initiative that could help mainstream EIT’s educational activities to reach a systemic impact.   |  |
| 186 | <i>Digital Europe Programme (DEP)</i>   | <i>[no change]</i> | <i>[no change]</i>   |  |
| 187 | • KICs’ co-location centres will collaborate with the European Digital Innovation Hubs to support the digital transformation of the industry and public sector organisations.   | <i>[no change]</i> | <del>KICs’ co-location centres</del> ¶ <b>The KICs</b> will collaborate with the European Digital Innovation Hubs to support the digital transformation of the industry and public sector organisations.   |  |
| 188 | • Feasibilities will be explored to use infrastructures and capacities developed within the DEP (e.g. data resources and libraries of artificial intelligence algorithms; high performance computing competence centres in Member States) by the KICs in education & training, as well as for testing and | <i>[no change]</i> | ¶ <del>¶</del> Feasibilities will be explored to use infrastructures and capacities developed within the DEP (e.g. data resources and libraries of artificial intelligence algorithms; high performance computing competence centres in Member States) by the KICs in education & training, as well as for testing and |  |

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|      | demonstration purposes in innovation projects.   |  | demonstration purposes in innovation projects  |  |
|------|--|--|--|--|
| 189  | <i>Cohesion Policy Funds (in particular European Regional and Development Fund and European Social Fund)</i>   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 190  | <p>• EIT KICs, through their co-location centres and RIS entities, will promote regional and cross-regional cooperation between the knowledge triangle actors (education, research, business) and managing authorities, in synergy with interregional cooperation and investments along value chains in related smart specialization priorities areas, and the work of the thematic smart specialisation platforms. The EIT will also explore contributing to the skills development initiatives under the Cohesion Policy Funds through exchange of best practices.</p> | <i>[no change]</i>   | <p><u>N</u> EIT KICs, through their co-location centres and RIS entities, <b>willshould</b> promote regional and cross-regional cooperation between the knowledge triangle actors (education, research, business) and managing authorities, in synergy with interregional cooperation and investments along value chains in related smart specialization priorities areas, and the work of the thematic smart specialisation platforms. The EIT <b>willshall</b> also explore contributing to the skills development initiatives under the Cohesion Policy Funds through exchange of best practices.</p> |  |
| 190a |  | <p>— <i>Given the territorial dimension of the KICs and innovation ecosystems, synergies with ESI funds shall be sought. Best efforts shall be made towards the inclusion of KICs' activities in the operational programmes of the cohesion funds' managing authorities.</i></p> |  |  |

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|     |  | <i>This should contribute to the objectives of openness, geographical balance and financial sustainability of the KICs and increase the overall impact of the EIT.</i>  |  |  |
| 191 | <ul style="list-style-type: none"> <li>EIT KICs will promote the collaboration with the Smart Specialisation Platforms, particularly the projects having experience in working with the Managing Authorities of Cohesion Policy Funds, in order to facilitate synergies between EIT resources, Cohesion Policy Funds and other European, national and/or regional programmes.</li> </ul> | <p>— EIT KICs will promote the collaboration <b>between KICs and</b> the Smart Specialisation Platforms, in order to facilitate synergies between EIT resources, Cohesion Policy Funds and other European, national and/or regional programmes.<sup>1</sup></p> | <p><del>¶</del><b>The EIT KICs will</b> <b>shall</b> promote, <b>where relevant</b>, the collaboration <b>with</b><del>between</del> the Smart Specialisation Platforms, <del>particularly the projects having experience in working with the Managing Authorities of Cohesion Policy Funds,</del> <b>and relevant KICs</b> in order to facilitate synergies between EIT resources, Cohesion Policy Funds and other European, national and/or regional programmes.</p> |  |
| 192 | <i>InvestEU</i>  | <i>[no change]</i>  | <i>[no change]</i>   |  |
| 193 | <ul style="list-style-type: none"> <li>EIT KICs will seek the collaboration of the InvestEU Advisory Hub to provide technical support and assistance to KICs'-backed ventures for the preparation, development, and implementation of projects.</li> </ul>   | <i>[no change]</i> <sup>1</sup>   | <p><del>¶</del>EIT KICs <del>will</del><b>shall</b> seek the collaboration of the InvestEU Advisory Hub to provide technical support and assistance to KICs'-backed ventures for the preparation, development, and implementation of projects.</p>   |  |
| 194 | <ul style="list-style-type: none"> <li>EIT KICs will contribute to feed the InvestEU Portal in order to bring investors closer to KICs'-backed ventures, in close</li> </ul>   | <i>[no change]</i> <sup>1</sup>   | <p><del>¶</del>EIT KICs <del>will</del><b>shall strive to</b> contribute to feed the InvestEU Portal in order to bring investors <b>and financial intermediaries</b> closer to KICs'-backed ventures, in</p>   |  |

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|     | collaboration with Commission services.   |                    | close collaboration with Commission services <b>and in synergy with the EIC.</b>  |  |
| 195 | <i>Creative Europe</i>  | <i>[no change]</i> | <i>[no change]</i>  |  |
| 196 | <ul style="list-style-type: none"> <li>The new Creative Europe Programme will be specifically relevant for the activities of a future KIC on CCI. Strong synergies and complementarities will be developed with the programme in areas such as creative skills, jobs and business models.</li> </ul>  | <i>[no change]</i> | <ul style="list-style-type: none"> <li>The new Creative Europe Programme will <b>among others</b> be <del>specifically</del> relevant for the activities of a future KIC on CCI. Strong synergies and complementarities <b>will are to</b> be developed with the programme in areas such as creative skills, jobs and business models.</li> </ul>   |  |
| 197 | <i>Single Market Programme (COSME)</i>  | <i>[no change]</i> | <i>[no change]</i>  |  |
| 198 | <ul style="list-style-type: none"> <li>KICs will seek cooperation with the Enterprise Europe Network (EEN) and its Sector Groups to facilitate business-to-business cooperation, technology transfer and innovation partnerships for entrepreneurs wishing to develop their activities across the EU and beyond. EEN organisations will promote EIT KICs activities among their SME clients. The EIT will explore cooperation the mobility programmes for new entrepreneurs to improve their entrepreneurial skills.</li> </ul> | <i>[no change]</i> | <ul style="list-style-type: none"> <li>KICs <del>will</del><b>shall</b> seek cooperation with the Enterprise Europe Network (EEN) and its Sector Groups to facilitate business-to-business cooperation, technology transfer and innovation partnerships for entrepreneurs wishing to develop their activities across the EU and beyond. EEN organisations will promote EIT KICs activities among their SME clients. The EIT <del>will</del><b>shall</b> explore cooperation <b>on</b> the mobility programmes for new entrepreneurs to improve their entrepreneurial skills.</li> </ul> |  |

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| 198a |  | <b><i>3 a. The crisis resulting from the outbreak of Covid-19</i></b>   |  |  |
| 198b |  | <b><i>(1) Cooperation between the EIT and the KICs</i></b>  |  |  |
| 198c |  | <b><i>Major social, economic, environmental and technological changes deriving from the outbreak of COVID-19 will require the collaboration of all Union institutions, bodies, offices and agencies and the EIT should contribute to the innovation efforts that are needed in order to provide a coherent response to the crisis. The EIT should ensure that the KICs help deliver innovative solutions in different fields of action, in accordance with the priorities of the Union’s recovery plan, European Green Deal, the Union Industrial Strategy and the SDGs, in order to contribute to the recovery of our societies and economy and strengthen their sustainability and resilience. Each KIC should develop a two-year strategic plan to contribute to mitigating the effects of the crisis on the</i></b> |  |  |

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|      |  | <p><i>economy, in particular the upheaval of society, and the contraction of investment. Specific attention should be paid to actions aiming to increase the resilience of their innovation ecosystems and in particular, of microenterprises, SMEs and start-ups, but also of students, researchers, entrepreneurs and employees who have been hit hardest by the crisis.</i></p>  |  |  |
| 198d |  | <p><i>The EIT should ensure that the KICs are able to operate with the necessary flexibility to adapt to the increasing demands arising from the COVID-19 crisis and in order to respond to the European recovery plan. The KICs, in synergy with other innovation strands and agencies, may propose initiatives aiming to support the current innovation ecosystem based on the knowledge triangle. They may publish dedicated calls for proposals, promote initiatives using their partnerships, ecosystems and communities, elaborate individual and cross-KIC</i></p> |  |  |

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|      |  |  |  |  |
|------|--|--|--|--|
|      |  | <p><i>projects to support sustainable business restructuring, identify SMEs, start-ups and other stakeholders that need support. They should be flexible enough to create “fit-for-purpose” support measures for their partners and beneficiaries and even beyond their existing communities. They will need to adapt to a period of more decentralised and remote working methods, less travel, more uncertainty and continued physical distancing. They are to help partners, their beneficiaries and students with innovative collaborative tools, instruments, information and support services.</i></p> |  |  |
| 198e |  | <p><i>Towards the end of 2023, the EIT Governing Board, in coordination with the Commission, shall assess whether to extend the duration of each KIC’s crisis response programme.</i></p>  |  |  |
| 198f |  | <p><i>(2) EIT Health</i></p>   |  |  |
| 198g |  | <p><i>Without duplicating existing databases and initiatives, EIT Health should contribute to collate</i></p>  |  |  |

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|     |   |  |  |  |
|-----|---|--|--|--|
|     |   | <i>expertise and gather data and information for the development of vaccines, testing methods and medical treatments for COVID-19. EIT Health should contribute to putting in place horizontal platforms that can support research and development in vaccine-related initiatives by academia, industry, in particular SMEs, and by other organisations that have experience with preclinical expertise, vaccine trials and the production of clinical trial material.</i> |  |  |
| 199 | 4. Resources  | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 200 | 4.1. Budget needs   | <i>[no change]</i>   | <i>[no change]</i>   |  |
| 201 | The EIT's budget needs in the period 2021-2027 are EUR [3000] million and are based on three main components: 1) the expenditure for the existing eight KICs (reflecting that for three of them the framework partnership agreements will come to an end by 2024) and the launch of two new KICs (in 2022 and 2025); 2) the launch of a new EIT support and coordination action; and 3) administrative expenditure. | The EIT's budget needs in the period 2021-2027 are <b>4% of Horizon Europe total budget</b> and are based on <b>two</b> main components: 1) the expenditure for the existing eight KICs (reflecting that for three of them the framework partnership agreements will come to an end by 2024) and the launch of two new KICs (in 2022 <b>or 2023</b> and 2025);   | The EIT's budget needs in the period 2021-2027 are EUR [3000] million and are based on <del>three</del> <b>two</b> main components: 1) the expenditure for the existing eight KICs (reflecting that for three of them the framework partnership agreements will come to an end by 2024) and the launch of two new KICs (in <del>2022 and 2025</del> ); 2) <del>the launch of a new EIT support and</del> <del>coordination action</del> ; and <del>3</del> <b>2023 and</b> |  |



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|     |   | <i>and 2) administrative expenditure.</i>   | <b>2026); and 2) administrative expenditure.</b>  |  |
|-----|---|---|---|--|
| 202 | <p>Around EUR [2500] million (83,3 % of the total EIT budget) is envisaged to fund existing and new KICs and includes EUR [200] million for the Regional Innovation Scheme. Through the introduction of a co-funding rate, the KICs are expected to mobilise a further EUR [1500] million of other public and private sources. The budget for the launch of two new KICs (to be launched in 2022 and 2025, respectively) will be around EUR [300] million. Should additional budget to that of the EIT become available, the EIT could also launch additional KICs.</p> | <p>Around <b>96,7</b> % is envisaged to fund existing and new KICs <i>of which</i> :</p> <p><i>(a) at least 15%</i> for the Regional Innovation Scheme;</p> <p><i>(b) maximum 3% for the education initiative aimed to develop the innovation and entrepreneurial capacities in the knowledge triangle;</i></p> <p><i>(c) around 10%</i> for the launch of two new KICs (to be launched in 2022 <i>or</i> 2023 and 2025, respectively).</p> <p>Should additional budget to that of the EIT become available, the EIT could also launch additional KICs.</p> | <p>Around EUR [<del>2500</del><b>2920</b>] million (83,3-<b>97</b>% of the total EIT budget) is envisaged to fund existing and new KICs and includes EUR [200] million <b>of which:</b></p> <ul style="list-style-type: none"> <li>) <b><u>at least 10% and maximum 15% shall be dedicated</u></b> for the Regional Innovation Scheme-;</li> <li>) <b><u>maximum 7% shall be dedicated to cross-KIC activities, including competitive calls addressed to KICs for which the framework partnership agreement is terminated;</u></b></li> <li>) <b><u>maximum 3% shall be dedicated to a new pilot to help develop the entrepreneurial and innovation capacity of HEI.</u></b></li> </ul> <p>Through the introduction of a <del>co-</del><b>gradually decreasing EIT</b> funding rate, the KICs are expected to mobilise a further EUR [1500] million of other public and private sources. The budget for the launch of two new KICs (to be launched in <del>2022</del><b>2023</b> and <del>2025</del><b>2026</b>, respectively) will be around EUR</p> |  |

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|     |  |  |   |                                    |
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|     |  |  | [300] million. Should additional budget to that of the EIT become available, the EIT could also launch additional KICs.   |                                    |
| 203 | The EIT will launch a new support action to help develop the entrepreneurial and innovation capacity of HEIs. This action will require horizontal project management and monitoring services. Around EUR [400] million of the EIT budget (max. 14%) is needed to implement these activities, with EUR [120] million dedicated to the start-up phase (first 3 years) and the rest for the scale-up phase (final 4 years)  | <i>deleted</i>   | <i>[deleted]</i>  | Text partially included in row 202 |
| 204 | The EIT will continue to be a lean and dynamic organisation. The costs of administrative expenditure, covering necessary staff, administrative, infrastructure and operational expenses, will increase but on average not exceed 3% of the EIT budget. Part of the administrative expenditure is covered by Hungary through provision of free of charge office space until the end of 2029. On this basis, administrative expenditure will therefore be approximately EUR 73 million for | The EIT will continue to be a lean and dynamic organisation. The costs of <b>EIT</b> administrative expenditure, covering necessary staff, administrative, infrastructure and operational expenses, will increase but on average <b>be around</b> 3% of the EIT budget. Part of the administrative expenditure is covered by Hungary through provision of <b>office space</b> free of charge until the end of 2029. <b>Besides, a major effort</b> | The EIT <del>will</del> <b>shall</b> continue to be a lean and dynamic organisation. The costs of administrative expenditure, covering necessary staff, administrative, infrastructure and operational expenses, will increase but on average not exceed 3% of the EIT budget. Part of the administrative expenditure is covered by Hungary through provision of free of charge office space until the end of 2029. On this basis, administrative expenditure will therefore be approximately EUR 73 <b>[80]</b> million for 2021-2027. |                                    |

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|      | 2021-2027. The budget breakdown is presented below:   | <i>shall be made to decrease the KICs' administrative costs which, in any case, shall be kept to a reasonable minimum.</i>   | The budget breakdown is presented below:   |  |
| 204a | <p><b>EIT budget 2021-2027, Millions of Euro</b></p> <p>EIT administrative... 10%<br/>         New action to support... 20%<br/>         EIT Regional Innovation... 10%<br/>         Support to Knowledge 60%</p>   | <i>deleted</i>   | <i>[deleted]</i>   |  |
| 205  | 4.2. Impact (monitoring and evaluation)   | <i>[no change]</i>   | <b><u>4.2. Impact (monitoring and evaluation)</u></b>  |  |
| 206  | The measurement of EIT's impact will be continuously improved over the next programming period taking into account the lessons learnt and the experiences gained so far. The EIT will apply an evaluation, reporting and monitoring framework ensuring coherence with the overall approach taken for Horizon Europe while catering for flexibility. In particular, feedback loops between the Commission, EIT and KICs will be improved in order to | The measurement of EIT's impact will be continuously improved over the next programming period taking into account the lessons learnt, the experiences gained so far <b><i>and the need to streamline its practices with those of Horizon Europe.</i></b> The EIT will apply <i>the</i> evaluation, reporting and monitoring framework <b><i>established in</i></b> Horizon Europe, <b><i>using the indicators</i></b> | The measurement of EIT's impact <del>will</del> <b><u>is expected to</u></b> be continuously improved over the next programming period taking into account the lessons learnt and the experiences gained so far. The EIT <del>will</del> <b><u>shall</u></b> apply an evaluation, reporting and monitoring framework <b><u>in accordance with Articles 10, 11 and 19 of the EIT Regulation</u></b> ensuring coherence with the overall approach taken for Horizon Europe while catering for flexibility. In particular, feedback |  |

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|      |  |   |  |  |
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|      | address the objectives in a consistent, coherent and efficient manner. | <i>listed in Annex V to Regulation [xxx] establishing Horizon Europe.</i>   | loops between the Commission, EIT and KICs <del>will</del> <b>shall</b> be improved in order to address the objectives in a consistent, coherent and efficient manner. |  |
| 206a |  | <b><i>4.2.1. Mid-term review of the EIT</i></b>   |  |  |
| 206b |  | <b><i>The EIT shall be subject to a thorough mid-term review by the Commission, on the basis of the periodic evaluations established in Article 19 of the Regulation [xxx] on the EIT. It shall be conducted with the assistance of independent experts and carried out no later than three years after the start of the next financial period. Among other elements, that mid-term review shall also assess:</i></b> |  |  |
| 206c |  | <b><i>(a) the results and impacts of the education initiative and its potential continuation;</i></b>   |  |  |
| 206d |  | <b><i>(b) the effectiveness of the KICs' financial sustainability strategies;</i></b>   |  |  |
| 206e |  | <b><i>(c) the implementation and impact of the RIS;</i></b>   |  |  |
| 206f |  | <b><i>(d) the feasibility of further increasing the collaboration of the EIT and all implementing bodies of Pillar III of Horizon Europe</i></b>  |  |  |

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|     |  | <i>in order to examine whether the EIT could play a more horizontal role across all pillars and/or establish a one-stop-shop for innovation with a set of different complementary activities.</i>  |                  |   |
| 207 | <i>Evaluation</i>  | <b>4.2.2. KICs' evaluation and review</b>  | <i>[deleted]</i> |   |
| 208 | The periodic evaluations of the EIT activities, including those managed through KICs, will be carried out by the Commission in line with the provisions of the EIT Regulation and Horizon Europe Regulation. These evaluations will assess the effectiveness, efficiency, relevance, coherence and EU added value of the EIT activities including the KICs. They will be based on independent external evaluations and will feed into the overall mid-term and ex-post evaluations of Horizon Europe. Furthermore, each KIC will be subject to a thorough review by the EIT before the end of the 7 <sup>th</sup> and 14 <sup>th</sup> year of operation under the Framework Partnership Agreements. | The periodic evaluations of the EIT activities, including those managed through KICs, will be carried out by the Commission in line with the ... <i>[EIT Regulation (2019/0151/COD)]</i> and <i>the</i> Horizon Europe Regulation. These evaluations will assess the effectiveness, efficiency, relevance, coherence and EU added value of the EIT activities including the KICs. They will be based on independent external evaluations and will feed into the overall mid-term and ex-post evaluations of Horizon Europe.<br><br><i>Each</i> KIC will be subject to a thorough review by the EIT before the end of the <i>4th</i> , 7 <sup>th</sup> , <i>11th</i> and 14 <sup>th</sup> year of operation under the | <i>[deleted]</i> | Text moved to row 229 (last sentence deleted and replaced with text in row 230) |

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|     |  |   |  |   |
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|     |  | Framework Partnership Agreements. <i>Such review shall be carried out by independent external experts and the continuation of the KIC shall be subject to a positive decision of the Governing Board.</i>   |  |   |
| 209 | <i>Reporting and Monitoring</i>  | <b>4.2.3</b> Reporting and Monitoring   | <b><u>4.2.1.</u></b> <i>Reporting and Monitoring</i>   |   |
| 210 | The reporting and monitoring of the KICs operational performance and their results will be a primary task of the EIT and will be implemented in cooperation with Horizon Europe common corporate services. The reporting and monitoring system for KICs will be built into the overall Horizon Europe monitoring system, in particular by implementing common data models including data collection. The Commission will take part in the co-design of all relevant impact and monitoring indicators and tools developed or applied by the EIT in order to ensure compatibility and consistency with the overall Horizon Europe monitoring system, including the key impact pathways, the criteria framework for European Partnerships and the | The <i>Commission shall continuously monitor the management and implementation</i> of the <i>activities</i> of the EIT <i>in accordance with Article 45 of Regulation [xxx] establishing</i> Horizon Europe. <i>Data from projects funded under the EIT shall be included in the</i> Horizon Europe <i>database</i> . The Commission will take part in the co-design of all relevant impact and monitoring indicators and tools developed or applied by the EIT in order to ensure compatibility and consistency with the overall Horizon Europe monitoring system, including the key impact pathways, the criteria | <b><u>The EIT shall improve its current monitoring systems and introduce a reporting and monitoring framework including key performance indicators, aligned with the Key Impact Pathways of the [Horizon Europe programme].</u></b> The reporting and monitoring of the KICs operational performance and their results will be a primary task of the EIT and <del>will</del> <b>shall</b> be implemented in cooperation with Horizon Europe common corporate services. The reporting and monitoring system for KICs <del>will</del> <b>shall</b> be built into the overall Horizon Europe monitoring system, in particular by implementing common data models including data collection- <b><u>stored in a common database.</u></b> The Commission <del>will</del> <b>shall</b> take part in the co-design of all relevant | First sentence taken from row 223 (change of "impact indicators" into "key performance indicators") |

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|     |   |   |   |  |
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|     | <p>Strategic Planning Process. Furthermore, EIT will take into account the deployment of the Innovation Radar methodology in Horizon Europe, and will explore how Innovation Radar could be leveraged by the KICs for enhancement of its monitoring activities.</p> | <p>framework for European Partnerships and the Strategic Planning Process. Furthermore, EIT will take into account the deployment of the Innovation Radar methodology in Horizon Europe, and will explore how Innovation Radar could be leveraged by the KICs for enhancement of its monitoring activities.</p> | <p>impact and monitoring indicators and tools developed or applied by the EIT in order to ensure compatibility and consistency with the overall Horizon Europe monitoring system, including the key impact pathways, the criteria framework for European Partnerships and the Strategic Planning Process. <b><u>Continuous monitoring, as well as interim review and assessment procedures, including for establishing a sound set of quantitative and qualitative indicators and their related baseline and targets, shall be established by a decision of the Governing Board.</u></b> Furthermore, EIT <del>will</del><b>shall</b> take into account the deployment of the Innovation Radar methodology in Horizon Europe, and <del>will</del><b>shall</b> explore how Innovation Radar could be leveraged by the KICs for enhancement of its monitoring activities.</p> |  |
| 211 | <p>Overall, it will be a responsibility of the EIT to regularly monitor the operational performance of the KICs and to adapt continuously its monitoring systems in line with Horizon Europe monitoring and reporting framework for European</p>                    | <p>Overall, it will be a responsibility of the EIT to regularly monitor the operational performance of the KICs, <b><i>including their administrative expenditure,</i></b> and to adapt continuously its</p>  | <p><del>Overall, it will be a responsibility of the EIT to regularly monitor the operational performance of the KICs and to adapt continuously its monitoring systems in line with Horizon Europe monitoring and reporting framework for European</del></p>   |  |

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|     |  |   |   |  |
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|     | Partnerships and in cooperation with the Horizon Europe common corporate services. The results of such monitoring will feed into the KICs business planning processes and into the EIT decision-making on the allocation of the budget and preparation of the framework partnership agreements with the KICs as beneficiaries. | monitoring systems in line with Horizon Europe monitoring and reporting framework for European Partnerships and in cooperation with the Horizon Europe common corporate services. The results of such monitoring will feed into the KICs <i>multi-annual</i> business planning processes and into the EIT decision-making on the allocation of the budget and preparation of the framework partnership agreements with the KICs as beneficiaries. | <del>Partnerships and in cooperation with the Horizon Europe common corporate services.</del> The results of such monitoring will <b>shall</b> feed into the KICs business planning processes and <del>into the EIT decision-making on</del> <b>determine</b> the allocation of the budget and <b>EIT's performance-based funding of the KICs' activities and the preparation of the framework partnership agreements and grant agreements</b> with the KICs as beneficiaries. <b>Furthermore, the results of the monitoring of the KICs is expected to feed into the strategic coordinating process for the European Partnerships.</b> |  |
| 212 | The EIT activities, including those managed through KICs, are expected to have   | [no change]   | [no change]   |  |
| 213 | (1) <i>economic/innovation impact</i> by influencing the creation and growth of companies, as well as the creation of new innovative solutions to address global challenges, creating direct and indirect jobs and mobilising other public and private investments;  | (1) economic/innovation impact by influencing the creation and growth of companies, as well as the creation of new innovative solutions to address global challenges, creating direct and indirect jobs and <b><i>mobilising additional</i></b> public and private investments;   | <b>(1) <i>technological/economic/innovation impact</i></b> by influencing the creation and growth of companies, as well as the creation of new innovative solutions to address global challenges, creating direct and indirect jobs and mobilising other public and private investments;  |  |



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|     |  |  |  |                          |
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| 214 | (2) <i>scientific and educational impact</i> by strengthening human capital in research and innovation, enhancing innovative and entrepreneurial skills both at individual and organisational levels and fostering the diffusion of knowledge and innovation openly within society;          | (2) scientific and educational impact by <b><i>creating new knowledge</i></b> , strengthening human capital in research and innovation, enhancing innovative and entrepreneurial skills both at individual and organisational levels and fostering the diffusion of knowledge and innovation openly within society;  | <b><u>(2)</u></b> <i>scientific and educational impact</i> by strengthening human capital in research and innovation, enhancing innovative and entrepreneurial skills both at individual and organisational levels and fostering the <b><u>creation and</u></b> diffusion of knowledge and innovation openly within society; |                          |
| 215 | (3) <i>societal impact</i> by addressing EU policy priorities in the fields of climate change, energy, raw materials, health or food through innovative solutions, engagement with citizens and end-users and by strengthening the uptake of innovative solutions in these areas in society. | (3) societal impact by addressing EU policy priorities in the fields of climate change ( <b><i>mitigation, adaptation and resilience</i></b> ), energy, raw materials, health, <b><i>added value manufacturing, urban mobility</i></b> or food through innovative solutions, engagement with citizens and end-users and by strengthening the uptake of innovative solutions in these areas in society; | <b><u>(3)</u></b> <i>societal impact</i> by addressing EU policy priorities in the fields of climate change, energy, raw materials, health or food through innovative solutions, engagement with citizens and end-users and by strengthening the uptake of innovative solutions in these areas in society.                   |                          |
| 216 |  |  | <b><u>The EIT shall ensure the development of the specific societal indicators in the KICs areas of activity and its regular monitoring in line with Horizon Europe framework for societal impact.</u></b>   | Text taken from row 225. |

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|      |   |  |                  |                        |
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| 216a |   | <i>(3 a) systemic impact, by addressing complex and interconnected problems, creating innovative comprehensive solutions, delivering transformative applications with integrated added value in multiple sectors, contributing to shaping Union policies and address global and societal challenges, within the EIT community and especially in the cross-KIC relations.</i>                             |                  |                        |
| 216b |   | <i>The impacts referred to in the third paragraph shall be measured according to the indicators set out in Annex V to Regulation [xxx] establishing Horizon Europe.</i>  |                  |                        |
| 217  | The table below provides the non-exhaustive list of management indicators and their targets that would be monitored by the EIT in 2021-2027. These indicators provide the main input and output orientations for monitoring the achievement of EIT's key objectives for the period 2021-2027 such as fostering innovation and entrepreneurship through better education, increasing its regional impact and openness towards potential partners and | <i>In addition</i> , the table below provides the non-exhaustive list of management indicators and their targets that would be monitored by the EIT in 2021-2027. These indicators provide the main input and output orientations for monitoring the achievement of EIT's key objectives for the period 2021-2027 such as fostering innovation and entrepreneurship through better education, increasing | <i>[deleted]</i> | Text moved to row 219a |

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|     |   |  |  |  |
|-----|---|--|--|--|
|     | stakeholders, and bringing new innovative solutions to global challenges to market.   | its regional impact and openness towards potential partners and stakeholders, and bringing new innovative solutions to global challenges to market.  |  |  |
| 218 | Additional indicators, including societal impact indicators in the KICs areas of activity, will be developed by the EIT together with the Commission in line with the development of the Horizon Europe programme indicator framework and will reflect the overall approach for European Partnerships to contribute to scientific, economic and societal impact. Overall the alignment of the impact indicators with Horizon Europe will aim at monitoring the progress towards the set objectives over time. This will ensure a comparative evidence-base on results and impacts generated by KICs vis-à-vis the rest of the programme. In addition, the EIT will ensure that the monitoring system would capture progress in relation to activities specific to the KIC model, such as knowledge triangle integration and entrepreneurial skills. These additional indicators will aim at monitoring the progress and | Additional indicators, including societal impact indicators in the KICs areas of activity, will be developed by the EIT together with the Commission in line with the development of the Horizon Europe programme indicator framework and will reflect the overall approach for European Partnerships to contribute to scientific, economic and societal impact. Overall the alignment of the impact indicators with Horizon Europe will aim <i>to monitor</i> the progress towards the set objectives over time. This will ensure a comparative evidence-base on results and impacts generated by KICs vis-à-vis the rest of the programme. In addition, the EIT will ensure that the monitoring system would capture progress in relation to activities specific to the KIC model, such as knowledge | Additional indicators, including societal impact indicators in the KICs areas of activity, <del>will</del> <b>shall</b> be developed by the EIT together with the Commission in line with the development of the Horizon Europe programme indicator framework and <del>will</del> <b>shall</b> reflect the overall approach for European Partnerships to contribute to scientific, economic and societal impact. Overall the alignment of the impact indicators with Horizon Europe <del>will aim</del> <b>aims</b> at monitoring the progress towards the set objectives over time. This <del>will</del> <b>is expected to</b> ensure a comparative evidence-base on results and impacts generated by KICs vis-à-vis the rest of the programme. In addition, the EIT <del>will</del> <b>shall</b> ensure that the monitoring system would capture progress in relation to activities specific to the KIC model, such as knowledge triangle integration and entrepreneurial skills. <del>These additional indicators will aim at monitoring the progress</del> |  |

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|  | <p>impact over time. For example, the indicators on EIT education-related activities (including those supporting the capacities of HEIs) shall monitor human capital skill acquisition (short term), career (medium term) and working conditions (long term), HEIs engagement and capacity improvement (short term) or HEIs role and performance in local innovation ecosystems (medium and long term).</p> <table border="1" data-bbox="280 671 723 1106"> <thead> <tr> <th>EIT Management Indicators</th> <th>Target 2023 (baseline 2020)</th> <th>Target 2027 (baseline 2020)</th> </tr> </thead> <tbody> <tr> <td>No. of entities/organisations participating in EIT and KIC activities</td> <td>20 % increase</td> <td>50 % increase</td> </tr> <tr> <td>No. of innovations (products and services) launched on the market</td> <td>1.500</td> <td>4.000</td> </tr> <tr> <td>Higher Education Institutions involved in EIT and KIC activities</td> <td>300, out of which 100 from the new action on education</td> <td>750, out of which 450 from new action on education</td> </tr> <tr> <td>No. of students involved in EIT and KICs education activities</td> <td>10.000</td> <td>30.000</td> </tr> <tr> <td>No. of start-ups supported</td> <td>300</td> <td>700</td> </tr> <tr> <td>KICs' co-funding</td> <td>700 MEUR</td> <td>1500 MEUR</td> </tr> <tr> <td>No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions</td> <td>50 % increase</td> <td>100 % increase</td> </tr> </tbody> </table> | EIT Management Indicators                          | Target 2023 (baseline 2020)  | Target 2027 (baseline 2020) | No. of entities/organisations participating in EIT and KIC activities | 20 % increase | 50 % increase | No. of innovations (products and services) launched on the market | 1.500 | 4.000 | Higher Education Institutions involved in EIT and KIC activities | 300, out of which 100 from the new action on education | 750, out of which 450 from new action on education | No. of students involved in EIT and KICs education activities | 10.000 | 30.000 | No. of start-ups supported | 300 | 700 | KICs' co-funding | 700 MEUR | 1500 MEUR | No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase | 100 % increase | <p>triangle integration and entrepreneurial skills. These additional indicators will aim <i>to monitor</i> the progress and impact over time. For example, the indicators on EIT education-related activities (including those supporting the capacities of HEIs) shall monitor human capital skill acquisition (short term), career (medium term) and working conditions (long term), HEIs engagement and capacity improvement (short term) or HEIs role and performance in local innovation ecosystems (medium and long term).</p> <table border="1" data-bbox="761 855 1151 1289"> <thead> <tr> <th>EIT Management Indicators</th> <th>Target 2023 (baseline 2020)</th> <th>Target 2027 (baseline 2020)</th> </tr> </thead> <tbody> <tr> <td>No. of entities/organisations participating in EIT and KIC activities</td> <td>20 % increase</td> <td>50 % increase</td> </tr> <tr> <td>No. of innovations (products and services) launched on the market</td> <td>1.500</td> <td>4.000</td> </tr> <tr> <td>Higher Education Institutions involved in EIT and KIC activities</td> <td>300, out of which 100 from the new action on education</td> <td>750, out of which 450 from new action on education</td> </tr> <tr> <td>No. of students involved in EIT and KICs education activities</td> <td>10.000</td> <td>30.000</td> </tr> <tr> <td>No. of start-ups supported</td> <td>300</td> <td>700</td> </tr> <tr> <td>KICs' co-funding</td> <td>700 MEUR</td> <td>1500 MEUR</td> </tr> <tr> <td>No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions</td> <td>50 % increase</td> <td>100 % increase</td> </tr> </tbody> </table> | EIT Management Indicators | Target 2023 (baseline 2020) | Target 2027 (baseline 2020) | No. of entities/organisations participating in EIT and KIC activities | 20 % increase | 50 % increase | No. of innovations (products and services) launched on the market | 1.500 | 4.000 | Higher Education Institutions involved in EIT and KIC activities | 300, out of which 100 from the new action on education | 750, out of which 450 from new action on education | No. of students involved in EIT and KICs education activities | 10.000 | 30.000 | No. of start-ups supported | 300 | 700 | KICs' co-funding | 700 MEUR | 1500 MEUR | No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase | 100 % increase | <p><del>and impact over time.</del> For example, the indicators on EIT education-related activities (including those supporting the capacities of HEIs) shall monitor human capital skill acquisition (short term), career (medium term) and working conditions (long term), HEIs engagement and capacity improvement (short term) or HEIs role and performance in local innovation ecosystems (medium and long term).</p> |  |
|--|--|--|--|-----------------------------|---|---------------|---------------|---|-------|-------|--|--|--|---|--------|--------|----------------------------|-----|-----|------------------|----------|-----------|--|---------------|----------------|--|---------------------------|-----------------------------|-----------------------------|---|---------------|---------------|---|-------|-------|--|--|--|---|--------|--------|----------------------------|-----|-----|------------------|----------|-----------|--|---------------|----------------|--|--|
| EIT Management Indicators  | Target 2023 (baseline 2020)  | Target 2027 (baseline 2020)                        |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of entities/organisations participating in EIT and KIC activities  | 20 % increase  | 50 % increase                                      |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of innovations (products and services) launched on the market  | 1.500  | 4.000  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| Higher Education Institutions involved in EIT and KIC activities   | 300, out of which 100 from the new action on education   | 750, out of which 450 from new action on education |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of students involved in EIT and KICs education activities  | 10.000   | 30.000   |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of start-ups supported   | 300  | 700  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| KICs' co-funding   | 700 MEUR   | 1500 MEUR  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase  | 100 % increase                                     |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| EIT Management Indicators  | Target 2023 (baseline 2020)  | Target 2027 (baseline 2020)                        |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of entities/organisations participating in EIT and KIC activities  | 20 % increase  | 50 % increase                                      |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of innovations (products and services) launched on the market  | 1.500  | 4.000  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| Higher Education Institutions involved in EIT and KIC activities   | 300, out of which 100 from the new action on education   | 750, out of which 450 from new action on education |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of students involved in EIT and KICs education activities  | 10.000   | 30.000   |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of start-ups supported   | 300  | 700  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| KICs' co-funding   | 700 MEUR   | 1500 MEUR  |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase  | 100 % increase                                     |  |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |
| 219  |  |  | <p><b><u>The continuous monitoring of KICs shall address, inter alia, the following aspects:</u></b></p> |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |                           |                             |                             |   |               |               |   |       |       |  |  |  |   |        |        |                            |     |     |                  |          |           |  |               |                |  |  |

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|------|--|--|--|--|
|      |  |  | <p>) <b><u>Progress towards financial sustainability</u></b></p> <p>) <b><u>Progress towards pan-European coverage and openness</u></b></p> <p>) <b><u>Effectiveness in business acceleration (i.a. high-growth ventures created and supported)</u></b></p> <p>) <b><u>KIC's administrative and management costs.</u></b></p>  |  |
| 219a |  |  | <p><b><u>The table below provides the non-exhaustive list of key performance indicators and their targets that is expected to be monitored by the EIT in 2021-2027. These indicators provide the main input and output orientations for monitoring the achievement of EIT's key objectives for the period 2021-2027 such as fostering innovation and entrepreneurship through better education, increasing its local and regional impact and openness towards potential partners and stakeholders, ensuring balance between revenues and costs, establishment of new co-location centres and bringing new innovative solutions to global challenges to market.</u></b></p> | <p>Text taken from row 217.</p> <p>Change of "management indicators" with "key performance indicators".</p> <p>Note also addition of "ensuring balance between revenues and costs, establishment of new co-location centres" at the end.</p> |

**DECISION FOR A STRATEGIC INNOVATION AGENDA (SIA) 2021-2027 OF THE EIT**

| 220  |  |  | <table border="1"> <thead> <tr> <th>Key Performance Indicators</th> <th>Target 2023 (baseline 2020)</th> <th>Target 2027 (baseline 2020)</th> </tr> </thead> <tbody> <tr> <td>No. of entities/organisations participating in EIT and KIC activities</td> <td>20 % increase</td> <td>50 % increase</td> </tr> <tr> <td>No. of innovations (products and services) launched on the market</td> <td>1.500</td> <td>4.000</td> </tr> <tr> <td>Higher Education Institutions involved in EIT and KIC activities</td> <td>285</td> <td>680</td> </tr> <tr> <td>No. of students involved in EIT and KICs education activities</td> <td>8.500</td> <td>25.500</td> </tr> <tr> <td>No. of start-ups supported</td> <td>300</td> <td>700</td> </tr> <tr> <td>KICs' co-funding</td> <td>700 MEUR</td> <td>1500 MEUR</td> </tr> <tr> <td>No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions</td> <td>50 % increase</td> <td>100 % increase</td> </tr> </tbody> </table> | Key Performance Indicators | Target 2023 (baseline 2020) | Target 2027 (baseline 2020) | No. of entities/organisations participating in EIT and KIC activities | 20 % increase | 50 % increase | No. of innovations (products and services) launched on the market | 1.500 | 4.000 | Higher Education Institutions involved in EIT and KIC activities | 285 | 680 | No. of students involved in EIT and KICs education activities | 8.500 | 25.500 | No. of start-ups supported | 300 | 700 | KICs' co-funding | 700 MEUR | 1500 MEUR | No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase | 100 % increase |  |
|--|--|--|---|----------------------------|-----------------------------|-----------------------------|---|---------------|---------------|---|-------|-------|--|-----|-----|---|-------|--------|----------------------------|-----|-----|------------------|----------|-----------|--|---------------|----------------|--|
| Key Performance Indicators   | Target 2023 (baseline 2020)  | Target 2027 (baseline 2020)  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| No. of entities/organisations participating in EIT and KIC activities  | 20 % increase  | 50 % increase  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| No. of innovations (products and services) launched on the market  | 1.500  | 4.000  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| Higher Education Institutions involved in EIT and KIC activities   | 285  | 680  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| No. of students involved in EIT and KICs education activities  | 8.500  | 25.500   |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| No. of start-ups supported   | 300  | 700  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| KICs' co-funding   | 700 MEUR   | 1500 MEUR  |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| No. of entities/organisations participating in EIT and KIC activities from regions outside the KICs' CLC regions | 50 % increase  | 100 % increase   |   |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| 221  | <p>The EIT will ensure that the data it collects through its internal monitoring system, including the results from KICs, are fully integrated in the overall data management system of Horizon Europe programme. The EIT will ensure that detailed information arising from its monitoring and evaluation process are made available timely and are accessible in a common e-database on Horizon Europe implementation. In addition, the EIT will ensure dedicated reporting on quantitative and qualitative impacts, including on committed and actually provided financial contributions.</p> | <p><i>In order to improve transparency and openness, the EIT shall ensure that the data it collects through its internal monitoring system, including the results from KICs, is fully accessible and integrated in the overall data management system of Horizon Europe programme. The EIT shall ensure that detailed information arising from its monitoring and evaluation process are made available timely and are accessible in the common e-database on Horizon Europe implementation. In addition, the EIT will ensure dedicated reporting on quantitative and qualitative impacts, including on committed and actually provided financial contributions.</i></p> | <p><b><u>The EIT shall</u></b> ensure that the <b><u>project</u></b> data it collects through its internal monitoring system, including the results from KICs, are fully integrated in the overall data management system of Horizon Europe programme. The EIT <del>will</del><b>shall</b> ensure that detailed information arising from its monitoring and evaluation process are made available timely and are accessible in a common e--database on Horizon Europe implementation. In addition, the EIT <del>will</del><b>shall</b> ensure dedicated reporting on quantitative and qualitative impacts, including on committed and actually provided financial contributions.</p>  |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |
| 222  | The EIT will:  | <i>deleted</i>   | <i>[deleted]</i>  |                            |                             |                             |   |               |               |   |       |       |  |     |     |   |       |        |                            |     |     |                  |          |           |  |               |                |  |

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| 223 | <ul style="list-style-type: none"> <li>• Improve its current monitoring systems and introduce a reporting and monitoring framework including impact indicators, aligned with the Key Impact Pathways of the [Horizon Europe programme].</li> </ul> | <i>deleted</i> | <i>[deleted]</i>   | Text moved to row 210  |
| 224 | <ul style="list-style-type: none"> <li>• Regularly monitor the KICs operational performance and their outputs, results and progress towards impact in line with the [Horizon Europe framework].</li> </ul>   | <i>deleted</i> | <i>[deleted]</i>   | Reference to operational performance already covered in row 210.                           |
| 225 | <ul style="list-style-type: none"> <li>• Ensure the development of the specific societal indicators in the KICs areas of activity and its regular monitoring in line with Horizon Europe framework for societal impact.</li> </ul>                 | <i>deleted</i> | <i>[deleted]</i>   | Text moved to row 216  |
| 226 | <ul style="list-style-type: none"> <li>• Ensure reporting on quantitative and qualitative impacts, including on financial contributions.</li> </ul>  | <i>deleted</i> | <i>[deleted]</i>   | Reference to reporting on quantitative and qualitative impacts already covered in row 221. |
| 227 | <ul style="list-style-type: none"> <li>• Ensure access to results and project data from KICs and integrating it in the overall data management and reporting system of Horizon Europe programme.</li> </ul>  | <i>deleted</i> | <i>[deleted]</i>   | Reference to overall data management system of Horizon Europe already covered in row 221.  |
| 228 |  |                | <b><u>4.2.2. Evaluation, interim review and comprehensive assessment</u></b> |  |

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| 229 |  |  | <p><b><u>The periodic evaluations of the EIT activities, including those managed through KICs, shall be carried out by the Commission in line with the provisions of the EIT Regulation and Horizon Europe Regulation. Following Article 19, paragraph 2, of the EIT Regulation, these evaluations shall notably assess the effectiveness, efficiency, relevance, coherence and EU added value of the EIT activities, including through its KICs. They shall be based on independent external evaluations and will feed into the overall interim and final evaluations of Horizon Europe.</u></b></p> | Text taken from row 208 - but with differences. |
| 230 |  |  | <p><b><u>Each KIC shall be subject to a comprehensive assessment by the EIT with support of external xperts before the end of the 7<sup>th</sup> year of the Framework Partnership Agreement, as well as to a final review before its end in case of extension. On the basis of the first assessment, the Govening Board shall decide on whether to extend the FPA beyond the first 7 years, while the final review shall be used as a basis to negotiate the possible MoC. In these evaluations, in line with Article 11, paragraph 2, of the EIT Regulation, the EIT</u></b></p>                    | NB: missing "e" in front of "experts"           |



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|     |  |  | <p><b><u>Governing Board shall take into account in particular the monitoring criteria set out for the European Partnerships in the Horizon Europe regulation, the achievement of KIC’s objectives, and its coordination with other relevant research and innovation initiatives, the achieved level of financial sustainability, KIC’s capacity to ensure openness to new members and its achievement in attracting new members, within the limits of the Union financial contribution referred to in Article 20 of the EIT Regulation, the EU added value and relevance with regard to the objectives of the EIT.</u></b></p> |  |
| 231 |  |  | <p><b><u>In addition, in line with Article 11, paragraph 1a, of the EIT Regulation, the EIT, under the supervision of the Governing Board, shall prepare interim reviews of the KICs performance and activities covering their first three years of the framework partnership agreement (i.e. the KICs’ start-up phase) and, if it is the case, the three years following its extension (i.e. the maturity phase). Those reviews shall be based on the annual monitoring performed by the EIT; they shall help the EIT</u></b></p>  |  |

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|     |             |                    | <b><u>Governing Board to get early indications on KICs' performance with respect to their strategy and targets, as well as the compliance to EIT Governing Board indications.</u></b>  |  |
| 232 |             |                    | <b><u>In line with Article 11, paragraph 3, of the EIT Regulation, in the event that the continuous monitoring, interim reviews or the comprehensive assessments of a KIC show inadequate progress in areas referred to in Article 10 or lack of European added value, the Governing Board shall take appropriate corrective measures. The corrective measures may take the form of reduction, modification or withdrawal of the EIT financial contribution, as well as binding recommendations related to KICs' activities or suggestions for adaptations of its delivery and operational models.</u></b> |  |
| 233 |             |                    | <b><u>The results of these interim reviews and evaluations shall be made publicly available, communicated to the Member States' Representatives Group and reported to the strategic coordinating process for European Partnerships.</u></b>  |  |
| 234 | 5. Annex 1A | <i>[no change]</i> | <b><u>5. ANNEX 1A</u></b>  |  |
|     |             |                    |  |  |

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| 235  | Priority fields for launching new Knowledge and Innovation Communities.                       | <i>[no change]</i>  | <del>Priority fields</del> <b>The priority field</b> for launching <b>a</b> new Knowledge and Innovation Communities. <b>Community in 2023 is:</b>  |  |
| 236  | 1. Cultural and Creative Industries   | <b>1. Cultural and Creative Sectors and Industries</b>  | <del>1.</del> Cultural and Creative Industries.   |  |
| 236a |   | <i>1 a. Water, Marine and Maritime Sectors and Ecosystems</i>   |   |  |
| 237  |   |   | <b><u>The list of possible priority fields for launching a second new Knowledge and Innovation Community in 2026 is:</u></b><br>) <b><u>Water, Marine, and Maritime</u></b><br>) <b><u>Security and Resilience Inclusion, Integration and Migration</u></b> |  |
| 238  | 6. Annex 1B   | <i>[no change]</i>  | <b><u>6. ANNEX 1B</u></b>   |  |
| 239  | <b>FACTSHEET ON THE KNOWLEDGE AND INNOVATION COMMUNITY “CULTURAL AND CREATIVE INDUSTRIES”</b> | <b>FACTSHEET ON THE KNOWLEDGE AND INNOVATION COMMUNITY “CULTURAL AND CREATIVE SECTORS AND INDUSTRIES”</b> | <i>[no change]</i>  |  |
| 240  | <b>(7) The Challenge</b>  | <i>[no change]</i>  | <i>[no change]</i>  |  |

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| 241 | Cultural and Creative Industries (CCI) can bring a horizontal solution to an array of rising challenges, which are of a permanent nature, and can be addressed through research and innovation activities. These challenges can be grouped into four pillars: 1) Europeans' creativity, cultural diversity and values; 2) European identity and cohesion; 3) European employment, economic resilience, and smart growth; and 4) Europe as a global actor. | Cultural and Creative <i>Sectors and Industries (CCSI)</i> <sup>19</sup> can bring a horizontal solution to an array of rising challenges, which are of a permanent nature, and can be addressed through <i>education</i> , research and innovation activities. These challenges can be grouped into four pillars: 1) Europeans' creativity, cultural <i>and linguistic</i> diversity and values; 2) European identity and cohesion; 3) European employment, economic resilience, and smart growth; and 4) Europe as a global actor. | <i>[no change]</i> |  |
| 242 | <b>Europeans' creativity and cultural diversity</b> depends on resilient and robust cultural and creative sectors. However those sectors, notably the audio-visual or   | Europeans' creativity and cultural diversity depends on resilient and robust cultural and creative sectors <i>and industries</i> . However those   | <i>[no change]</i> |  |

<sup>19</sup> *The Cultural and Creative Sectors and Industries relate to all sectors and industries whose activities are based on cultural values, cultural diversity and individual and/or collective artistic and other creative expressions, whether those activities are market or non-market oriented, whatever the type of structure that carries them out, and irrespective of how that structure is financed. Those activities include the development of skills and talent with the potential to generate innovation, the creation of wealth and jobs through the production of social and economic value, including from intellectual property management. They relate also to the development, the production, the dissemination and the preservation of goods and services which embody cultural, artistic or other creative expressions, as well as related functions such as education and management. The cultural and creative sectors include inter alia architecture, archives, arts, libraries and museums, artistic crafts, audio and visual (including film, television, software, video games, multimedia and recorded music), tangible and intangible cultural heritage, design, creativity-driven high-end industries and fashion, festivals, music, literature, performing arts, books and publishing (newspapers and magazines), radio and visual arts, and advertising.*

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|     | music sector, are facing a number of challenges as a result of the increased competition from global players and the digital shift.   | sectors are facing a number of challenges as a result of the increased competition from global players and the digital shift.   |             |  |
| 243 | J Producers, distributors, broadcasters, cinema theatres and all types of cultural organizations need to innovate in order to attract new generations of audiences.   | — Producers, <i>creators</i> , distributors, broadcasters, cinema theatres and all types of cultural <i>organisations and businesses</i> need to innovate in order to attract <i>and expand</i> new audiences <i>and to develop new processes, services, contents and practices that provide societal value</i> . <sup>1</sup>                                | [no change] |  |
| 244 | J The shortage of entrepreneurship and cross-cutting skills in CCI <sup>20</sup> concerns both emerging sub-sectors as well as very mature ones that undergo a profound digital transformation. These skills are needed for innovation and crucial in light of labour market changes that the sector is facing. | — The shortage of entrepreneurship and cross-cutting skills in <i>cultural and creative sectors</i> <sup>20</sup> concerns both emerging sub-sectors as well as very mature ones that undergo a profound digital transformation. These skills are needed for innovation and crucial in light of labour market changes that the sector is facing. <sup>1</sup> | [no change] |  |

<sup>20</sup> Cultural and creative studies in European universities are mostly focused on the “creative part” and their graduates are not always ready to enter the modern labour market as they lack cross-sectoral (entrepreneurial, digital, financial management) skills. With regards to HEIs, the EU is trailing behind the USA in Communication & Media studies (while EU universities are performing better in more traditional disciplines such as Art & Design or Performing arts).

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| 244a |   | <p>— <i>Cultural heritage is an important source of innovation, providing good return on investment and significant economic revenues, but its potential is still untapped. Being a catalyst for sustainable heritage-led regeneration and an essential stimulus to education and lifelong learning, fostering cooperation and social cohesion, it can vastly benefit from the CCSI KIC.</i></p>  |   |  |
| 245  | <p>Societal challenges related to the <b>European identity and cohesion</b> can generally be described in terms of lack of ‘bridges’ connecting different parts of the society including different territories. They include issues related to social exclusion, the need to build closer intercultural links and developing a sense of common belonging based on our cultural diversity and common heritage that could be addressed through more community participation, innovations in design, architecture and the use of public spaces, as well as culture-led social innovation. In particular:</p> | <p>Societal challenges related to the European identity and cohesion can generally be described in terms of lack of ‘bridges’ connecting different parts of the society including different territories. They include issues related to social exclusion, the need to build closer intercultural links, <i>protect linguistic diversity, including minority languages, and develop</i> a sense of common belonging based on our cultural diversity and common heritage that could be addressed through more community participation, innovations in design,</p> | <p>Societal challenges related to the <b>European identity and cohesion</b> can generally be described in terms of lack of ‘bridges’ connecting different parts of the society including different territories. They include issues related to social exclusion, the need to build closer intercultural links and developing a sense of common belonging based on our cultural diversity and common heritage that could be addressed through more <b>inclusive and accessible</b> community participation, innovations in design, architecture and the use of public spaces, as well as culture-led social innovation. In particular:</p> |  |

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|     |  | architecture and the use of public spaces, as well as culture-led <i>societal</i> innovation. In particular:  |   |  |
| 246 | J There is limited cooperation between researchers and between research and industry as well as insufficient coordination of R&D efforts, sharing of methods, results, and best practices. Additionally, most of the research in CCI have not been translated which leads to repetition, as researchers are often unaware of similar projects. | — There is limited cooperation between researchers and between research and industry, <i>public and third sector organisations</i> as well as insufficient coordination of R&D efforts, sharing of methods, results, and best practices. Additionally, most of the research in <i>cultural and creative sectors and industries</i> have not been translated which leads to repetition, as researchers are often unaware of similar projects. <sup>1</sup> | J There is limited cooperation between researchers and between research and industry as well as insufficient coordination of R&D efforts, sharing of methods, results, and best practices. <del>Additionally, most of the research in CCI have not been translated which leads to repetition, as researchers are often unaware of similar projects.</del> |  |
| 247 | J The level of integration of creative clusters and innovation hubs is insufficient.   | [no change] <sup>1</sup>  | [no change]   |  |
| 248 | J A significant share of regional smart specialization priorities in Europe refer to culture under different angles (e.g. cultural heritage, creative industries, etc.). Given the important role of culture and creativity for the economic and social development of cities and  | — A significant share of regional smart specialization priorities in Europe refer to culture under different angles (e.g. cultural heritage, creative industries, etc.). Given the important role of culture and creativity for the   | J A significant share of regional smart specialization priorities in Europe refer to culture under different angles (e.g. cultural heritage, creative industries, <b>arts</b> , etc.). Given the important role of culture and creativity for the economic and social development   |  |

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|     | regions and their ability to further help address disparity issues across Europe, the potential of the CCI KIC is high.   | economic and social development of cities and regions and their ability to further help address disparity issues across Europe, the potential of <i>this</i> KIC is high. <sup>1</sup>  | of cities and regions and their ability to further help address disparity issues across Europe, the potential of the CCI KIC is high.  |  |
| 249 | Challenges related to <b>European employment, economic resilience, and smart growth</b> , include economic issues such as unemployment (especially youth unemployment) and global competition.  | <i>Current</i> challenges related to European employment, economic resilience, and smart growth, include <i>socio-economic</i> issues such as <i>tackling</i> unemployment (especially youth unemployment), <i>improve skills and working environments and facing</i> global competition. | <i>[no change]</i>   |  |
| 250 | J There is a high market concentration: - around 50% of the total turnover and added value is generated in Germany, United Kingdom, and France.   | <i>[no change]</i> <sup>1</sup>   | J There is a high market concentration:– around 50% of the total turnover and added value is generated in Germany, United Kingdom, and France.   |  |
| 251 | J European industries are challenged by digitization and globalization and their powerful impact on the way artists produce and distribute their works and relate to their audiences. The collapse of DVD markets, new consumer expectations and the continued power of US studios together with the rise of global | — European industries are <i>strongly impacted by globalisation, digitisation and technological innovation. These developments have changed</i> the way artists produce and distribute their works and relate to their audiences. <i>They are changing the traditional</i>                | J European industries are challenged by digitization and globalization and their powerful impact on the way artists produce and distribute their works and relate to their audiences. <del>The collapse of DVD markets, new consumer expectations and the continued power of US studios together with the rise of global</del> |  |



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|     | digital giants like Amazon, iTunes, Google and Netflix have impacted the traditional value chain.  | <i>business models of the cultural and creative industries, and they have fundamentally shifted consumers' expectations and behaviour. The collapse of markets selling physical goods such as CDs and DVDs, together with the rise of global digital content providers like Amazon, Alibaba, iTunes, Google and Netflix as well as the increasing power of non-European content production companies, has had a massive impact on the traditional value chain.<sup>1</sup></i> | <del>digital giants like Amazon, iTunes, Google and Netflix have impacted the traditional value chain.</del>  |  |
| 252 |  | 1  | <u>N Creative, cultural and artistic productions often face the challenge of monetarizing their output and products, therefore creating highly precarized areas of work. New innovative ways of supporting micro, small and medium scale creative and cultural organizations and enterprises should be found.</u> |  |
| 253 | Finally, the role of <b>Europe as a global actor</b> includes the need to enhance the dissemination of the cultural content created in Europe. Europe needs to remain competitive in the global digital race for creation of new | Finally, the role of Europe as a global actor includes the need to enhance the dissemination of the <b>European</b> cultural content. Europe needs to remain competitive in the global   | Finally, the role of <b>Europe as a global actor</b> includes the need to enhance the dissemination of the cultural content created in Europe. Europe needs to remain competitive in the global digital race for creation of new  |  |

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|     | technologies (e.g. AI, IoT, blockchain) for which CCI are important generators of content, products and services globally. Moreover, on a global scale, CCI (e.g. design, architecture, etc.) contribute actively to the sustainable development and drive green innovation, while cultural content (literature, film and the arts) can raise awareness of ecological problems and inform public opinion. | digital race for creation of new technologies (e.g. AI, IoT, blockchain) for which <b><i>cultural and creative sectors and industries</i></b> are important generators of content, products and services. Moreover, on a global scale, <b><i>cultural and creative sectors and industries</i></b> (e.g. design, architecture, etc.) contribute actively to the sustainable development and drive green innovation, while cultural content (literature, film and the arts) can raise awareness of ecological problems and inform public opinion. | technologies (e.g. AI, IoT, blockchain) for which CCI are important generators of content, products and services globally. Moreover, on a global scale, CCI (e.g. design, architecture, etc.) contribute actively to the sustainable development and drive green innovation, while cultural content (literature, film and the arts) can, <b><u>in addition to its self-standing value</u></b> , raise awareness of ecological problems and inform public opinion. |  |
| 254 | <b>(8) Relevance and Impact</b>   | <i>[no change]</i>  | <i>[no change]</i>  |  |
| 255 | An EIT KIC on CCI – with its holistic and integrated approach - will help address all challenges defined above. By covering nearly all sectors of our lives, society and economy, such KIC will be highly relevant in terms of economic and societal impact, unlocking strategic opportunities for economic, technological as well as social innovation.  | An EIT KIC on <b><i>CCSI</i></b> – with its holistic and integrated approach - will help address all challenges defined above. By covering nearly all sectors of our lives, society and economy, such KIC will be highly relevant in terms of economic and societal impact, unlocking strategic opportunities for economic, technological as well as social innovation. <b><i>It will also be instrumental to strengthen</i></b>  | <i>[no change]</i>  |  |

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|     |  | <i>knowledge and continuous learning, allowing higher arts education institutions to play a significant role in developing hybrid competences and an entrepreneurial mindset that meets industry needs.</i>  |             |  |
| 256 | Culture-based and creativity-driven innovations boost European competitiveness either directly by creating new enterprises and jobs or indirectly by creating cross-sector benefits to the wider economy, improving quality of life and increasing the attractiveness of Europe. CCIs are increasingly seen as new sources of smart, sustainable and inclusive growth and jobs. employing already more than 12 million people in the EU, which amounts to 7.5% of all EU people in employment. | Culture-based and creativity-driven innovations boost European competitiveness either directly by creating new enterprises and jobs or indirectly by creating cross-sector benefits to the wider economy, improving quality of life and increasing the attractiveness of Europe. <b><i>Cultural and creative sectors (e.g. cultural heritage and arts)</i></b> are increasingly seen as new sources of smart, sustainable and inclusive growth and jobs. <b><i>Those sectors are</i></b> employing already more than 12 million people in the <b><i>Union</i></b> , which amounts to <b><i>more than 7,5%</i></b> of all EU people in employment. <b><i>Cultural heritage is a key component of the cultural and creative sectors and a major contributor to the</i></b> | [no change] | NB: remove full stop before "employing". |

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|     |   | <i>attractiveness of Europe's regions, cities, towns and rural areas. It is a driver for private sector investments, for talent attraction, for footloose business generation and for direct and indirect job creation.</i>  |   |  |
| 257 | The contribution of culture and creativity to innovation is not limited to the direct impact of the CCI, since innovation across-the-board is increasingly driven by non-technological factors such as creativity, design and new organisational processes or business models. In particular, CCI with distinct value chains (i.e. music, design, fashion, audio-visual, video games, architecture ...) have a strong innovation capacity in economic terms and are able to drive innovation in other sectors of the economy. | The contribution of culture and creativity to innovation is increasingly driven by non-technological factors such as creativity, design and new organisational processes or business models. In particular, <i>the sectors</i> with distinct value chains (i.e. music, design, fashion, audio-visual, video games, architecture ...) have a strong innovation capacity in economic terms and are able to drive innovation in other sectors of the economy. | The contribution of culture and creativity to innovation is not limited to the direct impact of the CCI, since innovation across-the-board is increasingly driven by non-technological factors such as creativity, design and new organisational processes or business models. In particular, CCI with distinct value chains (i.e. music, <b>arts</b> , design, fashion, audio-visual, video games, architecture ...) have a strong innovation capacity in economic terms and are able to drive innovation in other sectors of the economy. |  |
| 258 | Culture and participation in cultural activities has a direct impact on the well-being of citizens. CCI enhance societal values of identity, democracy and community participation. Culture has a great potential to reinforce a European sense of belonging, where diversity represents an asset.  | Culture and participation in cultural activities has a direct impact on the well-being of citizens. Culture has a great potential to reinforce a European sense of belonging, where diversity represents an asset. This is of fundamental importance to enable   | Culture and participation in cultural activities has a direct impact on the well-being of citizens <b>and social inclusion</b> . CCI enhance societal values of identity, democracy and community participation. Culture has a great potential to reinforce a European sense of belonging, where diversity represents an asset.   |  |

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|     | This is of fundamental importance to enable resilience, social access, society cohesion, anti-radicalisation and gender equality, and to tackle Europe’s political uncertainties and need of unity.  | resilience, social access, society cohesion, anti-radicalisation and gender equality.  | This is of fundamental importance to enable resilience, social access, society cohesion, anti-radicalisation and gender equality, and to tackle Europe’s political uncertainties and need of unity. |  |
| 259 | An EIT KIC on CCI will empower network opportunities, collaboration, co-creation and know-how transfer between education, research and business, within the cultural and creative sectors and with other sectors of the society and the economy. It will catalyse bottom up and top down initiatives at regional, national and EU levels. It will develop the necessary framework conditions for the creation and scale up of new ventures in innovative ecosystems. It will provide researchers and students in many disciplines (including arts, humanities, business, social sciences and applied hard sciences) and entrepreneurs of the CCI and other sectors with the knowledge and skills necessary to deliver innovative solutions and to turn them into new business opportunities. It will allow further cross-fertilisation with other economic and industrial sectors, | An EIT KIC on <i>CCSI</i> will empower network opportunities, collaboration, co-creation and know-how transfer between education, research, business, <b>public and third sector organisations</b> , within the cultural and creative sectors and with other sectors of the society and the economy. It will catalyse bottom up and top down initiatives at regional, national and EU levels. It will develop the necessary framework conditions for the creation and scale up of new ventures in innovative ecosystems. It will provide researchers and students in many disciplines (including arts, humanities, business, social sciences and applied hard sciences) and entrepreneurs of the <b>cultural and creative industries</b> and other sectors with the knowledge and skills | <i>[no change]</i>  |  |

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|     | acting as an accelerator for innovation.   | necessary to deliver innovative solutions and to turn them into new <i><b>cultural, societal and</b></i> business opportunities. It will allow further cross-fertilisation with other economic and industrial sectors, acting as an accelerator for innovation.   |                    |  |
| 260 | <b>(9) Synergies and Complementarities with existing initiatives</b>   | <i>[no change]</i>  | <i>[no change]</i> |  |
| 261 | A KIC in CCI would be complementary to number of other Union initiatives, as well as such at the level of Member States. The main synergies expected at EU level are presented below.  | A KIC <i><b>on CCSI</b></i> would be complementary to number of other Union initiatives, as well as such at the level of Member States. The main synergies expected at EU level are presented below.  | <i>[no change]</i> |  |
| 262 | A KIC on CCI is expected to establish strong synergies with relevant policy initiatives under Horizon Europe Programme, and in particular under Pillar II with the cluster [Inclusive and Secure Society] and its areas of intervention on Cultural Heritage and Democracy. A future KIC could also provide valuable horizontal inputs across various activities to be carried out in the cluster [Digital and Industry], in | A KIC <i><b>about the cultural and creative sectors and industries</b></i> is expected to establish strong synergies with relevant policy initiatives under <i><b>the</b></i> Horizon Europe programme, and in particular under Pillar II with the cluster [ <i><b>Culture, Creativity and</b></i> Inclusive Society] and its areas of intervention on Cultural Heritage and Democracy. A | <i>[no change]</i> |  |

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|     | <p>particular as regards the manufacturing technologies in which the need to develop new products rely heavily on CCI. Furthermore, it could efficiently complement other parts of the Horizon Europe Programme, the intervention of the existing EIT Digital and the actions foreseen under other EU programmes such as InvestEU, Digital Europe or the Cohesion Policy Funds.</p>  | <p>future KIC could also provide valuable horizontal inputs across various activities to be carried out in the cluster [Digital, Industry <i>and Space</i>], in particular as regards the manufacturing technologies in which the need to develop new products rely heavily on <i>cultural and creative sectors and industries</i>. Furthermore, it could efficiently complement other parts of the Horizon Europe programme, the intervention of the existing EIT Digital and the actions foreseen under other EU programmes such as InvestEU, <i>Erasmus, Creative Europe</i>, Digital Europe or the Cohesion Policy Funds.</p> |  |  |
| 263 | <p>The new Creative Europe Programme will be highly relevant for the activities of the KIC on CCI. The Programme elects strands and special calls reflecting some of the already mentioned challenges facing the sector (e.g. creatives' skills and employment, business models, etc.) and strong synergies and complementarities should be developed. Still under the Creative Europe Programme, and in the context of limited access</p> | <p>The new Creative Europe Programme will be highly relevant for the activities of <i>this KIC</i>. The Programme elects strands and special calls reflecting some of the already mentioned challenges facing the sector (e.g. creatives' skills and employment, business models, etc.) and strong synergies and complementarities should be</p>  | <p>The new Creative Europe Programme will be highly relevant for the activities of the KIC on CCI. The Programme elects strands and special calls reflecting some of the already mentioned challenges facing the sector (e.g. creatives' skills and employment, business models, etc.) and strong synergies and complementarities should be developed. <del>Still under the Creative Europe Programme</del> <b>Under the InvestEU</b>, and in the context of</p> |  |

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|     | to finance for the cultural and creative sectors, synergies could be expected with the Cultural and Creative Sector Guarantee Facility, a financial mechanism to help scale up cultural and creative projects by providing insurance to financial intermediaries.  | developed. Still under the Creative Europe Programme, and in the context of limited access to finance for the cultural and creative sectors, synergies could be expected with the Cultural and Creative Sector Guarantee Facility, a financial mechanism to help scale up cultural and creative projects by providing insurance to financial intermediaries.   | limited access to finance for the cultural and creative sectors, synergies could be expected with the Cultural and Creative Sector Guarantee Facility, a financial mechanism to help scale up cultural and creative projects by providing insurance to financial intermediaries. |  |
| 264 | The Smart Specialisation Strategy (S3) platform on Industrial Modernisation has identified a number of R&I strategies that focus on CCI and explore new linkages between local assets, potential markets and societal challenges through the involvement of a large set of entrepreneurial actors. In particular, the promotion of new partnerships between research organisations, enterprises and public authorities is a major concern of S3 strategies, calling for the set-up of new collaborative platforms. | The Smart Specialisation Strategy (S3) platform on Industrial Modernisation has identified a number of R&I strategies that focus on <i>the cultural and creative sectors and industries</i> and explore new linkages between local assets, potential markets and societal challenges through the involvement of a large set of entrepreneurial actors. In particular, the promotion of new partnerships between research organisations, enterprises and public authorities is a major concern of S3 strategies, calling for the set-up of new collaborative platforms. | <i>[no change]</i>   |  |



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| 265 | <b>Conclusion</b>  | <i>[no change]</i>   | <i>[no change]</i> |  |
| 266 | An EIT KIC on CCI is most suited to address the major economic and societal challenges outlined above. Creativity is a key driver of innovation and a KIC on CCI has the capacity to unleash the potential of culture-based creativity and help strengthening Europe's competitiveness and smart growth. | An EIT KIC on <b>CCSI</b> is most suited to address the major economic and societal challenges outlined above. Creativity is a key driver of innovation and a KIC on <b>cultural and creative sectors and industries</b> has the capacity to unleash the potential of <b>artistic</b> , culture-based creativity and <b>to help strengthen</b> Europe's competitiveness, <b>sustainability, prosperity</b> and smart growth. | <i>[no change]</i> |  |
| 267 | An EIT KIC on CCI will:  | <b>deleted</b>   | <i>[no change]</i> |  |
| 268 | J Reduce the fragmentation of the cultural and creative sectors' innovation landscape by fostering the creation of innovation ecosystems that will connect actors and networks across sectors and disciplines at local, regional, national and EU levels.  | <b>deleted</b>   | <i>[no change]</i> |  |
| 269 | J Train the next generation of innovators in the CCI sectors by equipping them with the necessary entrepreneurial and technical skills needed to thrive in a fast changing environment.  | <b>deleted</b>   | <i>[no change]</i> |  |

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| 270 | J Contribute to the development of the right framework conditions to transform ideas into new technological developments and social innovation that will improve the quality of life and benefit EU citizens. | <i>deleted</i>  | <i>[no change]</i> |  |
| 271 | J Foster the creation and development of new ventures in the cultural and creative sectors by mobilizing investment and long-term commitment from the business sector.  | <i>deleted</i>  | <i>[no change]</i> |  |
| 272 | J Synergize with the existing KICs, as well as with other European partnerships, programmes and initiatives to drive innovation beyond cultural and creative industries in other sectors of the economy.      | <i>deleted</i>  | <i>[no change]</i> |  |
| 273 | J Strengthen the EU position as a global actor in CCI by harnessing Europeans' creativity and cultural diversity.   | <i>deleted</i>  | <i>[no change]</i> |  |
| 274 |   | <b>6 a. Annex 1B.a.</b>   |                    |  |
| 275 |   | <b><i>Factsheet on the Knowledge and Innovation Community "Water, Marine and Maritime Sectors and Ecosystems"("WaterKIC")</i></b> |                    |  |

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| 276 |  | <b><i>(1) Integrated approach</i></b>   |  |  |
| 277 |  | <p><b><i>An integrated approach to a crucial economic, environmental and social challenge for the Union Water, Marine and Maritime Sectors and Ecosystems covers a wide range of traditional and emerging economic sectors, which are intrinsically linked to natural ecosystems that are under pressure. That field will play a crucial role in delivering a climate-neutral, sustainable and competitive Europe by 2050, as new technologies and the need to decarbonise the economy should not lead to a further increase in the use and exploitation of marine and aquatic resources and deterioration of ecosystems. Seas, oceans and inland waters play a central role in climate processes, in human health and wellbeing, in the provision of food, critical ecosystem services, renewable energy and other resources, as well as the preservation of biodiversity.</i></b></p> |  |  |
| 278 |  | <p><b><i>The challenge of the "WaterKIC" will be to turn</i></b></p>  |  |  |

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|     |  | <i>freshwater and marine ecosystem degradation into an opportunity for a competitive and sustainable circular blue-economy. That challenge can be addressed only through a multi-disciplinary and integrated approach looking at the interlinkages between water on the one hand and climate, ecosystem protection and restoration, food, land, society, energy and others, on the other. The "WaterKIC" could be aligned with the following pillars which are fully in line with the orientations towards the first Strategic Plan for Horizon Europe<sup>21</sup>:</i> |  |  |
| 279 |  | <i>(a) preserving and restoring marine biodiversity and aquatic ecosystems;</i>  |  |  |
| 280 |  | <i>(b) sufficient availability, quality and security of water;</i>   |  |  |
| 281 |  | <i>(c) sustainable planning and management of inland water, coastal and marine resources;</i>  |  |  |
| 282 |  | <i>(d) contributing to food and nutrition security;</i>  |  |  |

<sup>21</sup> [https://ec.europa.eu/info/sites/info/files/research\\_and\\_innovation/strategy\\_on\\_research\\_and\\_innovation/documents/ec\\_rtd\\_orientations-he-strategic-plan\\_122019.pdf](https://ec.europa.eu/info/sites/info/files/research_and_innovation/strategy_on_research_and_innovation/documents/ec_rtd_orientations-he-strategic-plan_122019.pdf)

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| 283 |  | <i>(e) Sustainable Blue Economy development.</i>   |  |  |
| 284 |  | <i>(2) Relevance and Impact</i>  |  |  |
| 285 |  | <p><i>The “WaterKIC” - with its holistic and integrated approach - will help address the challenges set out in point 1, deliver on Union priorities and help the Union achieve the SDGs. Under the motto “the science we need for the ocean we want”, the UN is to hold a “decade of ocean science for sustainable development” between 2021 and 2030<sup>22</sup>. The “WaterKIC” should be part of this UN worldwide community. In addition, the “WaterKIC” has the potential to support several SDGs, in particular SDG 6 “Clean Water and Sanitation”, SDG 11 “Sustainable Cities and Communities”, SDG 13 “Climate Action” and SDG 14 “Life below Water”. The IPCC Report on the Oceans and the Cryosphere (2019)<sup>23</sup> provides solid evidence on ominous developments ahead calling for urgent action:</i></p> |  |  |

<sup>22</sup> <https://www.oceandecade.org/>

<sup>23</sup> <https://www.ipcc.ch/srocc/>

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|     |  | <i>there is a need to make ecosystems more resilient by reducing impacts and existing and new stressors, adapt to extreme sea level events and coastal hazards, as soon as possible.</i>  |  |  |
| 286 |  | <i>According to the most recent figures from 2017, the established sectors of the Blue Economy employed over four million people in the Union, generated EUR 658 billion of turnover and EUR 180 billion of gross value added<sup>24</sup>. This does not include the emerging sectors of the Blue Economy such as blue energy, blue bioeconomy and biotechnology, which offer significant potential for growth and jobs, especially in renewable energies. In addition, there is solid evidence demonstrating that marine research and education have a positive economic impact on local coastal economies. The fact that almost 45% of the Union population (214 million people) live in coastal</i> |  |  |

<sup>24</sup> In: *The blue economy report 2019*, p.7.

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|     |  | <p><i>regions demonstrates in itself the relevance and potential impact of the “WaterKIC”.</i></p>  |  |  |
| 287 |  | <p><i>The “WaterKIC” is fully enshrined in the new policy objectives of the Union, as described in the European Green Deal. Therefore there is a pressing need for the Union to develop the next generation of researchers, innovators and entrepreneurs in this field. The unique integration of education along with technology and innovation in the knowledge triangle model of the EIT will contribute to these overarching and ambitious Union goals. It will contribute to ensuring that by 2030 the potential of oceans, seas and inland water, their ecosystems and economies to drive a healthy planet is fully understood, unlocked and harnessed, in particular through human capacity building and enhanced R&amp;I for the protection and restoration of ecosystems. As demonstrated in the impact assessment for the EIT proposal, the</i></p> |  |  |

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|     |  | <i>“WaterKIC” is not limited to a specific economic sector, but is necessary for many sectors and the whole environmental ecosystem to prosper sustainably<sup>25</sup>.</i>  |  |  |
| 288 |  | <i>It will also contribute to priorities outlined in the communication on the European Green Deal<sup>26</sup> from January 2020, in particular:</i>  |  |  |
| 289 |  | <i>- the “Farm to Fork Strategy”</i>  |  |  |
| 290 |  | <i>- the “zero pollution action plan for air, water and soil”</i>   |  |  |
| 291 |  | <i>- the “initiatives to increase and better manage the capacity of inland waterways”</i>   |  |  |
| 292 |  | <i>- the “EU biodiversity strategy”.</i>  |  |  |
| 293 |  | <i>(3) Synergies and Complementarities with existing initiatives</i>  |  |  |
| 294 |  | <i>The “WaterKIC” will not only establish the strongest possible synergies with relevant Union policy initiatives as well as within the Horizon Europe programme, but it will also interact on an international</i> |  |  |

<sup>25</sup> <https://ec.europa.eu/education/sites/education/files/document-library-docs/impact-assessment-swd-330-final.pdf>

<sup>26</sup> [https://ec.europa.eu/info/sites/info/files/european-green-deal-communication\\_en.pdf](https://ec.europa.eu/info/sites/info/files/european-green-deal-communication_en.pdf)



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|     |  | <i>level with relevant UN initiatives and SDG actions.</i>  |  |  |
| 295 |  | <i>In terms of Union policy initiatives, the “WaterKIC” will not only be aligned with the priorities defined in the Water Framework Directive, the Marine Strategy Framework Directive and the Maritime Spatial Planning Directive. It will also contribute to priorities outlined in the communication on the European Green Deal<sup>27</sup>, in particular the “Farm to Fork Strategy”, the “zero pollution action plan for air, water and soil”, the “initiatives to increase and better manage the capacity of inland waterways” and the Union’s biodiversity strategy.</i> |  |  |
| 296 |  | <i>Some regional Smart Specialisation Strategies (S3) have identified a number of R&amp;I strategies that focus on marine and aquatic industries and explore new links between local assets, potential markets and societal challenges through the involvement of a large set</i>   |  |  |

<sup>27</sup> [https://ec.europa.eu/info/sites/info/files/european-green-deal-communication\\_en.pdf](https://ec.europa.eu/info/sites/info/files/european-green-deal-communication_en.pdf)

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|     |  | <i>of entrepreneurial actors. This should be considered to be an asset by the "WaterKIC" when selecting applications for colocation centres and innovation hubs, and maximal interactions with the relevant regional authorities will be provided for.</i> |  |  |
| 297 |  | <i>As far as the subparts of the Horizon Europe programme are concerned, strong complementarities shall be ensured, and duplications shall be avoided, in particular with:</i>   |  |  |
| 298 |  | <i>- the mission area on "healthy oceans, seas, coastal and inland waters";</i>  |  |  |
| 299 |  | <i>- the overarching partnership on "a climate-neutral, sustainable and productive Blue Economy";</i>  |  |  |
| 300 |  | <i>- clusters of pillar II;</i>  |  |  |
| 301 |  | <i>- joint programming initiatives (JPI), in particular "JPIWater" and "JPI Oceans";</i>   |  |  |
| 302 |  | <i>- research infrastructures;</i>   |  |  |
| 303 |  | <i>- the EIC and the EIB for the uptake of promising innovations.</i>  |  |  |
| 304 |  | <i>Indeed in the past years, the EIB has played an important</i>   |  |  |

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|     |  | <i>role in helping the public and private sectors build a sustainable Blue Economy. The EIB increased lending to R&amp;I projects in the Blue Economy. For example, the EIB was one of the first lenders to offshore wind projects and has helped fund around 40% of all capacity of the wind energy sector in Union<sup>28</sup>.</i> |  |  |
| 305 |  | <b>(4) Conclusion</b>  |  |  |
| 306 |  | <i>The "WaterKIC" is most suited to addressing the major economic, environmental and societal challenges outlined in this Annex. This Water KIC is needed, in particular, to build human capacity building and find innovative solutions for ecosystem protection and restoration and translate into actions.</i>                      |  |  |
| 307 |  | <i>The "WaterKIC" will:</i>  |  |  |
| 308 |  | <i>- promote an integrated and multidisciplinary approach through collaboration among higher education institutions, research organisations, innovative</i>  |  |  |

<sup>28</sup> In: *The Blue Economy report 2019* <https://op.europa.eu/en/publication-detail/-/publication/676bbd4a-7dd9-11e9-9f05-01aa75ed71a1/language-en/format-PDF/source-98228766>

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|     |  | <i>companies, public and third sector organisations to ensure that the Union becomes climate-neutral, sustainable and competitive by 2050;</i>   |  |  |
| 309 |  | <i>- connect actors and networks across sectors and disciplines at local, regional, national and Union levels, in particular, identifying the relevant R&amp;I smart specialisation strategies (RIS3) and further regional strategies which include blue economy sectors;</i>  |  |  |
| 310 |  | <i>- train and develop the next generation of researchers and innovators in the blue economy sectors by equipping them with the necessary entrepreneurial and technological skills needed for sustainable and competitive development. This will include jointly recognised and tuition-free educational modules, as well as a long-term plan for human resources development;</i> |  |  |
| 311 |  | <i>- contribute to the development of the appropriate framework conditions to transform ideas</i>  |  |  |

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|     |            | <i>into new technological developments and social innovation, and to their market deployment in view of improving the quality of life and benefitting Union citizens;</i>  |            |  |
| 312 |            | <i>- synergise with the other existing Union partnerships, Horizon Europe missions, joint programming initiatives, the EIC and the EIB to scale-up innovations, allow other sectors to prosper in a sustainable manner and increase the market deployment and societal acceptance of innovative solutions.</i> |            |  |
| 313 |            | <i>- strengthen the Union's position as a global actor in ocean science and maritime security, inland waters management and ecosystem protection and restoration.</i>  |            |  |
|     | <b>END</b> | <b>END</b>   | <b>END</b> |  |